

Agenda

Chief Executives Forum

Date: Monday 27 January 2020

Time: 9:00am–12:00pm

Venue: Selwyn District Council

Attendees: Jim Palmer (Waimakariri, Chair), Angela Oosthuizen (Kaikōura), Bede Carran (Timaru), Bill Bayfield (Environment Canterbury), David Ward (Selwyn), Dawn Baxendale (Christchurch), Hamish Dobbie (Hurunui), Hamish Riach (Ashburton), Suzette van Aswegen (Mackenzie), Stuart Duncan (Waimate)

In attendance: **Secretariat:** Simon Fraser, David Bromell

Lorraine Johns & Ben Wong, Environment Canterbury – for item 6
Stefanie Rixecker, Environment Canterbury – for item 7
Caroline Hart, Environment Canterbury – for item 9

Apologies: Fergus Power (Waitaki)

Time	Item	Paper	Person
9:00	1. Welcome, attendance and apologies		Chair
	2. Confirmation of agenda	✓	Chair
	3. Minutes from the previous meeting	✓	Chair
	a. confirmation of meeting minutes – 4 November 2019		
	b. action points		
FOR DISCUSSION/DECISION			
9:05	4. Mayors' plan for Canterbury workshop	✓	David Bromell
9:30	5. Regional submissions - guidelines	✓	David Bromell
9:50	6. Regional land transport plan development and national infrastructure	✓	Lorraine Johns & Ben Wong
10:20	<i>Morning tea</i>		
10:30	7. Climate change regional risk assessment	✓	Stefanie Rixecker
11:00	8. Three Waters update	✓	Simon Fraser
	a. Water Services Regulator Bill		
	b. Canterbury service delivery review		
VERBAL UPDATES / TAKEN AS READ			
11:20	9. CWMS quarterly update	✓	Caroline Hart
11:30	10. Triennial Agreement – check-in on progress		Chair
11:40	11. Monitoring reports		Secretariat
	a. CREDS continuing projects update	✓	
	b. 3-year work programme	✓	
11:45	12. Mayoral Forum agenda – 28 February	✓	
11:50	13. General business		Chair
12:00	Meeting close		
	<i>Next meeting: 4 May 2020</i>		

Note: papers for item 7 have been withheld under LGOIMA s7(2)(f)(i) & s17(d) – final report will be released once confirmed.

Canterbury Chief Executives Forum

Confirmed

Minutes

Date:	4 November 2019	
Venue:	West Melton Community Recreation Centre, 1163 W Melton Rd, West Melton	
Attendance:	<p>Jim Palmer (Waimakariri, Chair), Angela Oosthuizen (Kaikōura), Bede Carran (Timaru), Bill Bayfield (Environment Canterbury), David Ward (Selwyn), Dawn Baxendale (Christchurch), Hamish Dobbie (Hurunui), Hamish Riach (Ashburton), Suzette van Aswegen (Mackenzie), Stuart Duncan (Waimate)</p> <p><i>In attendance:</i></p> <p>Stefanie Rixecker and Sam Elder (Environment Canterbury), Alex Cartwright and James Hughes (Tonkin&Taylor), Chris Brankin (Te Rūnanga o Ngāi Tahu) and Rachel Robilliard (Te Taumutu Rūnanga) – for item 7</p> <p>Caroline Hart (Environment Canterbury) – for item 9</p> <p><i>Secretariat:</i></p> <p>Simon Fraser, Bill Peacocke</p>	
Apologies:	Fergus Power (Waitaki), David Bromell (Secretariat)	
AGENDA ITEM	KEY POINTS DISCUSSED / RESOLVED	ACTION POINTS (Who will action, when?)
1.	<p>Welcome, attendance and apologies</p> <p>Jim Palmer welcomed all to the meeting. A special welcome was made to Dawn Baxendale (Christchurch CE) and Bill Peacocke (CREDS Project Manager) who were both attending their first meeting.</p> <p>Apologies were noted from Fergus Power and David Bromell.</p>	
2.	<p>Confirmation of agenda</p> <p>Agenda for the meeting was confirmed with no items for general business.</p>	
3.	<p>Minutes from the previous meeting</p> <p>Minutes from the previous meeting were confirmed, with all actions completed or underway.</p>	
4.	<p>Incoming Mayoral Forum for 2019-2022 triennium</p> <p>Chief Executives reflected on the outcomes of the local body elections for their respective councils and shared some of the key priorities emerging for the local government term ahead. Common areas of focus for incoming councils include freshwater management, climate change, delivery of water services, public transport and roading, and capital programmes.</p>	

	<p>The draft agenda for the upcoming Mayoral Forum meeting on 28 & 29 November was also discussed. The focus for the Mayoral Forum dinner will be on welcoming and getting to know incoming members. Amendments to the Mayoral Forum meeting agenda included:</p> <ul style="list-style-type: none"> • adding an item introducing the Canterbury Mayoral Forum and what its role and activities are • time for Mayors to introduce themselves and their priorities, both informally at the dinner and formally at the meeting • remove items regarding Regional Transport Committee letter of expectations and Civil Defence Rural Advisory Committee representative • include background information on continuing projects as part of the Canterbury Regional Development Strategy item. 	<p>Secretariat to amend agenda for the November 2019 Mayoral Forum meeting as discussed - complete</p>
<p>5.</p>	<p>Canterbury Regional Development Strategy 2020-22</p> <p>Jim Palmer spoke to this item outlining the process for developing the next iteration of the Canterbury Regional Development Strategy. As agreed by the outgoing Mayoral Forum, the focus will broaden from <i>economic development</i> to <i>regional development</i>, and will be structured around the four wellbeings. Chief Executives noted:</p> <ul style="list-style-type: none"> • the importance of having a clear purpose for the Strategy • ensuring a wider base of ownership and buy-in, not just from the Mayoral Forum (including other elected members and key stakeholders across the region) • the Strategy should focus on achievable outcomes rather than chasing money for projects that add extra administrative burden • the importance of the Mayoral Forum and its strength when advocating for the region with one united voice. <p>Chief Executives endorsed the process outlined in the paper for developing the new Strategy, with the amendments that:</p> <ul style="list-style-type: none"> • timeframes should be extended for increased engagement and buy-in • the initial working group should be larger than three Mayors and three Chief Executives. 	<p>Secretariat to amend Regional Development strategy paper for the November 2019 Mayoral Forum meeting as discussed - complete</p>
<p>6.</p>	<p>Three-year work programme</p> <p>Jim Palmer spoke to this item. It was agreed to formally close off the 2016-19 work programme, noting the continuing projects that have either carried across or are due for completion in the coming months. The proposed three-year work programme for 2019-2022 was also agreed to, noting that the number of items should be refined wherever possible to manage workloads on council staff.</p>	

<p>7.</p>	<p>Climate Change regional risk assessment</p> <p>Stefanie Rixecker introduced this item, with Alex Cartwright and James Hughes from Tonkin&Taylor presenting the findings within the interim draft report. This work was commissioned by Environment Canterbury on behalf of the Regional Climate Change Working Group.</p> <p>Feedback was sought to ensure the report reflects the key points needed by a Chief Executive and Governance audience, as well as any questions or concerns with the risks assessed.</p> <p>Particular thanks were given to Te Rūnanga o Ngāi Tahu for their support and sharing of information, particularly for Ngāi Tahu's Whare Tapa Whā model for conceptualising the integrated nature of climate change risks with Mātauranga Māori.</p> <p>Feedback from today's meeting will be incorporated into the final report, which will be presented to Chief Executives and Mayors at their respective meetings in January and February 2020.</p> <p>It was agreed that the final report should be accompanied by a communications plan for releasing the report, which includes allowance for socialising with councillors before the report is made public.</p>	<p>Climate Change Working Group / Tonkin&Taylor to revise draft interim report as discussed - complete</p> <p>Climate Change Working Group to provide a communications plan with the final interim report – complete</p>
<p>8.</p>	<p>Regional submissions</p> <p>Bill Bayfield spoke to this item. The Policy Forum requested clarification and direction from Chief Executives on the value and resourcing of preparing regional submission for the Mayoral Forum.</p> <p>It was agreed that option 4 (<i>to develop individual council submission supplemented by a robust regional submission prepared by a lead council or councils</i>) was the preferred process that should be supported. It was noted that Mayoral Forum submissions provide the strongest voice for Canterbury.</p> <p>Further advice on submission guidelines will be presented at the January Chief Executives Forum meeting for approval.</p>	<p>Secretariat to provide draft guidelines on regional submissions for approval at January 2020 Chief Executives Forum meeting - complete</p>
<p>9.</p>	<p>Canterbury Water Management Strategy - draft briefing to Mayoral Forum</p> <p>Bill Bayfield and Caroline Hart introduced this item. The paper was accepted for presentation to the Mayoral Forum at their November meeting.</p> <p>Councils were asked to liaise with each other regarding elected member representatives for the Regional Water Management Committee and the Biosecurity Advisory Groups (one representative for each sub-region – North, Mid and South Canterbury - for each group) for confirmation at the February 2020 Mayoral Forum meeting.</p> <p>Chief Executives noted that Three Waters continues to be a hot topic, and that regional work on service delivery improvements should be progressed.</p>	<p>Secretariat to liaise with relevant working groups to progress regional Three Water work - ongoing</p>

10.	<p>Appointment of Forum Chairs 2020</p> <p>The following were nominated and confirmed as Chairs for Regional Forums in 2020:</p> <ul style="list-style-type: none"> • Chief Executives – Jim Palmer • Policy – Bill Bayfield • Corporate – Bede Carran • Operations – Hamish Dobbie 	
11.	<p>Biosecurity Advisory Groups</p> <p>This item was discussed as part of item 9</p>	
12.	<p>Monitoring reports</p> <p>These items were taken as read.</p>	
13.	<p>General business</p> <p>There were no items of general business</p>	
	<p>The meeting was closed at 12:06pm</p>	

Canterbury Chief Executives Forum Item 4

Date: 27 January 2020

Presented by: David Bromell, Secretariat

Mayors' plan for Canterbury workshop

Purpose

1. This paper updates the Chief Executives Forum on the Mayoral Forum workshop to be held on 3 February 2020 to develop a sustainable development strategy for Canterbury.

Recommendations

That the Canterbury Chief Executives Forum:

1. **endorse the proposed outline for the workshop on 3 February 2020**
2. **agree that engagement with Ngāi Tahu occurs following the workshop on 3 February.**

Key points

2. On 3 February 2020, the region's Mayors/Chair and Chief Executives will workshop the development of a sustainable development strategy for Canterbury focusing on:
 - what's our vision for Canterbury?
 - what do we need to change or achieve to get there?
 - who do we need to engage with in order to succeed?

Background

3. On 29 November 2019, the Mayoral Forum approved a process and timeframe to develop a sustainable development strategy for Canterbury.

Workshop design

4. We have engaged Carl Pavletich (Fabriko) as the facilitator for the workshop. Carl was recommended by ChristchurchNZ, based on similar facilitation work he has done for them. Marianna Brook from the Otago Mayoral Forum secretariat will attend, and I have asked her to help us with note-taking.
5. The workshop will involve small group exercises and discussion, rounds of voting on proposals, and plenary discussion. I am working with Carl to design and prepare for the workshop, which will be held at Environment Canterbury from 10 am to 3 pm on Monday 3 February.

Pre-reading	Re-visit the Canterbury Wellbeing Overview (Aug 2019)
9:45–10:00	<i>Morning tea available on arrival</i>
10:00–10:10	Welcome and opening remarks from the Chair (Mayor Sam Broughton)
10:10–12:30	<p>What’s our vision for Canterbury?</p> <ul style="list-style-type: none"> What kind of region do we want to pass on to the next generation? (values will be implicit in this discussion) <p>What do we need to change or achieve to get there?</p> <ul style="list-style-type: none"> refine a long list (20 issues) down to a shortlist of 10 issues, then a short-shortlist of 4-5 provisional priority issues as a basis for engagement with stakeholders criteria for this exercise include the purpose of the Mayoral Forum and what it is able to do/influence
12:30–13:00	<i>Lunch (provided)</i>
13:00–15:00	<p>Who do we need to engage with in order to succeed?</p> <ul style="list-style-type: none"> stakeholder analysis and prioritisation, as the basis of a communications and engagement strategy

Financial implications

6. As agreed by the Mayoral Forum on 29 November 2019, we will cover the costs of facilitation (\$1500 excl. GST) and catering from the regional forums budget.

Significance and engagement

7. We have not at this stage invited participation by Te Rūnanga o Ngāi Tahu (TRONT) because this initial workshop is designed to identify the Mayoral Forum’s own interests and (provisional) priorities. We expect that TRONT and the papatipu rūnanga of Canterbury will be identified as priority stakeholders in the afternoon session, with engagement to follow on the extent to which Ngāi Tahu interests and priorities align with the Mayoral Forum’s interests and priorities.

Next steps

8. Next steps to develop the strategy will be:

28 Feb 2020	Write up a summary from the workshop and report back to the Mayoral Forum with a draft outline of the strategy and a stakeholder engagement plan
Mar-Apr 2020	Stakeholder engagement
4 May 2020	Report back to Chief Executives Forum – with a draft strategy
22 May 2020	Draft strategy to Mayoral Forum, with a launch/communications plan
Jun 2020	Strategy launched

Canterbury Chief Executives Forum Item 5

Date: 27 January 2020

Presented by: David Bromell, Secretariat

Regional submissions guidelines

Purpose

1. This paper presents guidelines for the preparation of regional submissions for approval by the Chief Executives Forum.

Recommendations

That the Canterbury Chief Executives Forum:

1. **approve the attached guidelines for preparing regional submissions.**

Key points

2. Following discussion by the Policy Forum and Chief Executives Forum in late 2019, draft guidelines for preparing regional submissions have been finalised for approval by this Forum.
3. The Chief Executives Forum's preferred option of individual council submissions accompanied by a robust regional submission prepared by a lead council or councils requires commitment of staff resource, so has financial implications.

Background

4. On 11 October 2019, the Policy Forum discussed the purpose and value of regional submissions and draft guidelines for preparing these. The Policy Forum agreed to seek direction from the Chief Executives Forum on the relative value (and resourcing) of regional submissions vs individual council submissions.
5. On 4 November 2019, the Chief Executives Forum discussed four options for submitting on central government legislative and policy proposals likely to affect Canterbury councils and communities:
 - 4.1 develop only a regional submission
 - 4.2 develop only individual council submissions
 - 4.3 develop individual council submissions supplemented by a high-level regional submission on key points agreed by all councils

- 4.4 develop individual council submissions supplemented by a robust regional submission prepared by a lead council or councils.
6. The Chief Executives Forum agreed to adopt option 4.4 as a general rule, because Mayoral Forum submissions provide the strongest voice for Canterbury.
 7. In light of this decision, the secretariat has revised the draft guidelines presented to the Policy Forum on 11 October 2019 and invites the Chief Executives Forum to approve these.

Financial implications

8. The options paper discussed by Chief Executives on 4 November 2019 noted that an implication of option 4.4 is that Chief Executives need to commit staff resource both to developing individual council submissions and to preparing or contributing to a robust regional submission.

Next steps

9. If the Forum agrees, regional submission guidelines will be:
 - provided for information to the Canterbury Mayoral Forum for its meeting on 28 February 2020
 - reported back to the Policy Forum on 3 April 2020
 - published on the regional forums' website.

Attachments

- Guidelines for preparing regional submissions, January 2020

Canterbury Chief Executives Forum Item 6a

Date: 27 January 2019

Presented by: Lorraine Johns, Principal Strategy Advisor, Environment Canterbury

Ben Wong, Senior Strategy Advisor, Environment Canterbury

Preparation of Regional Land Transport Plan 2021-2031

Purpose

1. To brief the Chief Executives Forum on the preparation of the Regional Land Transport Plan (RLTP) 2021-2031.

Recommendations

That the Canterbury Chief Executives Forum:

1. **note that preparation of the Regional Land Transport Plan 2021-2031 is underway**
2. **endorse the approach outlined in this paper to preparing the Plan**
3. **advise on how the Chief Executives Forum would like to be involved in the preparation of the Plan.**

Background

2. Under section 13 of the Land Transport Management Act 2003, regional councils must:
 - ensure that the relevant Regional Transport Committee (RTC) prepares, on the regional council's behalf, an RLTP every six financial years
 - approve the RLTP by a date appointed by Waka Kotahi NZ Transport Agency (NZTA).
3. The RLTP 2021-2031 is due with NZTA in April 2021. The preparation of the next RLTP is the core task for the Canterbury RTC in 2020.
4. RLTPs are effectively a bid for central government co-funding of regional transport activities from the National Land Transport Fund administered by NZTA. A copy of the current RLTP 2015-2025 is available [here](#).

Developing the Regional Land Transport Plan 2021-2031

5. Transport Special Interest Group (TSIG) ¹ has proposed standardising RLTPs to increase their quality and impact. Regional Chief Executives support this approach.
6. A one-page RLTP outline based on best practice guidelines issued by NZTA and TSIG is provided in appendix 1. The essential components are:
 - A **strategic context** outlining the local and national influences on Canterbury's transport network
 - A **strategic framework** setting out Canterbury's vision, objectives, targets and policies in the longer-term (10-30 years)
 - An **investment priorities** section which identify the region's medium-term (up to ten year) priorities, having regard to the Government Policy Statement on Land Transport (GPS), with which RLTPs must be consistent
 - A **prioritised programme** of transport initiatives.
7. The approach of developing both a Strategic Framework and investment priorities section ensures that:
 - long-term regional objectives reflect regional concerns and have longevity despite potential changes in government policy
 - the statutory requirement that RLTPs must be consistent with the GPS is met through ensuring the medium-term investment priorities reflect the GPS. Alignment with the GPS is a key consideration for NZTA when prioritising activities for funding through the NLTF.
8. We will be progressively developing the components of the RLTP throughout 2020, with public consultation on the draft RLTP following the RTC's meeting on 3 December 2020. A key milestones timeframe is provided in appendix 2.
9. A long-standing issue is that the RLTP development cycle is out of sync with long-term planning, meaning councils must finalise their activities in the RLTP before they finalise them in their long-term planning process. This issue arises for councils across New Zealand every time a new RLTP is prepared and is unavoidable as it is caused by the statutory timeframes.

¹ TSIG is a sector group which comprises transport staff from all regional councils, unitary authorities and LGNZ, and collaborates to share knowledge and advocate with central government.

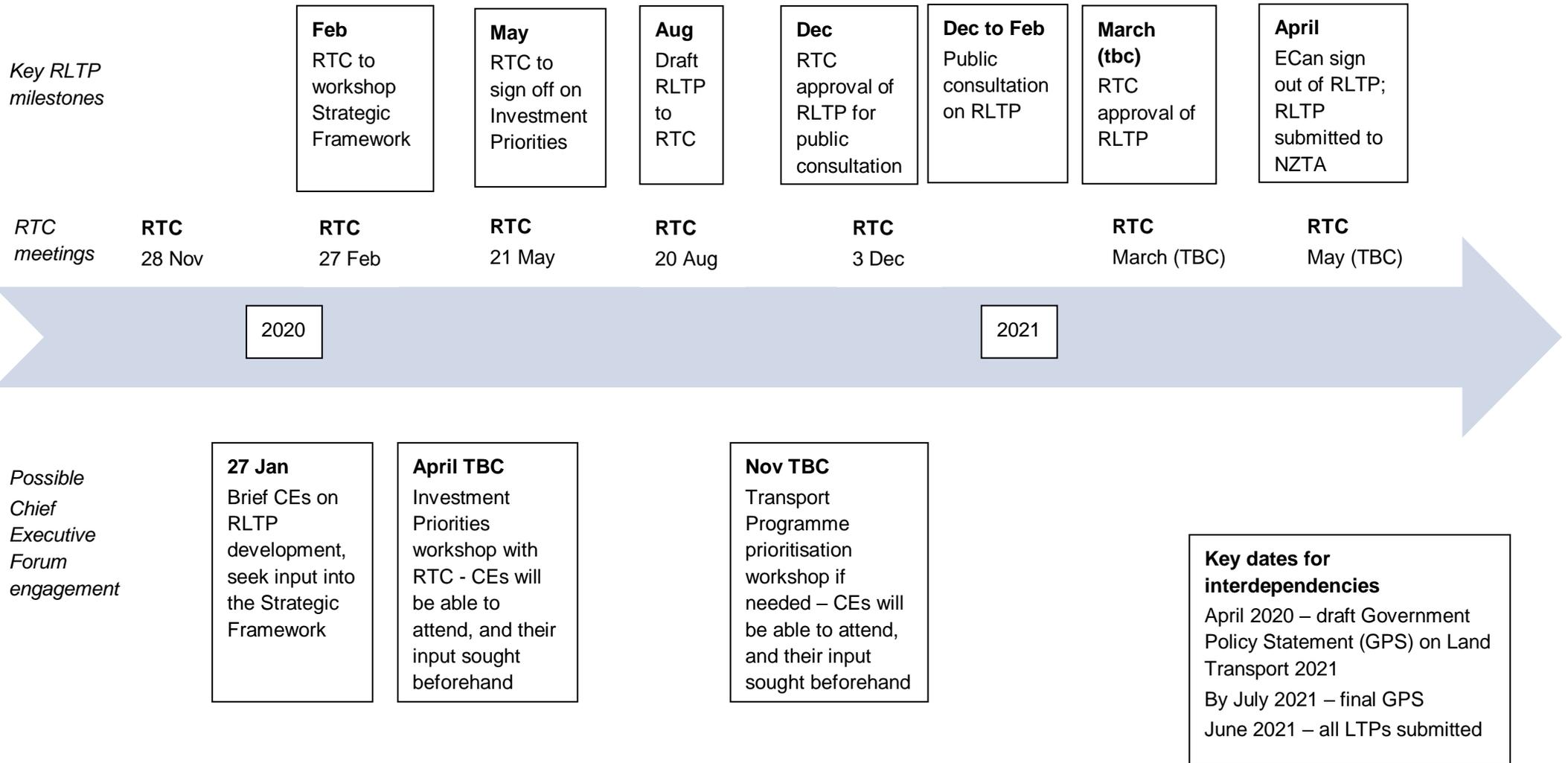
Next steps

10. The immediate focus is on developing the Strategic Context and a strawman Strategic Framework to support the RTC at a workshop on 27 February 2020.
11. The strawman will not be finalised when Chief Executives meet on 27 January. However, at the meeting, an opportunity will be provided for Chief Executives to have early input into the development of the Strategic Framework.

Appendix 1: Outline of the Regional Land Transport Plan 2021-2031

Section	Description	Outlook
Introduction	RLTP Purpose and context diagram describing the relationship of the RLTP with other key statutory documents.	
Strategic context	<p>This section tells a complete transport system story for the region. This section should summarise key content and rely on background papers for more detail and should cover:</p> <ul style="list-style-type: none"> • Our region • Our people • Our transport system • Future scenarios and opportunities • Policy context. 	Current state & possible future scenarios
Strategic Framework	<p>Vision - describes the region's desired long-term future state.</p> <p>Objectives - describe what we will do to deliver the vision and targets.</p> <p>Headline Targets – a small set of headline targets that support the desired vision e.g. mode shift; CO2; road fatalities.</p> <p>Policies – provide more detail about how we will achieve each objective.</p>	Longer term policy framework 10 - 30-year outlook
Transport Investment Priorities	<p>Overview</p> <ul style="list-style-type: none"> • Identifies the region's 10-year transport priorities. • Each transport priority is presented as a summary strategic case which tells a clear, concise and compelling short – medium term investment story. • Both 'priority investment areas' and 'other priority implementation areas' are identified under each transport priority as part of the strategic case. <p>Method</p> <ul style="list-style-type: none"> • An Investment Logic Map (ILM) process is used to identify the core problems, benefits and the strategic responses (10-year transport priorities). • The ILM is informed by a range of evidence, including that set out in the strategic context and existing business cases for the region. National direction from the Government Policy Statement on Land Transport and National Policy Statements should be considered. • The ILM should focus on identifying the most urgent and significant risks / barriers in the short to medium term to achieving the longer-term vision/objectives for the region. 	Short – medium term investment story 10-year outlook
Programme & funding	Prioritised programme of activities and funding sources over the next 3-6 years.	Regional programme 3 – 6-year outlook
Monitoring framework	A framework of measures/indicators that will be used to monitor progress towards national outcomes and will have longevity over time so we can see meaningful trends.	
Appendices	Various.	

Appendix Two: Key milestones timeline



Canterbury Chief Executives Forum Item 6b

Date: 27 January 2020

Presented by: Simon Fraser, Secretariat

National infrastructure announcements

Purpose

1. This paper provides Chief Executives with an update on national infrastructure announcements made in late 2019, including:
 - \$12 billion infrastructure investment package announced by the Minister of Finance
 - the first updated project pipeline report from the newly established New Zealand Infrastructure Commission, Te Waihanga.

Recommendations

That the Canterbury Chief Executives Forum:

1. **note that further details on specific projects for infrastructure spending are expected to be announced in early 2020**

Background

National infrastructure investment package

2. Finance Minister Grant Robertson announced a \$12 billion package of new infrastructure investment in December 2019. This will consist of \$8 billion for specific capital projects and \$4 billion to be added to the multi-year capital allowance.
3. The \$8 billion includes:
 - \$6.8 billion for new transport projects, with a significant portion for roads and rail.
 - \$400 million one-off increase to schools' capital funding
 - \$300 million for regional investment opportunities
 - \$300 million for District Health Board asset renewal
 - \$200 million for public estate decarbonisation
4. Details on what specific projects the above funding are expected to announced in early 2020.
5. The remaining \$4 billion will be added to the multi-year capital allowance, taking it to \$8.4 billion. Allocation of this money will be announced over coming Budgets.

National infrastructure pipeline

6. The New Zealand Infrastructure Commission, Te Waihanga, released an expanded pipeline of major capital projects on 12 November 2019. The announcement, made by Minister Shane Jones, noted the pipeline has an estimated value of \$21.1 billion.
7. The purpose of the pipeline is to provide greater information and certainty about anticipated capital expenditure over the next five years. Canterbury-based projects included in the national pipeline report are attached in Appendix 1.

Attachments

- National infrastructure pipeline projects in Canterbury

Appendix 1 – National infrastructure pipeline projects in Canterbury

The data in the below table has been taken from the Infrastructure Commission’s website here: <https://infracom.govt.nz/projects/pipeline/>

Project Name	Procuring Agency	Region	Project Description	Status	Estimated Value	Estimated Project Start	Estimated Project Completion
Rolleston Prison Perimeter Fence and Master Control Facility Enhancements	Department of Corrections	Canterbury	This project is for a new perimeter fence and master control facility at Rolleston Prison.	Under Construction	5 - 25 Million	2018-Q3	2020-Q3
Christchurch Men's Prison Housing Build	Department of Corrections	Canterbury	This project will provide housing for selected released prisoners subject to a Public Protection Order (PPO).	Under Construction	< 5 Million	2018-Q3	2020-Q1
Main North Line Reinstatement Project - Christchurch to Picton	KiwiRail	Canterbury	This project will reinstate the Main North Line railway between Christchurch and Picton following damage suffered as a result of the Kaikoura earthquake.	Under Construction	500 Million +	2016-Q4	2020-Q4
Opihi School Refurbishment	Ministry of Education	Canterbury	This project is a refurbishment at Opihi School.	Under Construction	< 5 Million	2019-Q1	2020-Q3
Prebbleton School New Build	Ministry of Education	Canterbury	This project is a new build at Prebbleton School.	Under Construction	< 5 Million	2019-Q1	2020-Q2
Allenton School Expansion	Ministry of Education	Canterbury	This project is an expansion project due to roll growth demands at Allenton School.	In Procurement	< 5 Million	2020-Q3	2021-Q3
Kaiapoi Borough School Rebuild	Ministry of Education	Canterbury	This project is for the rebuild of Kaiapoi Borough School.	In Procurement	< 5 Million	2020-Q2	2021-Q1
Ashburton Intermediate Redevelopment	Ministry of Education	Canterbury	This project is for the redevelopment of Ashburton Intermediate.	In Procurement	5 - 25 Million	2020-Q3	2021-Q4
Arowhenua Maori School Redevelopment	Ministry of Education	Canterbury	This project is the redevelopment of Arowhenua Maori School.	In Procurement	5 - 25 Million	2020-Q2	2022-Q3

New Mental Health Services Facilities and Relocation from Princess Margaret Hospital	Ministry of Health	Canterbury	This project requires investment in new facilities to enable the relocation of the following mental health services from the Princess Margaret Hospital campus: Mothers and babies and eating disorder regional inpatient and outpatient services; Child Adolescent and Family inpatient and outpatient services; and Specialist Rehabilitation inpatient unit (Seager Clinic).	In Procurement	50 - 100 Million		
Medical Centre Burnham	New Zealand Defence Force	Canterbury	This project intends to provide a compliant fit for purpose medical centre which is required to enable the provision of quality health services to Burnham personnel. The facility is to be located within the Health and wellbeing precinct as directed by the Burnham Infrastructure Master Plan. This project is a key dependency for the store's facility (i.e. is a predecessor) shown within the Logistics Precinct Block Plan.	Business Case / Investment Case Development	5 - 25 Million	2022-Q3	2025-Q2
Electrical Network Priority	New Zealand Defence Force	Canterbury	This project seeks to provide a reliable electrical network at Burnham Camp. The existing transformers are at end of life and safety concerns are arising from the effect of the age and condition and also demands through network distribution. These priority upgrades will accommodate known future demands and it is intended to utilise existing service corridors where appropriate but may necessitate a rationalised arterial and secondary service corridor layout. These upgrades will respond to and support the revised Camp layout as directed by the Burnham Infrastructure Master Plan.	Business Case / Investment Case Development	< 5 Million	2024-Q3	2025-Q2

Camp Armoury	New Zealand Defence Force	Canterbury	This project will extend the existing armoury to meet current and future capacity requirements. The existing armoury does not meet current nor future expected capacity requirements and requires upgrades in order to store contemporary weaponry. This project will likely result in an extension to the existing armoury and will consider uprated management changes to improve efficiencies of stock control. The existing armoury was built to accommodate an extension however this project will support wider improvements especially regarding accessibility and stock management efficiency improvements.	Business Case / Investment Case Development	< 5 Million	2023-Q3	2026-Q2
Training Hub - Linked Capability	New Zealand Defence Force	Canterbury	The Training Hub at Burnham seeks to co-locate significant training activities to support the outcomes of the Master Plan (2019). The Training Hub will consist of multi-purpose facilities to support the requirements of the proposed relocation of Army Recruit; Non-Commissioned Officer; and Initial Officer Training; including the associated messing needs. This development will enable the concurrent unit operation and training whilst sharing some core facilities. The Training Hub will be located as directed by the master plan.	Business Case / Investment Case Development	5 - 25 Million	2025-Q3	2027-Q2

Facilities Maintenance Compound - Linked Capability	New Zealand Defence Force	Canterbury	This project requires relocating the Facilities Maintenance compound at Burnham. As a consequence of detailed planning for Logistics at Burnham the Facilities Maintenance compound is required to be relocated. This activity will include remediation of the existing site and provision of safe and compliant storage of effects to support the needs of infrastructure maintenance activities on the site.	Business Case / Investment Case Development	< 5 Million	2025-Q3	2027-Q2
Transport Headquarters	New Zealand Defence Force	Canterbury	This project requires relocating the Transport Headquarters at Burnham. As a consequence of detailed planning for Logistics at Burnham the Transport Headquarters are required to be relocated. The existing facilities are also end-of life and significantly constrained. This project will enable a new fit-for-purpose facility for the operation and management of Transport functions.	Business Case / Investment Case Development	5 - 25 Million	2024-Q3	2027-Q2
Fuel Point Logistics	New Zealand Defence Force	Canterbury	This project seeks to upgrade the existing fuel point facility principally to enlarge the concrete hard-standing apron size; containment area and volume; and canopy area. The proposed extension will extend parallel to Avery Road. The specific contamination risk of ground water penetration from spillage will be reduced through an appropriate; compliant; and sensitive design.	Business Case / Investment Case Development	< 5 Million	2025-Q3	2028-Q2

Hospital Boiler Plant - Demolish and Replace	New Zealand Defence Force	Canterbury	The Boiler Plant boilers are at end of life and require significant and increasing maintenance costs to maintain their operation. Failures are frequent and the resulting outage times to repair are extending. The building housing the boilers has seismic resilience issues which this project seeks to remediate. This project ties in with the heating and energy plan and subsequent upgrades currently under review for Burnham. This project may be folded into or become 'redundant because of' the Burnham Energy project. This project will be under review as the Energy Project scope is confirmed.	Business Case / Investment Case Development	< 5 Million	2023-Q3	2025-Q4
Waimakariri Bluffs Rock protection	New Zealand Transport Agency	Canterbury	This project will deliver increased route resilience. It includes rock scaling at Paddys Bend with design and installation of a 2000 kJ 4 to 5 metre high attenuator. It also includes rock scaling at Waimakariri Bluffs with mesh and bolt (throated drape) rockfall mitigation system.	Under Construction	< 5 Million		
Bridge Replacement - SH7 Ahaura River	New Zealand Transport Agency	Canterbury	Ahaura Bridge (built in 1929) is a one lane timber bridge located on SH7 immediately south of Ahaura Township. Numerous components of the bridge are heavily decayed and on-going regular inspection and maintenance is necessary. This replacement bridge project is signalled as necessary within the next four to six years as part of the National Bridge Replacement Programme. The Ahaura Bridge is at the end of its life and is at risk of failing due to undetected decay and the general strength and condition of the bridge.	Business Case / Investment Case Development	5 - 25 Million	2018-Q1	2021-Q2

Resilience Improvements - SH7 Sylvia Flat	New Zealand Transport Agency	Canterbury	SH7 is a key freight and tourist route in the South Island. The Lewis River currently threatens cutting into SH7 at Sylvia Flat (near the Boyle River). This project is to realign part of SH7 to be at safe distance from the River. The preferred option is to construct a new section of highway 200 metres long and 30 metres back from the top of the scarp. This would maintain the slope from the actual toe of the bank and not be reliant on talus material for longevity.	Business Case / Investment Case Development	< 5 Million	2018-Q4	2022-Q1
Construction of Switching Station - Rangitata	Transpower	Canterbury	This project addresses the need for investment to manage dynamic voltage stability in the Upper South Island. Previous investigations have identified constructing switching stations at Orari and Rangitata as the most economical solution to meet this need.	Business Case / Investment Case Development	50 - 100 Million	2024-Q4	2027-Q4
University of Otago - Christchurch Health Science Campus Redevelopment - Stage 1	University of Otago	Canterbury	This project seeks to address growth and continuation concerns by constructing a purpose-built facility supporting research; learning and teaching for the University of Otago - Christchurch in the new Christchurch Health Precinct. This project is Stage 1 of the University of Otago - Christchurch Campus Redevelopment.	In Procurement	100 - 250 Million	2016-Q2	2023-Q1
University of Otago - Christchurch Health Science Campus Redevelopment - Stage 2	University of Otago	Canterbury	This project seeks to address growth and continuation concerns by refurbishing the existing Riccarton building on the current Christchurch District Health Board site. The project is Stage 2 of the University of Otago - Christchurch Campus Redevelopment.	Business Case / Investment Case Development	50 - 100 Million		

Canterbury Chief Executives Forum Item 8

Date: 27 January 2020

Presented by: Simon Fraser, Secretariat

Three Waters update

Purpose

1. This paper provides Chief Executives with an update on the Three Waters review, including:
 - release of the Taumata Arowai – Water Services Regulator Bill
 - expected next steps from the Department of Internal Affairs Three Waters review
 - review of service delivery arrangements for Three Waters by Canterbury councils.

Recommendations

That the Canterbury Chief Executives Forum:

1. **note that consultation on the Taumata Arowai – Water Services Regulator Bill closes on 4 March 2020**
2. **agree that a regional submission on the Taumata Arowai – Water Services Regulator Bill not be made**
3. **note that Canterbury council staff are holding a workshop on Three Waters service delivery arrangements in February 2020.**

Background

Taumata Arowai – Water Services Regulator Bill

2. On 9 December 2019, Cabinet agreed to introduce the Taumata Arowai – the Water Services Regulator Bill into the house. The purpose of this Bill is to establish Taumata Arowai as the new water services regulator and provide for its objectives, functions and governance arrangements.
3. Taumata Arowai will be responsible for implementing, administering and enforcing the new drinking water regulatory system, as agreed by Cabinet on 1 July 2019, which will be given effect through a separate Water Services Bill. It will also be responsible for a small number of new functions relating to the regulation and performance of wastewater and stormwater networks.

4. The Taumata Arowai – Water Services Regulator Bill is largely administrative. The wider reforms to the drinking water regulatory system, including Taumata Arowai’s detailed functions and enforcement powers, will be provided for in the Water Services Bill. That Bill is expected to be introduced in early 2020.
5. The Taumata Arowai – Water Services Regulator Bill includes the following:
 - establishes Taumata Arowai – the Water Services Regulator as a Crown entity (clauses 8 and 9)
 - describes Taumata Arowai’s objectives (clause 10) and general functions (clause 11)
 - establishes the board of Taumata Arowai, including requirements for board members to have particular capabilities and experience (clauses 12 and 13)
 - establishes a Māori Advisory Group, and provides for the membership and role of that Group (clauses 14 to 17)
 - provides a set of operating principles to guide Taumata Arowai in the performance and delivery of its objectives and functions (clause 18)
 - provides for the collective duties of the board, which apply in addition to the general duties in the Crown Entities Act 2004 (clause 19)
 - provides for transitional matters (Schedule 1).
6. Possible issues arising from the Bill include:
 - the definition of a ‘drinking water scheme – the Bill does not define a drinking water supply scheme (i.e. drinking water supplied to more than a single domestic dwelling)
 - Te Mana o te Wai – Taumata Arowai is required to give effect to Te Mana o te Wai despite no legislative definition of what Te Mana o te Wai is (this position was part of our regional submission on the *Action for Healthy Waterways* discussion document)
 - Objectives – s10(a) suggests ultimate responsibility for safe drinking water lies with the regulator (“*protect and promote drinking water safety...*”) rather than those responsible for providing safe drinking water (this may be clarified in the Water Services Bill)
 - Board and Māori Advisory Group composition – board members are appointed by the responsible Minister (requirements established in the Crown Entities Act 2014)
 - priority and commencement – the Bill has been given a category 4 priority on the current legislative calendar, and has been recommended to be enacted before 31 July 2020. There may be a risk that the Bill either does not complete all stages of the legislative process with the current priority category (and not be passed before central government elections) or be passed under urgency to meet the proposed timeframe.

7. Chief Executives are asked to provide direction on whether a regional submission on the Taumata Arowai – Water Services Regulator Bill is required. Given that the Bill is largely administrative in nature, we suggest that a regional submission is not required. It would be more effective for Canterbury councils to spend time submitting on the Water Services Bill once released, which should provide more detail on the new Three Waters regulatory system.

Three Waters review

8. Further to the above legislative amendments, two further tranches of work have previously been signalled: a review of service delivery and funding arrangements, and economic regulation of Three Waters services.
9. DIA continues to offer financial support to regions to explore options and collaborative solutions to improve their water service delivery arrangements. This funding is available on a case-by-case basis to go toward costs associated with:
 - investigation and development of a preferred service delivery option (including business cases, technical, financial and legal advice)
 - public consultation required to enable the respective councils to proceed to the adoption and/or implementation of new collaborative service arrangements.
10. This continues the approach by DIA for locally led solutions to improve Three Waters services. It is unclear at this stage when any further recommendations on service delivery arrangements will be put to Cabinet.
11. The economic regulation of Three Waters services workstream was dependent on what regulatory and service delivery changes were to be made. This work was to be progressed by the Minister of Commerce and Consumer Affairs only if appropriate. Until changes are enacted on service delivery arrangements, if any, this work appears not to be progressing.

Canterbury service delivery arrangements

12. Key staff from Canterbury councils attended a workshop in August 2019 to discuss the Three Waters review and start investigating potential service delivery improvements. The workshop was organised by the secretariat and facilitated by Tonkin+Taylor. Representatives from DIA were also in attendance.
13. Since the workshop, Canterbury councils have met informally to further their investigations on what improvements to service delivery could be made. These have grouped predominately between southern and northern Canterbury councils.
14. Staff agreed to re-convene, albeit with a smaller group, to share investigations so far and identify a path forward for improving Three Waters service delivery in Canterbury. This follow-up workshop has been scheduled for 17 February 2020.

Next steps

15. A report-back and outline of next steps will be provided to Chief Executives following the regional workshop. If Chief Executives agree, a paper regarding the regional response to Three Waters could be provided for the Mayoral Forum when it meets on 22 May 2019.
16. Outcomes from the regional workshop could also inform any application to DIA for funding to support further investigations into service delivery improvements. This will require some form of co-funding by councils.

Canterbury Chief Executives Forum Item 9

Date: 27 January 2020

Presented by: Caroline Hart, Environment Canterbury

Canterbury Water Management Strategy update

Purpose

1. This paper provides the Canterbury Chief Executives Forum with an update on region-wide progress towards implementing the Canterbury Water Management Strategy (CWMS) for October to December 2019.

Recommendations

That the Canterbury Chief Executives Forum:

1. **receive the report**
2. **recommend to the Mayoral Forum that Hugh Logan be reappointed to the role of Chair of the Regional Water Management Committee.**

Regional and Zone Committee updates

2. Hugh Logan has been Chair of the Regional Water Management Committee since July 2018 and his contract for this role has concluded. Hugh Logan has proven to be a highly effective and strategic Chair for the Regional Water Management Committee. His leadership has been instrumental in ensuring delivery of the Regional Committee's advice on CWMS Fit for Future project (2025 and 2030 goals and advice on strategic implementation matters) and the 2019 Targets Progress Report.
3. The Terms of Reference for the Regional Committee state "The Chair of CWMS Regional Committee will be nominated by the Chair of Environment Canterbury in consultation with the Mayors of the Territorial Authorities and the Ngāi Tahu Kaiwhakahaere".
4. The Chair of Environment Canterbury has nominated Hugh Logan to be reappointed as the Chair of the Regional Water Management Committee. The Chief Executives Forum is asked to endorse Mr Logan's nomination as Chair of the Regional Committee, and support consultation with the Mayoral Forum on his reappointment at the 28 February meeting. Consultation with the Ngāi Tahu Kaiwhakahaere is currently underway, seeking her support for Mr Logan's reappointment as Chair of the Regional Committee.
5. Zone managers and facilitators have summarised the current focus for the CWMS Zone Committees. The table is included in Appendix 1.

CWMS implementation update

Fit for Future implementation

6. The Joint Working Group (JWG) set up by the Operations Forum in September has begun to refine the draft regional work programme and wish to update the CE Forum on progress to date. Comprehensive advice on a recommended regional work programme for Territorial Authorities and Environment Canterbury to ensure delivery of the 2025 CWMS goals will be presented to the Chief Executives Forum on 4 May and Mayoral Forum on 22 May.
7. At its first meeting on 31 October, JWG members agreed to discuss the draft programmes with their individual councils and report back at the next meeting. Members also discussed ways to increase awareness of the current work towards the CWMS targets undertaken by territorial authorities and their communities. The JWG held its second meeting on 4 December and each member provided feedback on the draft work programmes.
8. Further work will be undertaken over the next few weeks to further refine draft work programmes which will be reviewed at the third JWG meeting on 17 February (draft 1). The Operations Forum will review advice on the draft work programme on 16 March (draft 2). Final adjustments will then be made to the draft regional work programme based on advice from the Operations Forum. Draft 3 of the regional work programme will be confirmed with Hamish Dobbie ahead of this advice being provided to the Chief Executives Forum and Mayoral Forum in May.

RMA planning and implementation

9. The fully operative Canterbury Land and Water Regional Plan (LWRP) provides the regulatory framework for managing effects of land use and water use on our rivers, lakes and wetlands. The region-wide framework was made operative in 2012. Subsequent plan changes provide a more local scale framework to manage the issues unique to the sub-region area.
 - Plan Change 1, Selwyn Waihora was made operative on 1 February 2016
 - Plan Change 2, Hinds was made operative on 1 June 2018
 - Plan Change 3, South Coastal Canterbury was made operative on 1 September 2017
 - Plan Change 4, an omnibus change to the LWRP was made operative on 11 March 2017
 - Plan Change 5, Part A revises the regional level approach to farm nutrient management and incorporates nutrient discharge limits based on industry-agreed Good Management Practices (GMP). This plan change to the LWRP was made operative on 1 February 2019. As part of the process to settle appeals on the plan change, the external working group continues working through implementation challenges.

- Plan Change 5, Part B which introduces specific water quality limits and related policies and rules for the Waitaki catchment only was made operative on 1 February 2019
 - Plan Change 6, Wairewa/Lake Forsyth was made operative on 1 February 2017.
10. Environment Canterbury has recently notified Plan Change 7 to the Land and Water Regional Plan (LWRP) in September 2019. This plan change has been prepared in three parts. The first part is an omnibus change that proposes further changes to region-wide policies and rules in the LWRP to:
 - provide greater protection to habitats of freshwater species
 - enable consideration of Ngāi Tahu values in relation to a broader range of activities
 - allow the use of managed aquifer recharge across the region
 - provide a revised nutrient framework for commercial vegetable growing operations.
 11. The second and third parts of Plan Change 7 relate to the Waimakariri and Orari Temuka Opihi Pareora (OTOP) sub-regions. These parts of the plan change have been developed in collaboration with the Waimakariri and OTOZ Zone Committees. The types of changes proposed include greater reductions (in nutrients lost from farming practices) to limit the effect of different land uses on water quality and increases in minimum flow. It also includes reduction in allocation in catchments where community outcomes are not being achieved.
 12. Formal consultation on the PC7 was held in mid-2019 and 558 submissions were received. Council officers are currently preparing the officers report in relation to submissions which will be provided to the Independent Hearing Panel in April 2020. It is anticipated a hearing will commence in mid-May 2020.
 13. A plan change to the Hurunui Waiaru River Regional Plan was notified in May 2019. Hearings were held in late 2019 with recommendations expected to be made in early 2020.

Key regional projects/campaigns

14. The Land and Water Regional Plan requires the implementation of **Good Management Practice** on farm to achieve water quality outcomes. Farm Environment Plans (FEPs) enable farmers to recognise and record environmental risks unique to their property and set out a programme to manage those risks. They are a requirement for farms that are part of a collective (irrigation scheme or farming enterprise) or have an individual farming consent.
15. The majority of farmers have obtained the required FEPs and land use consents to farm and been independently audited at least once or will receive their first audit within the next year. Farms that have not obtained the required land use consents are at risk of compliance action.

16. Environment Canterbury is now focused on the independent FEP auditing process; there is a high level of compliance reported so far and we want to ensure there is continuous improvement to the process. Compliance activity will focus on those FEP audits that have returned a C or D grade.
17. The **fish screen improvement campaign** continues to focus on 50 consents with a fish screen condition, selected with input from rūnanga, the Department of Conservation and Fish & Game. These consents are located mainly at large intakes, or environmentally significant or sensitive sites. Environment Canterbury continues to work with industry and consent holders to upgrade fish screens to current best practice and/or put interim improvements in place while longer-term ones are planned.
18. The industry-initiated Fish Screen Working Party, operating under the CWMS Regional Committee, continues to investigate information gaps to inform improvements to intake configuration and practices, with particular regard to native fish species. The Working Party is also investigating funding requirements to enable research on fish screens.
19. Ministry for Primary Industries (MPI) has offered Sustainable Food and Fibre Fund support for an industry led approach to better define good practices with a focus on native fish species. The Working Party is finalising a work programme and funding (with MPI support) on native fish behaviour around intakes/ screens and design notes.
20. A number of projects to improve water quality, increase river flows and groundwater levels continue to be trialled in the region.
 - Work on the **Selwyn/Waikiriri** Near River Recharge project continues with a planting design completed, along with construction of the recharge basin and lizard habitat, fencing and installation of the control mechanisms. A site blessing was held in July 2019. Formal project opening will follow phase 1 planting and full commissioning in Autumn 2020.
 - **Broadacres** (Selwyn District) Targeted Stream Augmentation (TSA) project: Temporary weir constructed to enable release of mudfish in a reach separated from the upper tributary area, which requires habitat improvements once the springs dry naturally. Below the temporary weir an off-channel pond has been constructed and planted for optimal juvenile mudfish habitat. Mudfish release will occur once DOC authorisation has been granted.
 - The TSA and Permeable Reactive Barrier trials are underway in the **Silverstream/Kaiapoi** River catchment in the Waimakariri District, with promising early results.

Regional Water Management Committee update

21. The Regional Committee continues to focus on:
 - reviewing its work programme following the Fit for Future project to ensure its focus is on the areas it can make the greatest positive change

- continuing its work on developing advice on recreation and amenity target and improving the effectiveness of fish screens
- monitoring and reporting on progress to achieve the CWMS targets by providing advice on the biannual CWMS targets progress report.

Central Government Policy update

22. **Taumata Arowai – the Water Services Regulator Bill** was introduced to Parliament in December 2019. This new drinking water regulator will be an independent Crown entity dedicated to drinking water quality and safety and will provide central oversight and guidance for the sector's wastewater and stormwater regulatory functions. An Establishment Unit has been created within the Department of Internal Affairs, with support from the Ministry of Health and the Ministry for the Environment, to design and operationalise the new regulator. Associated legislation on the regulator functions and funding will be introduced to Parliament in the coming months and is expected to be passed in mid-2020.
23. Further announcements from the Three Waters review are expected over the coming 12 months, including:
 - Cabinet decisions on nationwide service delivery options were expected in late 2019 but have been delayed
 - a new Water Services Bill that will implement the new drinking water regulatory system to be introduced to Parliament in March 2020
 - new National Environmental Standards for Sources of Human Drinking Water and Wastewater Discharges and Overflows to be released mid-2020.
24. The Environment Select Committee heard submissions on the **Resource Management Amendment Bill** proposals late last year and is expected to report back to the House by late March 2020. The objectives of this Bill are to reduce complexity, increase certainty, restore public participation opportunities, and improve RMA processes. The Bill repeals a number of amendments made in 2017 through the Resource Legislation Amendment Bill. This Bill also supports the urgent need to improve freshwater management and outcomes in New Zealand with provisions for freshwater planning processes.
25. The **Action for Healthy Waterways** discussion document (part of the Essential Freshwater programme) was released for consultation on in September 2019. It set out proposals to stop further degradation and reverse past damage to New Zealand's freshwater resources. The freshwater management package focused on clarifying policy direction and setting new regulations under the Resource Management Act.
26. A regional submission was made on the discussion document by the Mayoral Forum. The Ministry for the Environment received around 17,500 submissions on the proposals. An Independent Advisory Panel chaired by retired Principal Environment Court Judge David Sheppard will be reviewing the submissions.

27. Ministers are expected to make decisions on the final content of proposed new regulations in May 2020, with a view to having the regulations (the National Policy Statement for Freshwater Water, National Environmental Standards, and stock exclusion regulations) in force by mid-2020.
28. The Government is undertaking a comprehensive **review of the resource management system** with a focus on the RMA including:
 - New Zealand's physical characteristics and unique biodiversity
 - the Treaty and the relationship between iwi/Māori and the Crown
 - the significant ways we all value and connect with the environment.
29. The scope of the review includes looking at the RMA and how it interfaces with the:
 - Local Government Act 2002
 - Land Transport Management Act 2003
 - Climate Change Response Act, to be amended by the Zero Carbon Amendment Bill.
30. The scope includes spatial planning to enable more strategic decisions about resources and infrastructure over longer timeframes.
31. An independent panel has been established to undertake this review and has been meeting weekly since September 2019. The panel is chaired by Hon Tony Randerson QC and it released a preliminary Issues and Options paper for feedback until 3 February 2020.
32. The panel will provide a report to the Minister for the Environment with its recommendations on reforming the RMA in mid-2020. This will include detailed policy proposals and indicative drafting of legalisation for key provisions. The Government plans to consult on the proposals once finalised.

Appendix 1: Zone Overview from November 2019

CWMS Committee	Focus of the Zone Committee Work Programme	Highlights of practical work underway
Kaikōura	<p>Enhancing significant wetlands</p> <p>Implementing requirements of PC5</p> <p>Supporting “Love the Lyall” community group</p> <p>Clarence catchment and river bed</p>	<ul style="list-style-type: none"> • Works underway in the Nagari and Hapuku wetlands. Undertaking fish survey, conducting weed control and working with landowners to fence off wetlands. • Providing information, support and undertaking site visits to farmers requiring consent to farm under PC5 • Working and supporting “Love the Lyell” community group to align with and support Zone Committee projects • Implementing the recommendations of the 2018/2019 Weed and Pest report for the Clarence River catchment. Spraying of weeds has begun.
Hurunui Waiau	<p>Flagship braided river projects to protect endangered river birds.</p> <p>Immediate Steps projects</p> <p>Delivery of Soil Conservation and Revegetation programme (SCAR)</p>	<ul style="list-style-type: none"> • Work continues at the Waiau Uwha and Hurunui Rivers to improve habitat for endangered birds. Seven islands enhanced across both rivers now require a range of maintenance to be carried out before more islands are created. Additional projects are supported through Immediate Steps. • Braided river bird species surveys and monitoring are in progress • Southern Black Backed Gull control are also in progress • Weed control on island habitats are in progress • Additional funding for fencing projects has been allocated • SCAR (soil conservation and restoration) joint project funded through the Hill Country Erosion Fund (MPI) and Environment Canterbury over four years to mitigate sediment loss from hill country farms. Project was officially launched in August 2019 • Working with landowners to plant trees, permanently excluding stock through fencing, identify areas for retirement.
Waimakariri	<p>Upper Ashley catchment projects to improve water quality</p> <p>Promoting mahinga kai component in GMP</p> <p>Farming @ GMP programme</p>	<ul style="list-style-type: none"> • Supporting Lees Valley landowners to protect remaining wetlands by providing information on planting options and by excluding stock • To engage and educate landowners who require FEPs to include mahinga kai values through a range of methods • Providing support to farmers to meet their GMP requirements by providing assistance around pre-audit preparation as well as compliance with consents.

CWMS Committee	Focus of the Zone Committee Work Programme	Highlights of practical work underway
Christchurch-West Melton	<p>Management of Erosion and Sediment control</p> <p>Working with community/catchment groups</p> <p>Supporting Christchurch City Council stormwater management</p>	<ul style="list-style-type: none"> • Organising a programme to support long term consistent methods to manage erosion and sediment control (ESC). Programme includes identifying industry requirements and maintaining a contact database, a regime of training workshops aimed at industry ESC plan writers, managers and contractors. • 50 participants have taken the course since it started. There is now a waiting list including staff from Environment Canterbury. • Three catchment groups (Avon Heathcote Estuary Ihutai Trust, Cashmere Stream Care Group and Ōpāwaho Heathcote River Network) are supported in their work on various projects, search for funding for projects and to work with relevant stakeholders including rūnanga • Supporting Christchurch City Council prioritising its stormwater audit sites by sharing information on the sites and catchments, keeping relevant Environment Canterbury officers informed of CCC work to avoid duplication.
Banks Peninsula	<p>Erosion and Sediment Control on Lyttleton Harbour/Whakaraupō</p> <p>Wairewa Bank Stabilisation</p> <p>Whakaraupō Catchment Management Plan</p>	<ul style="list-style-type: none"> • Project to trial roadside cuttings (to reduce sediment run-off from the hills to waterways), identify costings, monitor the impact of the trials and provide detailed guidance to Christchurch City Council for use by contractors. Once finalised these guidelines will be applicable to the rest of the Bank Peninsula and Port Hills catchments with loess soils. • The roadside cutting trial design installed at Christchurch Adventure Park in May 2019 will be monitored for a year. Initial results show treatments are working well. • Wairewa Bank Stabilisation Project – to trial a range of treatments and plantings to reduce sediment entering Lake Forsyth/Te Roto O Wairewa. First pilot site was planted in Autumn 2019 and 2 additional sites have been identified. • Five key streams have been identified for riparian planting (a priority project of the Whakaraupō Catchment Management Plan) to improve ecosystem health of the streams and catchment overall.

CWMS Committee	Focus of the Zone Committee Work Programme	Highlights of practical work underway
Selwyn-Waihora	<p>Increasing knowledge of mahinga kai</p> <p>Waikirikiri water quality improvements</p> <p>Swimmable Selwyn at Coes Ford: Managing tributary impacts continues.</p> <p>Rakaia Gorge restoration</p>	<ul style="list-style-type: none"> • Building on the last 2 years' work of raising awareness of mahinga kai, discussions have begun with Central Plains Water Ltd to include mahinga kai into FEPs of scheme members. Talks for scheme members are being planned. • Near river recharge and targeted stream augmentation projects at two sites to provide a habitat for mudfish and improve water quality. • Environment Canterbury continues to work closely with Selwyn District Council on key projects such as "Swimmable Selwyn @ Coes Ford which is investigating a variety of methods to improve water quality at Coes Ford • Supporting and working with a number of parties (including landowners and Selwyn District Council) to finalise a plan for the ecological restoration and weed management of key sites at Rakaia Gorge.
Ashburton	<p>Drinking water supply education programme</p> <p>Liaison with water users</p> <p>Ashburton Lakes</p>	<ul style="list-style-type: none"> • Following the North East Ashburton groundwater issue over nitrate contamination; worked with CDHB and consent holders and Ashburton District Council, to inform residents and have provided a report to Medical Officer of Health, identifying issues and identifying solutions to manage the situation. • Supporting and working with Ashburton Consent Review project team to work with consent holders affected by reviews. Several meetings held with water users to discuss effects of reviews. • Ashburton Lakes Basin: Environment Canterbury will work with DOC, Ngāi Tahu, landowners and other stakeholders to investigate the deteriorating water quality situation. An update will be provided to the Committee in August.
Orari-Temuka-Opihi-Pareora	<p>Waitarakao/Washdyke Working Group</p> <p>Saltwater Creek Catchment Group</p> <p>Rock Art Sites</p>	<ul style="list-style-type: none"> • Supporting the Waitarakao/Washdyke Working Group to prepare a work programme and identify funding options. Working with Timaru District Council and rūnanga • Saltwater Creek/ Pareora catchment work continues: looking at funding opportunities for stream enhancement and working with Timaru District Council and other agencies to support stream projects. Looking at stream health monitoring training, stormwater awareness raising and tendering a weir centre and fish passage re-design. • Project to look at identifying and mapping of rock art sites through FEPs has been initiated and will continue once additional resource has been confirmed.

CWMS Committee	Focus of the Zone Committee Work Programme	Highlights of practical work underway
Upper Waitaki	Managing landuse consent FEP and nutrient budget reviews Ahuriri Arm Catchment GMP	<ul style="list-style-type: none"> • Supporting and working with farmers who require landuse consents, including providing advice, making site visits and identifying where compliance actions are required • Reviewing FEPs and nutrient budgets submitted as part of consent applications. Organising workshops and meeting to support FEP preparation. • To facilitate uptake of GMP by all farmers in the catchment. Several site meetings have been held with farmers to look at GMP and irrigation practices. Working with farmers, industry to identify options including setting up of a catchment group.
Lower Waitaki	Mahinga Kai programme Waihao Box opening protocol review Wainono Lagoon augmentation options	<ul style="list-style-type: none"> • Mahinga Kai programme to be developed and implemented in consultation with local rūnanga • Review of opening protocol to take place in discussion with local rūnanga, Waitaki District Council, community groups and Department of Conservation • Review original modelling done for PC3 – outcomes including any new data to asses benefit of augmentation on the health of Wainono. Investigate the likelihood of success of the option of augmenting at the south end. • Continue with flow and water quality monitoring.

Canterbury Chief Executives Forum Item 11a

Date: 27 January 2020

Presented by: Simon Fraser, Secretariat

Continuing CREDS projects update

Purpose

1. This paper provides an update on continuing projects from the Canterbury Regional Economic Development Strategy (CREDS) 2017–19.

Recommendations

That the Canterbury Chief Executives Forum:

1. receive this report.

Background

2. Appendix 1 contains the January 2020 update of the CREDS continuing projects.
3. The Secretariat will be able to answer any further questions on these at today's meeting

Attachments

- Continuing CREDS projects – background and latest updates

Appendix 1: Continuing CREDS projects update

Work programme	Current issues	Background	Updates
Canterbury Water Management Strategy Jenny Hughey	<p>Work programme to implement the Fit for the Future review</p> <p>Continue to monitor implementation of the CWMS</p>	<ul style="list-style-type: none"> Working group established to refine and prioritise regional work programme to implement 2025 target Final report planned for Mayoral Forum May 2020 Implementation monitoring ongoing – Mayoral Forum to continue receiving quarterly reports 	<ul style="list-style-type: none"> See agenda item 9 in today's meeting
Value-added production Craig Rowley	<p>Multi-year funding for projects in food, fibre and agritech and high-value manufacturing</p>	<ul style="list-style-type: none"> Stage one output was a report incorporating a Roadmap (focusing on four priority areas) to be known as the 'Canterbury Food and Fibre Industry Innovations Gateway to 2050' initiative The Roadmap was adopted by the Canterbury Mayoral Forum in December 2018 The project has focussed on driving leadership and collaboration for food, fibre and agritech between industry, central government and other key stakeholders across Canterbury A forum of senior agricultural business leaders was held on 16 October 2019. Key outcomes identified were the need to: <ul style="list-style-type: none"> build trusted evidence to support regulations create a positive environment/perception of agriculture through leadership of debates and regular communications apply critical thinking techniques to issues, and not just follow the noise. 	<ul style="list-style-type: none"> We are reviewing the management of the two projects led by ChristchurchNZ and the University of Canterbury, in consultation with Mayor Rowley. The steering group meets on 29 January to finalise this.

<p>South Island destination management plan</p> <p><i>Sam Broughton</i></p>	<p>Wind up stage 1 and initiate stage 2</p>	<ul style="list-style-type: none"> • Project initiated by CMF with funding received from the Provincial Growth Fund • An Inter-regional Steering Group was established in November 2018, comprising nominated Mayors from South Island Mayoral Forums, Regional Tourism Organisations (RTOs), Destination Tourism Organisations (DTOs) and central government (MBIE, NZTA, and DoC) • Stafford Strategy was appointed as the lead consultant (with previous experience having led the Auckland and Southland Destination Management Plans) • The draft South Island Destination Management Plan, presented to LGNZ Zone 5 & 6 members November 2019 • The final draft plan will be presented to the Canterbury Mayoral Forum for sign-off in February 2020. 	<ul style="list-style-type: none"> • Final round of consultation with South Island stakeholders finished late January 2020 • Feedback from final consultation to be incorporated into final report to Canterbury Mayoral Forum, February 2020
<p>Education and training for a skilled workforce</p> <p><i>Dan Gordon</i></p>	<p>Continuing to support and facilitate engagement between tertiary providers in Canterbury</p> <p>Consultation on design and implementation of the Reform of Vocational Education (ROVE)</p> <p>Support youth transitions</p>	<ul style="list-style-type: none"> • Since 2015 Mayor David Ayers facilitated an education and training governance group – to support alignment between business, education and local government sectors and ensure Canterbury has an appropriately skilled and educated workforce • Mayor Ayers worked with the governance group to develop a Mayoral Forum submission on the ROVE proposals in April 2019. Implementation of the reforms needs to be monitored, to ensure they work for Canterbury and the South Island • The Government’s new education-to-employment brokerage service (23 Oct 2019) is modelled on Aoraki Development’s youth transitions service, which was a project in the CREDS 2016–19. 	<ul style="list-style-type: none"> • The Mayoral Forum provided a letter of support on 20 Dec 2019 to a bid led by ChristchurchNZ for the HQ of NZiST to be Christchurch-based • Secretariat continues to monitor implementation of ROVE

<p>Digital connectivity</p> <p><i>Craig Rowley</i></p>	<p>Wind up projects to map coverage gaps and publish stories of uptake and use by businesses in rural Canterbury</p>	<ul style="list-style-type: none"> • Publication of 'digital hero' case studies is underway. As at 19 November, 30 stories had been drafted and 29 separate articles (some duplicated) had been published. Remaining articles to be progressively published during November • Wireless broadband coverage in the region continues to improve over time. We are working with Crown Infrastructure Partners to create and publish rollout information on the implementation of Broadband in Canterbury. 	<ul style="list-style-type: none"> • Publication of 'digital hero' case studies complete. Summary published on Mayoral Forum website • RFP drafted for digital blackspots project, to be initiated February 2020
<p>Canterbury story</p> <p><i>Graham Smith</i></p>	<p>Wrap up project and ensure its ongoing development and use</p>	<ul style="list-style-type: none"> • ChristchurchNZ has worked with councils to create a Canterbury Story toolkit for use by businesses, investors, and councils (https://www.canterburystory.co.nz). The material will support an aligned story for Christchurch and Canterbury. • The toolkit includes high resolution, open-source images, video and case studies for use in promotional and other material such as brochures for tourism purposes and for attracting businesses, new residents, etc. • For the value of this asset to be realised, the Forum may wish to appoint a lead person to champion and promote its use. 	<ul style="list-style-type: none"> • Developing the websites with open-source assets is now complete (https://www.canterburystory.co.nz). The secretariat is working with EDAs to promote its use.
<p>South Island Events Calendar</p> <p><i>Sam Broughton</i></p>	<p>Wrap up project and ensure its ongoing development and use</p>	<ul style="list-style-type: none"> • ChristchurchNZ has presented the proposed digital Events Calendar platform to a variety of DTOs and RTOs in the lower South Island. Feedback has been positive • The Calendar is expected to 'go live' in early February 2020, and the project is expected to be completed by mid-February 2020. 	<ul style="list-style-type: none"> • On track for February 2020 completion

Three-year work programme 2020–22

as at 27 January 2020

WHAT	TASK	SPONSOR	LEAD	DUE	STATUS / NEXT STEPS
CANTERBURY REGIONAL DEVELOPMENT STRATEGY					
1. Canterbury Regional Development Strategy	Develop a Canterbury Regional Development Strategy for the 2020-2022 local government term	Mayoral Forum	CMF/Secretariat	30 June 2020	<ul style="list-style-type: none"> agenda item 4
2. Continue to monitor implementation of the CWMS	To continue providing governance oversight and strategic support to the implementation of the Canterbury Water Management Strategy (CWMS)	Mayoral Forum	Jenny Hughey	30 Sep 2022	<ul style="list-style-type: none"> Fit for the Future implementation update included as part of agenda item 9 Implementation plan to be presented to Mayoral Forum May 2020
3. CREDS 2016–2019 continuing programmes	To see through the completion of remaining projects from the 2016-2019 CREDS work programme: <ul style="list-style-type: none"> mobile and broadband coverage mapping and analysis promote uptake and use of digital technology Food, Fibre and Innovation youth transitions Canterbury Story South Island Destination Management plan 	Mayoral Forum	Secretariat	1 March 2020	<ul style="list-style-type: none"> agenda item 11a
<i>Other Mayoral Forum items to be added as necessary to implement the Canterbury Regional Development Strategy 2020–22.</i>					
CANTERBURY CHIEF EXECUTIVES FORUM					
4. Review regional forums terms of reference	Three-yearly review of terms of reference for Chief Executives Forum, Policy Forum, Corporate Forum, Operations Forum	CEs Forum	Jim Palmer	30 Sep 2020	<ul style="list-style-type: none">
5. A consistent Canterbury story	Develop an agreed collective positioning story and investment proposition that we consistently communicate in and for Christchurch and Canterbury	CEs Forum	Jim Palmer		<ul style="list-style-type: none">
6. Three Waters response	Build a collaborative response to central government's Three Waters review, including: <ul style="list-style-type: none"> build consensus on strategic intent – where we want to get to, in relation to national direction and developments identify key risks, challenges and barriers recommend priority actions for CEF consideration 	CEs Forum	COF/DWRG/CEMG	31 Dec 2020	<ul style="list-style-type: none"> Taumata Arowai – the Water Services Regulator Bill released for public consultation, December 2019 Regional workshop on service delivery for Canterbury planned for February 2020 agenda item 8
CANTERBURY POLICY FORUM					
7. Collaboration on 2021 LTPs	Facilitate collaboration on 2021–31 Long-Term Plans – financial and infrastructure strategies, and strategic direction and community outcomes (the four wellbeings)	Policy Forum	David Ward / CCF	31 Mar 2020	<ul style="list-style-type: none">
8. Support each other to have a strong regional voice	Support a 'one strong voice for Canterbury' through the shared development of regional submissions and advocacy as requested by the Mayoral Forum and/or Chief Executives Forum on central government regulation and policy	Policy Forum		31 Dec 2020	<ul style="list-style-type: none"> paper due to Mayoral Forum 28 February on engagement with Ministers and MPs
9. Regional training workshops	Design and deliver two workshops during 2020 <ul style="list-style-type: none"> report template design – with Toni Durham (Ashburton) use of 2018 Census data – with Simon Markham (Waimakariri) 	Policy Forum	Secretariat	31 Dec 2020	<ul style="list-style-type: none">
10. Mana Whakahono a Rohe	Share information and develop a common understanding across Canterbury councils of Mana Whakahono a Rohe iwi/rūnanga participation agreements	Policy Forum		31 Dec 2020	<ul style="list-style-type: none">
11. Review of Canterbury Regional Policy Statement	Facilitate a regional perspective on Environment Canterbury's review of the Canterbury Regional Policy Statement	Policy Forum		31 Dec 2020	<ul style="list-style-type: none">
CANTERBURY CORPORATE FORUM					
12. IT systems and digital services	Lead development of a 10-year plan for Canterbury councils to move to a common platform for IT systems and digital services (including valuation and rating functions) and secure cost savings through group licensing procurement, with specific concrete actions to be implemented in each year of the 10-year plan <ul style="list-style-type: none"> Conduct a stocktake of where everyone is at. Develop a business case (with value proposition and a request for funding) to go to member councils to test and build consensus on a collective vision, commitment and understanding of what it might mean over time for procurement and renewal cycles 	Corporate Forum	CIOs	30 Jun 2020 30 Nov 2020	<ul style="list-style-type: none">

13. Procurement	Develop a proposal for a joined-up procurement system/service for Canterbury councils, including legal services provisioning • Develop a proposal for consideration by member councils	Corporate Forum	CFMG	30 Nov 2020	•
14. Resource sharing	Facilitate resource sharing (staff capacity and capability) on a 'gifts and gains' basis – it won't always be a direct 'trade'; e.g. engineers, accreditation, planners, building inspectors ...; leveraging off moving to common systems and IT platforms where possible	Corporate Forum	CCF	30 Sep 2022	•
CANTERBURY OPERATIONS FORUM					
15. Co-ordination of waste minimisation plans	Align renewal of waste minimisation plans to provide a consistent approach to waste management across the region and improve efficiencies. • Develop a proposal for consideration by member councils.	Operations Forum	COF	31 Dec 2020	•
16. Road engineering to improve road safety	Engage with other roading agencies to align with best practice in designing and managing road engineering assets	Operations Forum	CEMG	31 Dec 2020	•
17. Implementing new Water Safety Plan format	Share advice and lessons between drinking water suppliers from implementing the new Water Safety Plan to improve compliance across the region	Operations Forum	DWRG		•
18. Shared approach to managing infrastructure	Develop a shared approach aligned to best practice for adaptation to climate change in 30-year Infrastructure Plans	Operations Forum	CEMG	31 Dec 2020	•

Key to acronyms

CEF Chief Executives Forum
CEMG Canterbury Engineering Managers Group
CFMG Canterbury Finance Managers Group
CIOs Chief Information Officers Group

CMF Canterbury Mayoral Forum
COF Canterbury Operations Forum
CPF Canterbury Policy Forum
CREDS Canterbury Regional Development Strategy

CWMS Canterbury Water Management Strategy
DWRG Drinking Water Reference Group
ECan Environment Canterbury