

# Agenda

## Canterbury Mayoral Forum

|                   |   |              |                                      |
|-------------------|---|--------------|--------------------------------------|
| <b>Date:</b>      | Friday 25 May 2018  |              |                                      |
| <b>Time:</b>      | 9:00 am to 12:00 noon   |              |                                      |
| <b>Venue:</b>     | Environment Canterbury Council Chamber, 200 Tuam Street, Christchurch   |              |                                      |
| <b>Attendees:</b> | <p><b>Mayors/Chair:</b> Lianne Dalziel (Chair), Winston Gray, Winton Dalley, David Ayers, Sam Broughton, Donna Favel, Damon Odey, Graham Smith, Craig Rowley, Steve Lowndes</p> <p><b>Chief Executives:</b> Angela Oosthuizen, Hamish Dobbie, Jim Palmer, Karleen Edwards, David Ward, Bede Carran, Suzette van Aswegen, Stuart Duncan, Fergus Power, Katherine Trought (for Bill Bayfield)</p> <p><b>In attendance:</b> Helen Wyn (Senior Regional Official)</p> <p><b>Secretariat:</b> David Bromell, Warren Gilbertson, Simon Fraser<br/>Louise McDonald (minutes)</p> |              |                                      |
| <b>Apologies:</b> | Bill Bayfield, Gary Kircher   |              |                                      |
| <b>Time</b>       | <b>Item</b>   | <b>Paper</b> | <b>Person</b>                        |
| 9:00              | 1. Welcome, introductions and apologies   |              | Chair                                |
|                   | 2. Confirmation of Agenda   | ✓            |                                      |
|                   | 3. Minutes from the previous meeting  | ✓            |                                      |
|                   | a. Confirmation of Minutes, 2 March 2018  |              |                                      |
|                   | b. Action points  |              |                                      |
|                   | <b>FOR DISCUSSION AND DECISION</b>  |              |                                      |
| 9:10              | 4. Provincial Growth Fund and 1b Trees Programme – alignment and co-ordination of Canterbury proposals  | ✓            | Jim Palmer                           |
| 9:40              | 5. Mid-term review and project reporting  | ✓            | Jim Palmer<br><br>Warren Gilbertson  |
|                   | a. Draft mid-term review report   | ✓            |                                      |
|                   | b. 3-year work programme  | ✓            |                                      |
|                   | c. CREDS quarterly project report   | ✓            |                                      |
|                   | d. Youth Initiative report to 31 March 2018   | ✓            |                                      |
| 10:10             | 6. Region-to-region MOU with Nagano Prefecture  | ✓            | Chair                                |
| 10:20             | <i>Morning tea</i>  |              |                                      |
| 10:35             | 7. Regional funding for Christchurch multi-use arena  |              | Chair                                |
| 10:50             | 8. CWMS: Fit for the future   | ✓            | Steve Lowndes                        |
|                   | <b>FOR INFORMATION / VERBAL UPDATES</b>   |              |                                      |
| 11:10             | 9. CWMS quarterly update  | ✓            | Steve Lowndes                        |
| 11:20             | 10. Immigration / international education policies – advocacy with central government   |              | Chair                                |
| 11:30             | 11. Chief Executives Forum report   | ✓            | Jim Palmer                           |
| 11:45             | 12. Health & Safety Act interpretation and liability  |              | Sam Broughton                        |
| 11:50             | 13. General business  |              | Chair<br>Steve Lowndes<br>Damon Odey |
|                   | a. planning for next meeting  |              |                                      |
|                   | b. Environment Canterbury representation review   |              |                                      |
|                   | c. Waste minimisation   |              |                                      |
| 12:00             | <p><i>Lunch – followed by:</i></p> <p>12:30–13:45 <i>CDEM Joint Committee meeting</i></p> <p>13:45–14:00 <i>Walk to Justice &amp; Emergency Services Precinct, entrance B1, Lichfield Street</i></p> <p>14:00–15:00 <i>Tour of Justice &amp; Emergency Precinct</i></p>   |              |                                      |

**Next meeting:** Friday 7 September 2018

## **Minutes from a meeting of the Canterbury Mayoral Forum held in the Airport Commodore Hotel, Memorial Avenue, Christchurch on Friday 2 March 2018 at 9.00 am**

### **Present**

#### **Members:**

|                              |                              |
|------------------------------|------------------------------|
| Ashburton District Council   | Mayor Donna Favel            |
| Christchurch City Council    | Mayor Lianne Dalziel (Chair) |
|                              | Karleen Edwards              |
| Environment Canterbury       | Chair Steve Lowndes          |
|                              | Bill Bayfield                |
| Hurunui District Council     | Mayor Winton Dalley          |
|                              | Hamish Dobbie                |
| Kaikoura District Council    | Mayor Winston Gray           |
| Mackenzie District Council   | Mayor Graham Smith           |
|                              | Suzette van Aswegen          |
| Selwyn District Council      | Mayor Sam Broughton          |
|                              | David Ward                   |
| Timaru District Council      | Bede Carran                  |
| Waimakariri District Council | Mayor David Ayers            |
|                              | Jim Palmer                   |
| Waimate District Council     | Mayor Craig Rowley           |
| Waitaki District Council     | Mayor Gary Kircher           |
|                              | Fergus Power                 |

#### **In Attendance:**

Lisa Tumahai (Kaiwhakahaere, Te Rūnanga o Ngāi Tahu)  
Ronnie Cooper (Te Rūnanga o Ngāi Tahu)  
Helen Wyn (Senior Regional Official – Department Internal Affairs)  
Joanna Norris (CE ChristchurchNZ)  
Superintendent John Price, Deputy Commissioner Viv Rikard and Detective Inspector Corrie Parnell (NZ Police)  
Cr Claire McKay and Caroline Hart of Environment Canterbury

#### **Secretariat**

Simon Fraser, Warren Gilbertson and Louise McDonald (minutes)

### **1. Welcome**

Mayor Dalziel welcomed members and guests to the Mayoral Forum.

Apologies were accepted from Mayor Damon Odey, Chief Executives Andrew Dalziel, Angela Oosthuizen and Stuart Duncan.

### **Confirmation of Agenda**

The following matters, not on the agenda, was raised for discussion at item 13 General Business

- update on the Mycoplasma bovis outbreak
- Queenstown Tourism Summit

### **3. Minutes of Canterbury Mayoral Forum Meeting: 1 December 2017**

The minutes of the meeting held on 1 December 2017 were confirmed and the action points were noted.

### **4. Welcome and Introductions**

Lisa Tumahai, Kaiwhakahaere, Te Rūnanga o Ngāi Tahu was welcomed to the meeting. Mayor Dalziel explained that the Mayoral Forum was interested in how the Forum can best strengthen its engagement with Ngāi Tahu.

Ms Tumahai thanked the Forum for its invitation. Ngāi Tahu are interested in the work of the Forum including the Canterbury Regional Economic Development Strategy and it would be good for Ngāi Tahu to be at the front end of discussions.

Mayor Dalziel thanked Ms Tumahai for attending.

### **5. Guest Speaker: Superintendent John Price, District Commander, NZ Police**

Superintendent John Price was welcomed to the meeting. He tabled and spoke to two summary sheets "Our Business" and "A Typical Day."

Supt Price thanked Forum members for the opportunity to meet with them and highlighted the importance of partnerships with Mayors and Chief Executives to share information and discuss issues.

Mayor Broughton raised the trial of the flashing stop signs, recently undertaken in the Selwyn District, as an example of successful collaboration between the Police and his Council. There was support for writing to the Minister supporting making this initiative available in other parts of New Zealand.

There was concern about the amount of Police resources spent on mental health problems. Supt Price explained that the number of mental health incidents has increased following the earthquakes and support was being provided by the District Health Board.

### **Resolved**

#### **That the Canterbury Mayoral Forum:**

- 1. write to the Transport Minister and the NZ Transport Agency in support of sufficient funding for local initiatives to deal with rural road safety, for example the trial of flashing stops signs in the Selwyn District. This to be done in conjunction with Road Safety Councils and the Canterbury Regional Transport Committee.**

Mayor Dalley / Chair Lowndes  
CARRIED

### **ChristchurchNZ**

Joanna Norris advised that ChristchurchNZ was working on the Canterbury story as part of the Christchurch story and hoped to present this to the Forum at its next meeting.

She asked the Forum to consider a population target for the region. ChristchurchNZ is intending to undertake work on future demographics for Christchurch and the Canterbury region and would seek the support of the Forum in developing population targets including quality of life as well as economic factors.

The meeting adjourned between 10.20 and 10.40 am

## **6. Canterbury Regional Economic Development Strategy project update**

Warren Gilbertson presented this report and acknowledged the assistance provided by ChristchurchNZ.

Referring to the discussion on digital conductivity held at the working dinner on 1 March Warren advised that he will work with Mayors Odey and Rowley and write to Minister Curran thanking her for attending the dinner and offering to follow up with more detail about the issues raised.

The issue of digital coverage was discussed. There are innovative farmers who have solutions who need access to a reliable network. The lack of coverage is also a problem for visitors to the South Island, and information on coverage provided by the providers does not always reflect the reality.

Members provided positive feedback on the presentation and the information provided in the quarterly report.

## **7. Canterbury Regional Economic Development Strategy funding proposals**

Warren Gilbertson presented this report.

There was support for the suggestion that rather than create a new site to advertise and promote events in Canterbury, to look at working with an existing site, for example Tourism New Zealand. The to be discussed with Canterbury Regional Tourism Organisations (RTOs).

### **Resolved**

#### **That the Canterbury Mayoral Forum:**

- 1. agree in principle to submit funding proposals to the Senior Regional Official for:**
  - 1.1 identification and web publication of a calendar of South Island major events, to support alignment, promotion and co-ordination (to a maximum of \$150,000); and**
  - 1.2 seed funding and securing of an anchor tenant site in the Agri-Science and Innovation Pavilion at the National Agricultural Show in November 2018 (to a maximum of \$50,000)**

Mayor Rowley / Mayor Favel  
CARRIED

## **8. Engaging with central government**

Jim Palmer presented this report.

Reflecting on the useful discussion held at the working dinner held 1 March it was agreed to continue the practice of inviting guests to discuss a specific issue. The next Forum dinner on 24 May is planned to be on the regional visitor strategy, and the Hon Kelvin Davis will be invited. If the Minister is not available, immigration could be the theme.

Bill Bayfield brought up the recent Central Government proposal to plant of 1 million trees. Environment Canterbury is organising a workshop so Canterbury can be prepared when more details are announced.

Helen Wyn offered to provide information about the Provincial Growth Fund to the Chief Executives Forum.

### **Resolved**

#### **That the Canterbury Mayoral Forum:**

##### **1. requests the secretariat to:**

- 1.1 circulate additional information on the Provincial Growth Fund as it comes to hand**
  - 1.2 explore opportunities to work with the Senior Regional Official and Canterbury Regional Economic Development Strategy Lead Mayors on opportunities to access small-scale investment funding, where the benefits demonstrably exceed the transaction costs of securing the resource**
  - 1.3 facilitate regional co-ordination of infrastructure funding proposals submitted by Canterbury councils**
- 2. accept the offer of Environment Canterbury to engage a consultant to support the Mayor Forum's engagement with central government officials and Ministers on policy settings for immigration and international education**
  - 3. agree to invite Hon Kelvin Davis, Malcolm Johns, Joanna Norris, Graeme Abbot and Andy Roberts to the Mayoral forum working dinner on Thursday 24 May for discussion of regional visitor strategy.**

Mayor Broughton / Mayor Smith  
CARRIED

## **9. Memorandum of Understanding with Nagano Prefecture, Japan**

This item was deferred for consideration at a later meeting to enable some further options to be presented.

## **10. Canterbury Water Management Strategy update**

Cr Claire McKay and Caroline Hart were welcomed to the forum.

Cr McKay presented the report attached to the agenda and invited suggestions on the best way to incorporate Territorial Authority updates into the Canterbury Water Management Strategy (CWMS) update report.

It was agreed that Environment Canterbury should gather this information through the zone committees.

Cr Lowndes advised that all members of the zone committees and the CWMS Regional Committee will be invited to a shared event to talk about the future for the CWMS. WaterShed 2018 will be held on Monday 9 April.

**Resolved**

**That the Canterbury Mayoral Forum:**

1. **receive the Canterbury Water Management Strategy update.**

Mayor Kircher / Mayor Gray  
CARRIED

**11. Environment Canterbury representation review**

Cr Lowndes presented this report. He advised that Environment Canterbury is engaging with Central Government regarding Ngāi Tahu representation on the Council.

**Resolved**

**That the Canterbury Mayoral Forum:**

1. **note that Environment Canterbury will undertake a representation review in 2018, with an initial proposal required by 31 August 2018.**
2. **note that Environment Canterbury will work with Canterbury Councils to develop representative options for the review.**

Cr Lowndes / Mayor Broughton  
CARRIED

**12. Chief Executives Forum**

Jim Palmer presented this report.

**Resolved**

**That the Canterbury Mayoral Forum:**

1. **receive the Chief Executives Forum report; and**
2. **approve the revised presentation of the three-year work programme; and**
3. **agree to include the establishment of a Public Records Act Executive Sponsors working Group as an item in the three-year work programme.**

Mayor Broughton / Mayor Favel  
CARRIED

**13. GENERAL BUSINESS**

**Mycoplasma bovis**

Mayor Donna Favel provided an update on the Mycoplasma bovis outbreak in the Ashburton District and explained that it was causing stress for people and is affecting the rural

community. Mayors Craig Rowley and Gary Kircher agreed and explained that clear direction is needed from the Ministry for Primary Industries (MPI).

**Resolved**

**That the Canterbury Mayoral Forum:**

- 1. write to Minister O'Connor to seek immediate action from the Ministry for Primary Industry in the *Mycoplasma bovis* response, particularly around compensation and long-term action.**

Mayor Smith / Mayor Rowley  
CARRIED

**Queenstown Tourism**

Mayor Gary Kircher reported on the Queenstown Tourism Summit he attended, on behalf of the Forum, in December 2017. There was a good representation from central and local government.

Queenstown is a feature destination in international marketing and is struggling with the number of visitors. For visitors to enjoy a good experience there needs to be funding and support for improved infrastructure and to promote the regions.

Mayor Lianne Dalziel requested a copy of any data provided at the Summit.

**NEXT MEETING** Friday 25 May 2018

**CLOSURE**

Mayor Lianne Dalziel thanked members for their attendance and closed the meeting at 12.28 pm.

# Action Points

## Canterbury Mayoral Forum

As at 15 May 2018

| Forum Date | Subject  | Actioned by                  | Deadline    | Status   |
|------------|--|------------------------------|-------------|--|
| 2 Mar 2018 | Mayoral Forum to write to Hon Curran to thank her for attending the Mayoral Forum working dinner and provide follow-up information   | Secretariat / Craig Rowley   | 25 May      | <b>Complete</b> – letter sent 8 March  |
| 2 Mar 2018 | Mayoral Forum to write to the Transport Minister and the NZ Transport Agency in support of sufficient funding for local initiatives to deal with rural road safety, for example the trial of flashing stops signs in the Selwyn District | Secretariat                  | 25 May      | <b>Complete</b> – letter sent 16 May   |
| 2 Mar 2018 | Future agenda item to discuss population targets for the Canterbury region with ChristchurchNZ   | Secretariat / ChristchurchNZ | 30 November | To be confirmed with ChristchurchNZ, Secretariat, and Chair  |
| 2 Mar 2018 | Funding proposals to be submitted to the Senior Regional Official for the South Island major events calendar project and National Agricultural Show anchor tenant site.  | Warren Gilbertson            | 25 May      | <b>In progress</b> <ul style="list-style-type: none"> <li>• applications submitted, approval for National Agricultural Show received conditional on other anchor tenants</li> <li>• application for major events project to be considered by SROs week beginning 21 May</li> </ul> |
| 2 Mar 2018 | Hon Kelvin Davis, Malcolm Johns, Joanna Norris, Graeme Abbot, Glenn Ormsby and Andy Roberts to be invited to the Mayoral forum working dinner on Thursday 24 May for discussion of regional visitor strategy.                            | Secretariat                  | 2 April     | <b>Complete</b>  |
| 2 Mar 2018 | Mayoral Forum to write to Minister O'Connor to seek immediate action from the Ministry for Primary Industry in the Mycoplasma bovis response, particularly around compensation and long-term action.                                     | Secretariat                  | 2 April     | <b>Complete</b> – letter sent 21 March; reply received 14 May  |



**Date:** 25 May 2018

**Presented by:** Jim Palmer, Chair, Chief Executives Forum

## **Co-ordination and alignment of Canterbury applications to the Provincial Growth Fund and 1b Trees Programme**

### **Purpose**

1. This paper seeks Mayoral Forum approval of a process to support co-ordination and strategic alignment of Canterbury applications to the Provincial Growth Fund (PGF) and 1b Trees Programme (1bT).

### **Recommendations**

**That the Canterbury Mayoral Forum:**

1. **approve the process recommended by the Chief Executives Forum to:**
  - 1.1. **share information on expressions of interest and applications to the Provincial Growth Fund and 1b Trees Programme**
  - 1.2. **provide comment and advice to the Ministry of Business, Innovation and Employment (MBIE) on expressions of interest and applications to the Provincial Growth Fund.**

### **Background**

2. On 30 April 2018, Helen Wyn (Senior Regional Official), Abby Cheeseman (MBIE), and Elizabeth Heeg and Jo Buckner (Ministry of Primary Industries) presented to the Chief Executives Forum on criteria and process for expressions of interest and applications to the PGF and 1bT.

#### ***Provincial Growth Fund***

3. Anyone can apply at any time, from any region – but Northland/Tai Tokerau, East Coast/Tairāwhiti, Hawke's Bay, Bay of Plenty, Manawatu/Whanganui and the West Coast are a priority focus. PGF funding is not available to the three main metros (Auckland, Wellington and Christchurch).
4. The PGF is in three 'buckets':
  - regional projects and capability – up to \$1m, which can be approved by the Senior Regional Officials Group

- sector investment (including 1bT) – up to \$20m, which can be approved by a Ministerial grouping
  - investment in regional infrastructure projects that will lift productivity and grow jobs - >\$20m, which require approval by Cabinet.
5. Projects are assessed against criteria organised around four themes.
- Link to Fund and government outcomes – the project should lift the productivity potential of a region or regions, and contribute to other objectives. These include jobs, community benefits, improved use of Māori assets, sustainability of natural assets, and mitigating and adapting to climate change.
  - Additionality – the project needs to add value by building on what is there already and not duplicating existing efforts. The project also needs to generate clear public benefit.
  - Connected to regional stakeholders and frameworks – projects must align with regional priorities. They will need to have been discussed and agreed with relevant local stakeholders.
  - Governance, risk management and project execution – projects will need to be supported by good project processes and those involved should have the capacity and capability to deliver the project. Projects need to be sustainable in the longer term beyond the Fund's life.
6. Further information on the PGF is available on MBIE's website [here](#).

### ***1 billion Trees programme***

7. Discussion at the Chief Executives Forum included:
- planning for the long term (from seedling to harvest is a long time in politics) – including consistent silviculture and avoiding an over-supply of timber in 30 years' time
  - planting the right trees in the right places – managing risks including wilding conifers, fire risk of afforestation close to urban centres, and control of erosion and sediment at harvest
  - health and safety implications of using volunteers to plant trees
  - economic returns to landowners from planting on productive land.
8. We expect to have greater clarity on the process and criteria for 1bT following Cabinet consideration in July 2018. This will include revised afforestation funding mechanisms.
9. Until we have a better sense of how the 1bT will operate, we propose simply to share information as it comes to hand, noting in particular large-scale planting proposals.

## Advice from Chief Executives Forum

10. Chief Executives do not wish regional forums, or the secretariat, to be put in the position of filtering or otherwise making decisions on expressions of interest or applications to the PGF. This is properly a task for MBIE and Ministers.
11. Because Canterbury is not a priority region, we have everything to gain, however, from co-ordination and strategic alignment of proposals across the region, and between Canterbury and neighbouring regions, to ensure smart investment that:
  - delivers on agreed regional priorities identified in the *Canterbury Regional Economic Development Strategy (CREDS)*
  - delivers on the stated objectives of the PGF and 1bT: higher productivity, jobs, clear public benefits, improved use of Māori assets, sustainability of natural assets and mitigating and adapting to climate change
  - adds value through synergies between projects.
12. Since 2016, we have successfully co-ordinated applications from Canterbury to the Regional Mid-sized Tourism Facilities Grant Fund and the Tourism Infrastructure Fund:
  - local authorities share what they are applying for, and why
  - the secretariat works with those councils to draft a covering letter signed by the Chair of the Mayoral Forum, outlining strategic alignment with the CREDS and endorsing the applications.

## Recommended process: Provincial Growth Fund

### *Sharing information*

13. If the Mayoral Forum agrees, the secretariat will work with Abby Cheeseman to construct and maintain a monthly 'pipeline' report to all Mayors and Chief Executives.
14. The pipeline report will record known proposals at a level of detail that does not compromise commercial sensitivities or local consultation and decision-making processes. This might mean, for example, initially recording only that '*the XX district council is developing an expression of interest in relation to a major infrastructure project*'.
15. The pipeline report will indicate which funding 'bucket' the application relates to, and what stage it is at. The report will also distinguish proposals from:
  - local authorities and council-controlled organisations
  - Ngāi Tahu
  - the private sector
  - other non-government sector.

16. Fergus Power, Chief Executive, Waitaki District Council, will facilitate information sharing with Otago region.

***Providing comment and advice to MBIE***

17. Both expressions of interest and applications must align with regional priorities and need to have been discussed and agreed with relevant local stakeholders. In evaluating proposals, MBIE will seek Mayoral Forum comment on them.
18. We recommend that the secretariat draft questions and comments when asked to do so by MBIE, and circulate these by email to all Mayors and Chief Executives for review before providing the comments to MBIE. This will ensure a transparent process between all member councils.
19. For district council-led projects, councils have the option of requesting a formal letter of support from the Mayoral Forum and working with the secretariat to draft this for approval by all Mayors, then signature by the Chair, following our usual process.

**Date:** 25 May 2018

**Presented by:** Jim Palmer, Chair, Chief Executives Forum

## **Mid-term review and CREDS project update reports**

### **Purpose**

1. This paper reviews progress in implementing the Canterbury Local Authorities' Triennial Agreement 2017–19 and Mayoral Forum three-year work programme, and provides CREDS quarterly project update reports.

### **Recommendations**

**That the Canterbury Mayoral Forum:**

1. **approve the mid-term report**
2. **agree to share the mid-term report with member councils**
3. **agree to publish the mid-term report on the Mayoral Forum website and release it to media**
4. **note progress in implementing the three-year work programme**
5. **agree that work programme items 9a, 9d and 10b be moved to the section, *Items that are complete or established as continuing work programmes***
6. **receive the CREDS quarterly projects report**
7. **note the Youth Initiatives report to the Ministry of Social Development for the three months ended 31 March 2018**
8. **thank Aoraki Development for the work it is leading on youth initiatives in South and Mid-Canterbury.**

### **Attachments**

- Appendix A: Draft mid-term review report
- Appendix B: Three-year work programme
- Appendix C: CREDS projects quarterly report
- Appendix D: Youth Initiatives quarterly report.

## Appendix A: Mayoral Forum mid-term report

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### Purpose

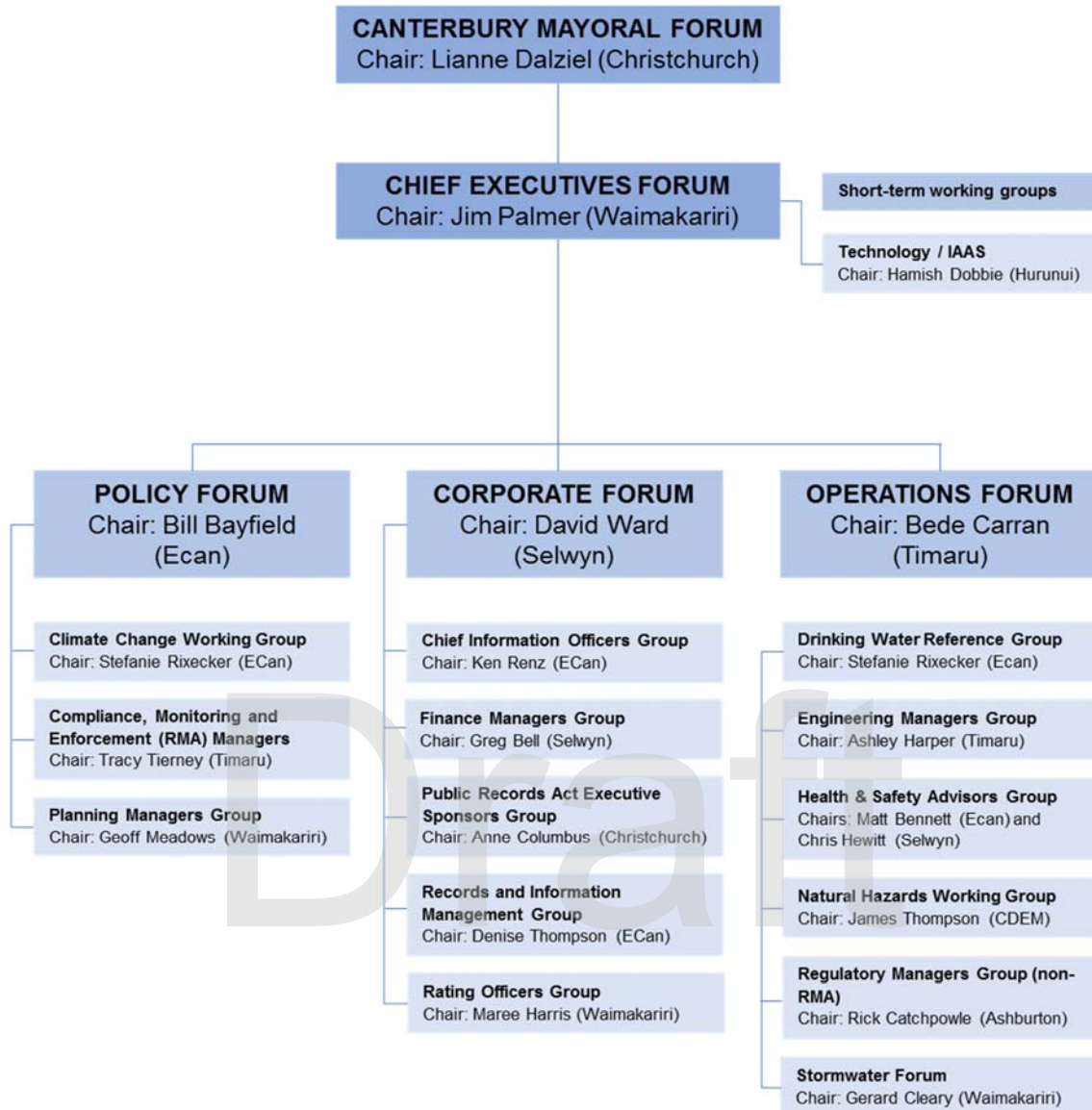
1. This report provides a mid-term summary of progress and achievements in implementing the Canterbury Local Authorities' Triennial Agreement 2017–19.

### Triennial Agreement

2. As required by the Local Government Act 2002 (S.15), local authorities within the Canterbury region concluded a Triennial Agreement in February 2017.
3. The purpose of the Triennial Agreement is to ensure appropriate levels of communication, co-ordination and collaboration between local authorities within a region.
4. The Triennial Agreement mandates the work of the Canterbury Mayoral Forum, Chief Executives Forum, Policy Forum and other regional and sub-regional forums and working groups.
5. Specific commitments in the Triennial Agreement for 2017–19 include:
  - continuing to implement the Canterbury Water Management Strategy (CWMS)
  - continuing to develop and implement the Canterbury Regional Economic Development Strategy (CREDS)
  - developing and giving voice to a shared vision and joint advocacy for Canterbury
  - integrated transport planning for the region
  - investigating options for delivery of 3 Waters services in Canterbury
  - implementing a collaborative planning and decision-making process, including integrated RMA planning
  - ensuring effective resilience and response to civil defence and emergency management, and natural hazard risk management.

### Regional forums

6. The Mayoral Forum and regional forums that support its work meet quarterly.
7. In 2017, the Chief Executives Forum established two additional regional forums (Corporate Forum, Operations Forum), to co-ordinate the activities of regional working groups and ensure that together we can drive efficiencies and better provide for the needs of our communities through the provision of good quality local infrastructure, local public services and performance of regulatory functions (Local Government Act 2002, S.10).
8. As agreed in the Mayoral Forum Charter of Purpose, the five regional forums are supported by a permanent secretariat hosted by Environment Canterbury: 2 FTE staff (funded through the regional general rate) and a CREDS Project Manager (fixed term, funded by the Regional Growth Programme).



9. In this local government term, the Mayoral Forum has extended standing invitations to attend its meetings to:
  - Helen Wyn, Senior Regional Official for Canterbury (Department of Internal Affairs)
  - Lisa Tumahai, Kaiwhakahaere, Te Rūnanga o Ngāi Tahu
  - Joanna Norris, Chief Executive, ChristchurchNZ.
  
10. In February 2017, the Mayoral Forum approved a three-year work programme. The Chief Executives Forum oversees implementation of the work programme, and reports quarterly to the Mayoral Forum. The CREDS Project Manager reports bi-monthly to MBIE on the implementation of projects funded by central government, and quarterly to the Chief Executives and Mayoral Forums.

## Canterbury Water Management Strategy

11. The Mayoral Forum continues to oversee the implementation of the CWMS, which it initiated and adopted in 2009. Environment Canterbury collates a quarterly update report on the CWMS to the Chief Executives and Mayoral Forums.
12. The Forum is currently developing intermediary targets (2025, 2030) for the period 2020–2040, to ensure the CWMS continues to be ‘fit for the future’. An initial report will be considered by the Mayoral Forum in May 2018, with a final report to be presented in the first quarter of 2019.

## Leading regional development in Canterbury

### Refreshing the CREDS

13. The Mayoral Forum reviewed and revised the Canterbury Regional Economic Development Strategy (CREDS) first launched in August 2015, and launched a refreshed strategy for the 2017–19 local government term in June 2017.

### Leveraging central government funding

14. Between local body elections in October 2016 and May 2018, the Mayoral Forum has leveraged, or helped leverage, \$7,267,239 in central government funding for regional development projects in Canterbury.

| Project  | Funding received   |
|--|--------------------|
| CREDS ‘accelerator projects’, June 2017          | \$2,185,000        |
| Additional CREDS projects, April 2018            | \$200,000          |
| Tourism infrastructure co-funding, November 2016 | \$988,335          |
| Tourism infrastructure co-funding, June 2017     | \$1,194,254        |
| Tourism infrastructure co-funding, December 2017 | \$2,699,650        |
| <b>TOTAL</b>                                     | <b>\$7,267,239</b> |

15. Through its partnership with the Regional Growth Programme, the Mayoral Forum secured central government funding of \$2.185m for 11 ‘accelerator projects’ to kick start implementation of the refreshed CREDS launched in June 2017.<sup>1</sup>

| Project   | Funding received |
|---|------------------|
| 1. Strategic policy analysis and advice, regional transport | \$100,000        |
| 2. Cell phone and broadband coverage mapping                | \$80,000         |
| 3. Encouraging rural broadband uptake and use               | \$65,000         |
| 4. Youth transitions  | \$130,000        |

<sup>1</sup> As at May 2018, contracts have been let and work is underway on projects 1–7, and 9–11; work is complete on project 10; project 8 is being pursued through conversations with KiwiRail, NZTA, the Ministry of Transport, Treasury, the Ministry of Business, Innovation and Employment (MBIE) and ChristchurchNZ.



|  |                    |
|--|--------------------|
| 5. Job Ready Programme   | \$40,000           |
| 6. Improve productivity (contract over five years with ChristchurchNZ)               | \$1,000,000        |
| 7. High-value manufacturing (contract over four years with University of Canterbury) | \$450,000          |
| 8. Rail passenger services south of Christchurch – feasibility study                 | \$50,000           |
| 9. CREDS project management  | \$150,000          |
| 10. CREDS indicators reporting   | \$10,000           |
| 11. Canterbury brand story   | \$110,000          |
| <b>TOTAL</b>   | <b>\$2,185,000</b> |

12. In addition, central government funding has been sought and obtained in April 2018 for:

- seed funding for an Agritech Pavilion at the NZ Agricultural Show in Christchurch in November 2018 (\$50,000)
- development of a web-based shared major events calendar for Canterbury and the South Island (\$150,000).

13. The Mayoral Forum supported applications from Canterbury councils to central government's co-funding of tourism infrastructure in 2016 and 2017.

- In November 2016, the Kaikōura, Mackenzie and Timaru District Councils secured a total of \$988,335 from round one of the Regional Mid-sized Tourism Facilities Grant Fund – 32% of the total distribution of \$3,050,000.
- In June 2017, the Ashburton, Hurunui, Mackenzie and Waitaki District Councils secured a total of \$1,194,254 from round two of the Regional Mid-sized Tourism Facilities Grant Fund – 23% of the total allocation of \$5,233,336.
- In December 2017, the Hurunui, Selwyn and Mackenzie District Councils secured a total of \$2,699,650 from the Tourism Infrastructure Fund – 19% of the total allocation of \$14,222,594.

14. The Forum will similarly support member councils with applications to the 2018 funding round for the Tourism Infrastructure Fund.

15. The Chief Executives Forum and Regional Forums Secretariat provide co-ordination, advice and support to Canterbury expressions of interest in and applications to the Government's Provincial Growth Programme and 1b Trees Programme.

### **Understanding our changing population**

16. In 2017, the regional forums secretariat supported CREDS partner, the Committee for Canterbury, with analysis of population change and projected trends. This informed the Committee's project, [Canterbury @ 1.5M](#), which seeks to stimulate and facilitate public debate on population policy for Christchurch and Canterbury.

17. Data and analysis of population change in Canterbury is hosted on the regional council's website at <https://www.ecan.govt.nz/population>

## Supporting global awareness, tourism and trade

18. For the last two years, the Mayoral Forum has supported the University of Canterbury with applications to the Prime Minister’s Scholarship for Asia for a programme in which students visit China undertake research projects there. This has delivered research reports for the Mayoral Forum on:
- the different ways young Chinese ‘free and independent’ travellers hear about and find information on New Zealand and Canterbury, and the online channels they prefer to use
  - migration intentions of young, highly skilled Chinese students.
19. Education partnerships are in place between Canterbury and Nagano Prefecture, Japan. In this term, the Mayoral Forum is investigating options to develop and extend Canterbury’s relationship with Nagano Prefecture, ‘region-to-region’.

## Standing together for Canterbury

20. The Canterbury Policy Forum monitors central government policy and regulatory initiatives impacting on Canterbury and co-ordinates the development of regional submissions for the approval of the Mayoral Forum.
21. The following table summarises Mayoral Forum engagement and advocacy since October 2016.

| Date     | Audience   | Subject  |
|----------|--|--|
| Oct 2016 | Commerce Select Committee  | Telecommunications (Property Access and Other Matters) Amendment Bill  |
| Nov 2016 | Minister of Economic Development   | <ul style="list-style-type: none"> <li>• refresh of CREDS – and transitioning away from a rebuild economy</li> <li>• regional transport planning</li> <li>• Canterbury brand story</li> <li>• visitor strategy</li> <li>• value-added production and advocacy for the Lincoln Hub</li> </ul> |
| Jan 2017 | Health Select Committee  | Health (Fluoridation of Drinking Water) Amendment Bill   |
| Feb 2017 | Minister for Tertiary Education, Skills and Employment;<br>Minister of Finance | Funding to secure the Lincoln Hub  |
| May 2017 | Ministry for the Environment   | Submission on Clean Water Consultation 2017  |
| May 2017 | Lyttelton Port of Christchurch   | Welcoming investment in a cruise ship berth  |
| May 2017 | Crown Fibre Holdings Ltd   | Meeting to discuss fast broadband in rural Canterbury  |
| Jun 2017 | Minister of Local Government   | Government inquiry into Havelock North drinking water contamination incident   |

| Date           | Audience   | Subject   |
|----------------|--|---|
| Jun 2017       | Prime Minister; Minister of Immigration          | Immigration policy  |
| Jun 2017       | Political party leaders                          | Immigration and the 2017 General Election   |
| Jul 2017       | Canterbury Regional Transport Committee          | Timing of National Land Transport Programme   |
| Aug 2017       | Local Government Commission                      | Informal discussion of the work of the LGC  |
| Oct 2017       | Successful Electorate and List MPs in Canterbury | Congratulations and introducing the Mayoral Forum, its work and priorities  |
| Nov 2017       | Incoming Ministers                               | Briefing letters introducing the Mayoral Forum, its work and priorities   |
| Mar 2018       | Minister for Government Digital Services         | Informal discussion with Mayoral Forum and stakeholders of priorities and opportunities in the CREDS digital connectivity work programme  |
| Mar – May 2018 | Minister of Agriculture                          | Mycoplasma bovis response   |
| Apr 2018       | Minister of Immigration                          | Government policies on immigration and international education  |
| May 2018       | Governance and Administration Committee          | Submission on Local Government (Community Well-being) Amendment Bill  |
| May 2018       | Ministry of Business, Innovation & Employment    | Letter of support for applications to the Tourism Infrastructure Fund 2018 funding round from Christchurch City Council and the Kaikōura, Waimakariri, Selwyn, Timaru and Waitaki District Councils |
| May 2018       | New Zealand National Commission for UNESCO       | Letters of support for the Waitaki Whitestone and Banks Peninsula Geoparks to become members of the UNESCO Global Geoparks Network  |
| May 2018       | Minister of Tourism                              | Informal discussion with Mayoral Forum and stakeholders of priorities and opportunities in the CREDS regional visitor strategy work programme   |

22. In December 2017, the Mayoral Forum identified central government policies on immigration and international education as a priority for its analysis and advocacy in 2018. The Mayoral Forum is working with the Canterbury Employers' Chamber of Commerce, BusinessNZ, ChristchurchNZ and international education providers to engage with central government officials and Ministers on policy options that will work for regional New Zealand (particularly the South Island), as well as for the country as a whole.

### **Better local services**

23. Through its regional forums, Canterbury local authorities are investigating and/or working together on:

- options for delivering valuation and rating services
- 3 Waters managed by Canterbury local authorities
- engineering services and subdivision standards
- regulatory co-ordination – supported by a Compliance, Monitoring and Enforcement regional working group of senior regulatory managers established in February 2018
- contaminated land shared services
- managing natural hazards
- climate change adaptation
- infrastructure as a service – and common technology platforms
- public records management.

## **Collaborative RMA planning and decision making**

24. The Canterbury Planning Managers Group reports to the Policy Forum and is a mechanism for co-ordination and collaboration on local government planning in Canterbury.
25. In February 2018, the Chief Executives Forum established a regional working group of senior regulatory managers (reporting to the Policy Forum) to support regulatory co-ordination across Canterbury local authorities.
26. Regional council planning staff are involved in three initiatives with territorial authorities:
  - co-location with colleagues in the Waimakariri, Selwyn and Timaru District Councils to support planning co-ordination and collaboration – with a planned extension to the Mackenzie and Waitaki District Councils
  - supporting alignment between Land Information New Zealand, the Department of Conservation and the Mackenzie and Waitaki District Councils in the Mackenzie Basin
  - working with the Greater Christchurch Partnership (the Selwyn and Waimakariri District Councils and the Christchurch City Council) to ensure that future settlement patterns nest with public transport and other infrastructure and provide sufficient growth and development opportunities post-quakes.

## Mayoral Forum three-year work programme 2017–19 – as at 15 May 2018 (updates in red)

### Key to acronyms

|      |   |      |  |       |   |     |                              |
|------|---|------|--|-------|---|-----|------------------------------|
| ADC  | Ashburton District Council                | CIAL | Christchurch International Airport Ltd | CREDS | Canterbury Regional Economic Devlpt Strategy  | NPS | National Policy Statement    |
| CCC  | Christchurch City Council                 | CMF  | Canterbury Mayoral Forum               | ECan  | Environment Canterbury                        | SDC | Selwyn District Council      |
| CECC | Canterbury Employer's Chamber of Commerce | CNZ  | ChristchurchNZ                         | LGNZ  | Local Government New Zealand                  | TDC | Timaru District Council      |
| CEF  | Chief Executives Forum                    | COF  | Canterbury Operations Forum            | MBIE  | Ministry of Business, Innovation & Employment | UC  | University of Canterbury     |
| CEMG | Canterbury Engineering Managers Group     | CPF  | Canterbury Policy Forum                | NES   | National Environmental Standard               | WMK | Waimakariri District Council |

| WHAT   | DUE          | TASK   | SPONSOR       | LEAD | STATUS / NEXT STEPS  |
|--|--------------|--|---------------|------|--|
| <b>CANTERBURY REGIONAL ECONOMIC DEVELOPMENT STRATEGY</b>   |              |  |               |      |  |
| <b>1. Integrated regional transport planning and infrastructure investment.</b>  |              |  |               |      |  |
| <i>Objective – Integrated transport planning across modes (air, rail, shipping and road transport) that:</i>   |              |  |               |      |  |
| <ul style="list-style-type: none"> <li>prioritises a resilient transport network</li> <li>enables the efficient movement of people and freight into, out of and within the Canterbury region</li> <li>improves social connectedness and wellbeing, supports visitor strategies and improves road safety.</li> </ul>  |              |  |               |      |  |
| a. Strategic policy analysis and advice, regional transport  | 30 Sep 2018  | <ul style="list-style-type: none"> <li>accelerate progress on the four work programme priorities</li> <li>co-ordinate a stocktake of the resilience of the roading network in Canterbury</li> </ul>  | Winton Dalley | ECan | <ul style="list-style-type: none"> <li>funding agreement signed</li> <li>Darren Fidler appointed from 25 Sep 2017</li> <li>monitoring indicators agreed with RTC</li> <li>freight modal shift phase 1 (scale of opportunity) complete</li> <li>resilience stocktake scoping underway</li> <li>engagement with South Island RTCs in progress re. tourism</li> </ul> |
| <b>2. Digital connectivity: extension and uptake of fast broadband in rural areas</b>  |              |  |               |      |  |
| <i>Objective – A fully connected Canterbury, so the whole region can achieve the best possible results in health, education, social connectedness, economic growth and the environment</i>   |              |  |               |      |  |
| a. Mobile and broadband coverage mapping and analysis  | 30 June 2019 | <ul style="list-style-type: none"> <li>identify and GIS map remaining gaps in mobile and broadband coverage</li> <li>work with stakeholders to analyse coverage gaps for economic and social significance</li> <li>support lead Mayor's advocacy for solutions</li> </ul>  | Damon Odey    | TDC  | <ul style="list-style-type: none"> <li>initial project scoping 28 Jul 2017</li> <li>preparation of business case and funding agreement Aug 2017</li> <li>funding agreement received Dec 2017</li> <li>project scope agreed with lead Mayor</li> <li><b>RFP issued</b></li> </ul>   |
| b. Promote uptake and use of digital technology  | 31 Dec 2018  | <ul style="list-style-type: none"> <li>identify and publicise uptake and use of digital technology to improve productivity in rural Canterbury</li> </ul>  | Damon Odey    | TDC  | <ul style="list-style-type: none"> <li>initial project scoping 28 July 2017</li> <li>preparation of business case and funding agreement August 2017</li> <li>funding agreement received Dec 2017</li> <li><b>contract let and work underway</b></li> </ul>   |
| <b>3. Freshwater management and irrigation infrastructure</b>  |              |  |               |      |  |
| <i>Objective – Development of water infrastructure and environmental restoration initiatives to achieve the Canterbury Water Management Strategy vision: To enable present and future generations to gain the greatest social, economic, recreational and cultural benefits from our water resources within an environmentally sustainable framework</i>   |              |  |               |      |  |
| a. Continue to monitor implementation of the CWMS  | Ongoing      | <ul style="list-style-type: none"> <li>CWMS report quarterly to CMF</li> </ul>   | CMF           | ECan | <ul style="list-style-type: none"> <li>ongoing</li> <li>CWMS Targets Progress Report 2017 approved by CMF Aug 2017; published Sep 2017</li> <li><b>agenda items 9</b></li> </ul>   |
| b. Refresh the CWMS  | 30 Apr 2019  | <ul style="list-style-type: none"> <li>ensure the CWMS is fit for the future needs of the region                             <ul style="list-style-type: none"> <li>identify what is required to maintain and build momentum for implementation of the strategy and ensure it can and will be delivered</li> <li>develop intermediary goals for 2025 and 2030 to ensure that the CWMS continues to provide meaningful guidance for action</li> </ul> </li> </ul> | CMF           | ECan | <ul style="list-style-type: none"> <li><b>agenda item 8</b></li> </ul>   |
| <b>4. Education and training for a skilled workforce</b>   |              |  |               |      |  |
| <i>Objectives:</i>   |              |  |               |      |  |
| <ul style="list-style-type: none"> <li>business, education and local government sectors are aligned, working together to make Canterbury a great place to study, live and work</li> <li>Canterbury has an appropriately skilled and educated workforce</li> <li>education and training institutions deliver an integrated education programme that maximises benefits to the institutions and to Canterbury</li> </ul> |              |  |               |      |  |

| WHAT  | DUE          | TASK  | SPONSOR                      | LEAD                            | STATUS / NEXT STEPS   |
|---|--------------|---|------------------------------|---------------------------------|---|
| a. Youth transitions  | 31 Dec 2018  | <ul style="list-style-type: none"> <li>facilitate, in partnership with MSD and MoE, expansion (with evaluation) of programmes piloted by Aoraki Development in South Canterbury to support youth transitions to further education, training and employment</li> </ul> | David Ayers                  | Aoraki Development              | <ul style="list-style-type: none"> <li>initial scoping with MSD July 2017</li> <li>negotiation of funding agreement with MSD underway August 2017, with additional funding offered by MSD Southern for web and app development</li> <li>contract signed with MSD Dec 2017</li> <li>project report to 31 March 2018 attached</li> </ul>  |
| b. Job Ready Programme  | 30 June 2019 | <ul style="list-style-type: none"> <li>Expand the programme to South Canterbury (40 students per year, for 2 years)</li> </ul>  | David Ayers                  | CNZ                             | <ul style="list-style-type: none"> <li>for discussion with ChristchurchNZ and preparation of business case and funding agreement August 2017</li> <li>funding confirmed October 2017 – project broadened to all of region, targeting graduates at NZQF L7+</li> <li>contract let to ChristchurchNZ</li> </ul>   |
| c. Canterbury story   | 31 Dec 2018  | <ul style="list-style-type: none"> <li>further develop 'the Canterbury story' – validation nationally and internationally</li> <li>production of a video</li> <li>fund-raising for ongoing assets library development, hosting and use</li> </ul>                     | David Ayers / Jim Palmer     | Secretariat / CNZ               | <ul style="list-style-type: none"> <li>for discussion with ChristchurchNZ and preparation of business case and funding agreement August 2017</li> <li>Jim Palmer and David Bromell working with ChristchurchNZ (steering and working groups respectively) to progress Christchurch and Canterbury stories</li> <li>funding agreement received Dec 2017</li> <li>project scope and contract agreed with ChristchurchNZ</li> </ul>  |
| <b>5. Newcomer and migrant settlement: Skilled workers, cohesive communities</b><br><i>Objectives – Skilled workers, cohesive communities: newcomers and migrants are attracted to Canterbury and feel welcomed and supported to settle quickly and well, contribute in the workforce and call Canterbury home.</i> |              |   |                              |                                 |   |
| a. Welcoming Communities  | 31 Dec 2018  | <ul style="list-style-type: none"> <li>participate in Immigration New Zealand pilot programme, Welcoming Communities</li> </ul>   | Donna Favel<br>Sam Broughton | ADC with SDC                    | <ul style="list-style-type: none"> <li>funding agreement signed Jun 2017</li> <li>programme co-ordinator employed Sep 2017</li> <li>framework for each district's Welcoming Plan development agreed by Governance Group</li> <li>combined district Advisory Group and separate district Steering Groups formed and engaged</li> <li>ongoing detailed project scoping, design and research</li> <li>design and roll out of community engagement processes and activities including region-wide website design for Welcoming Communities Canterbury</li> <li>survey/feedback analysis and consolidation, and peer review of draft Welcoming Plan sections complete</li> <li>drafting, completion and submission of separate district Welcoming Plans to Immigration NZ (30 April).</li> </ul> |
| b. Policy development   | 31 May 2018  | <ul style="list-style-type: none"> <li>develop constructive policy options that have potential to work for Canterbury and the South Island without compounding Auckland challenges</li> </ul>   | Lianne Dalziel               | Secretariat with ADC, CECC, CNZ | <ul style="list-style-type: none"> <li>policy framework developed with CECC and CNZ</li> <li>policy framework circulated to Mayors, CEs and Policy Forum for comment</li> <li>CECC hosted Minister of Immigration 23 Apr 2018</li> <li>engagement with officials to commence in late May/June 2018</li> <li>delegation to meet with Ministers in Wellington July 2018 (TBC)</li> </ul>  |

| WHAT  | DUE         | TASK   | SPONSOR           | LEAD                     | STATUS / NEXT STEPS  |
|---|-------------|--|-------------------|--------------------------|--|
| <b>6. Value-added production</b>  |             |  |                   |                          |  |
| <i>Objective – Planning and consenting processes, and infrastructure managed by local government enable value-added production in Canterbury</i>  |             |  |                   |                          |  |
| a. Improve productivity (demand side)   | 30 Sep 2022 | <ul style="list-style-type: none"> <li>investigate new value-add, market opportunities that Canterbury is placed to take advantage of – e.g. niche markets, particularly in China and SE Asia</li> <li>consult and engage with South Island economic development agencies on creating a virtual economic policy unit/function, to support economic development strategy and implementation across the South Island</li> </ul>  | Craig Rowley      | CNZ                      | <ul style="list-style-type: none"> <li>for discussion with ChristchurchNZ and preparation of business case and funding agreement August 2017</li> <li>funding agreement received Dec 2017</li> <li>project scoped and agreed with MBIE and ChristchurchNZ</li> <li>contract agreed with ChristchurchNZ and work underway</li> <li>RFP for stage 1 research issued</li> </ul>   |
| b. High-value manufacturing (supply side)   | 30 Sep 2021 | <ul style="list-style-type: none"> <li>Co-ordinate across the Canterbury Tertiary Alliance and with the Lincoln Hub, CRIs, Callaghan Innovation and NZ Trade and Enterprise to connect industry needs to research and accelerate knowledge translation to high-value production and manufacturing for export</li> </ul>  | Craig Rowley      | UC                       | <ul style="list-style-type: none"> <li>for discussion with UC and preparation of business case and funding agreement August 2017</li> <li>funding agreement received Dec 2017</li> <li>project scoped and agreed with MBIE and UC</li> <li>contract let with UC and work underway</li> <li>RFP for stage 1 research issued</li> </ul>  |
| <b>7. Regional visitor strategy</b>   |             |  |                   |                          |  |
| <i>Objective – Grow sustainable tourism that focuses on the high-end market, encourages a wider seasonal 'spread', disperses visitors across the region and South Island, and keeps them here longer.</i> |             |  |                   |                          |  |
| a. Business case for rail passenger services south of Christchurch  | 31 Dec 2018 | <ul style="list-style-type: none"> <li>work with KiwiRail on assessment of the business case for reintroducing rail passenger services south of Christchurch</li> </ul>  | Damon Odey        | Aoraki Development       | <ul style="list-style-type: none"> <li>initial project scoping 28 July 2017</li> <li>preparation of business case and funding agreement August 2017</li> <li>funding confirmed October 2017</li> <li>project discussed with KiwiRail and MoT Nov 2017</li> <li>workshop held with KiwiRail, MBIE, NZTA, MoT and Treasury March 2018; scope refined; looking for a promoter to organise rail journeys to sports fixtures and other major events – KiwiRail will not themselves develop this service but happy to work with charter service operators</li> <li>media story ran in Press 20 April 2018</li> <li>project refined with agreement of MBIE – research on potential demand to be commissioned</li> </ul> |
| <b>INFRASTRUCTURE, LOCAL PUBLIC SERVICES AND REGULATORY FUNCTIONS (Chief Executives Forum)</b>  |             |  |                   |                          |  |
| <b>8. Infrastructure</b>  |             |  |                   |                          |  |
| a. Strategic assessment of 3 Waters   | tbc         | <ul style="list-style-type: none"> <li>Picks up and supersedes earlier work initiated in 2016</li> <li>stocktake current state of 3 Waters management across the region, building on existing work by the Drinking Water Reference Group and Stormwater Forum</li> <li>build consensus on strategic intent – where we want to get to, in relation to national direction and developments</li> <li>identify key risks, challenges and barriers</li> <li>recommend priority actions for CEF consideration</li> </ul> | CEF / Bede Carran | COF                      | <ul style="list-style-type: none"> <li>(re-)commissioned by CEF 12 Feb 2018</li> <li>CEF agreed 30 Apr 2018 to extend the terms of reference of the Canterbury Drinking Water Reference Group to lead work on 3 Waters</li> </ul>  |
| <b>9. Collaboration and shared services</b>   |             |  |                   |                          |  |
| a. Valuation and rating services  | 30 Jun 2018 | <ul style="list-style-type: none"> <li>establish a valuation and rating programme management group to develop and lead a programme of work to further evaluate opportunities for shared valuation and rating services and progress them</li> </ul>   | CEF               | David Ward / Bede Carran | <ul style="list-style-type: none"> <li>initial investigation (Ernst &amp; Young) reported to CEF 29 August 2016 and funding approved for stage 2</li> <li>reported to CEF 31 Oct 2016, 3 Feb 2017, 31 July 2017, 30 Oct 2017, 12 Feb 2018, 30 April 2018</li> <li>CEF agreed 30 Apr 2018 not to proceed with expanding an existing system or introducing a new system; Rating Officers Group (ROG) to take a collaborative approach to enhance valuation and rating services and mitigate identified risks</li> </ul>  |

| WHAT  | DUE     | TASK  | SPONSOR        | LEAD                           | STATUS / NEXT STEPS  |
|---|---------|---|----------------|--------------------------------|--|
|   |         |   |                |                                | <ul style="list-style-type: none"> <li>• <b>ROG now to report to Corporate Forum as a continuing work programme</b></li> </ul>   |
| b. Natural hazard risk management   | Ongoing | <ul style="list-style-type: none"> <li>• monitor natural hazards management reform (including climate change impacts, mitigation and adaptation) and possible emergence of an NPS in 2018</li> <li>• prioritise tasks and project leads by Dec 2016 and report progress by May 2017</li> <li>• report annually to CEF</li> </ul>  | CEF            | Bill Bayfield                  | <ul style="list-style-type: none"> <li>• regional approach to risk signed off by all councils in May 2016</li> <li>• reported to CEF 8 May 2017</li> <li>• group is incorporated in and reports quarterly to COF</li> <li>• report to CEF by 31 May 2018 – <b>postponed to August 2018</b></li> </ul>  |
| c. Procurement of business inputs, e.g. insurance, digital transformation and 'infrastructure as a service' | Ongoing | <ul style="list-style-type: none"> <li>• identify shared insurance/brokerage options</li> <li>• commission a technology working group with Spark, CCL and Revera and refine terms of reference to scope opportunities for a collaborative platform (mobility, networking, cloud services, service management, technology leadership) to deliver better local services ('infrastructure as a service')</li> </ul>  | CEF            | Jim Palmer<br>Hamish Dobbie    | <ul style="list-style-type: none"> <li>• awaiting outcome of LGNZ review of risk management and insurance arrangements – in abeyance as at 31 July 2017</li> <li>• technology working group met to agree terms of reference 7 Oct 2016; reported to CEF 31 Oct 2016; met 4 Aug 2017</li> <li>• reported to CEF 30 Oct 2017; to report back by June 2018 – <b>postponed to August 2018</b></li> </ul>   |
| d. Public Records Act (PRA) Information and Records Management  | Ongoing | <ul style="list-style-type: none"> <li>• establish a regional PRA Executive Sponsors Working Group to facilitate regional leadership and support for strategic information and records management across the Canterbury region <ul style="list-style-type: none"> <li>○ establish working group structure and administration, and finalise draft ToR for report to CCF by 12 March</li> <li>○ final ToR approved by CEF 30 April 2018</li> </ul> </li> <li>• raise the profile of PRA obligations across CMF and CEF</li> <li>• by 31 July 2018, develop a continuing work programme for 2018–19 for information and records management by Canterbury councils</li> </ul> | CCF            | David Ward                     | <ul style="list-style-type: none"> <li>• proposal and draft terms of reference discussed and endorsed by CCF 29 Jan 2018 and CEF 12 Feb 2018</li> <li>• working group established and meetings underway</li> <li>• <b>final terms of reference approved by CEF 30 Apr 2018</b></li> <li>• <b>now a continuing work programme</b></li> </ul>  |
| <b>10. Performance of regulatory functions</b>  |         |   |                |                                |  |
| a. Engineering services and common standards  | Ongoing | <ul style="list-style-type: none"> <li>• investigate opportunities to increase consistency of engineering standards across the region (Engineering Codes of Practice), in order to: <ul style="list-style-type: none"> <li>○ improve consistency across the region, particularly in relation to subdivisions</li> <li>○ help contain contract prices (more consistent specifications aid designers and contractors)</li> <li>○ reduce administrative effort/cost of maintaining the standards</li> <li>○ share knowledge, systems and resources between councils.</li> </ul> </li> </ul>  | COF            | Wayne Barnett / CEMG           | <ul style="list-style-type: none"> <li>• CEMG discussed 11 Oct 2016</li> <li>• CEF discussed 31 July 2017 and will take up with COF Oct 2017 for report to CEF 30 Oct 2017</li> <li>• commissioning clarified at COF 16 Oct 2017</li> <li>• <b>reported to CEF 30 Apr 2018: CEMG has commissioned an appraisal of Canterbury engineering (subdivision) standards April 2018</b></li> </ul>   |
| b. Building control and regulatory co-ordination  | Ongoing | <ul style="list-style-type: none"> <li>• investigate and progress joint processing and shared resourcing standards, and shared regulatory provision (including food and alcohol licensing)</li> </ul>   | COF            | Hamish Dobbie / Andrew Dalziel | <ul style="list-style-type: none"> <li>• this is being progressed in the north and south of the region, with MBIE</li> <li>• MBIE has discontinued this project</li> <li>• CEF reviewed 31 July 2017 and will discuss with Operations Forum in Oct 2017 for report to CEF 30 Oct 2017</li> <li>• CEF agreed 30 Oct 2017 to establish a working group of senior regulatory managers (RMA) reporting to the Policy Forum</li> <li>• Compliance, Monitoring and Enforcement working group met 2 Feb 2018 and reported to CPF (non-RMA regulatory managers report to COF)</li> <li>• <b>now a continuing work programme</b></li> </ul> |
| <b>ITEMS THAT ARE COMPLETE OR ESTABLISHED AS CONTINUING WORK PROGRAMMES</b>                                 |         |   |                |                                |  |
| CREDS implementation management   | Ongoing | <ul style="list-style-type: none"> <li>• provide contract management across all work programmes</li> <li>• support lead Mayors with CREDS implementation</li> <li>• monitoring and reporting</li> </ul>   | Lianne Dalziel | ECan                           | <ul style="list-style-type: none"> <li>• funding agreement signed</li> <li>• Warren Gilbertson appointed from 8 Jan 2018</li> <li>• <b>continuing work programme</b></li> </ul>  |



| WHAT  | DUE          | TASK   | SPONSOR        | LEAD                         | STATUS / NEXT STEPS  |
|---|--------------|--|----------------|------------------------------|--|
| CREDS monitoring                              | Ongoing      | <ul style="list-style-type: none"> <li>design a reporting template to improve communication and impact assessment</li> <li>further develop CREDS outcome indicators (with MBIE, MSD and MoE)</li> </ul>  | Lianne Dalziel | Secretariat / ChristchurchNZ | <ul style="list-style-type: none"> <li>template designed and ready for 24 Aug report 2017</li> <li>preparation of business case and funding agreement August 2017</li> <li>funding confirmed and received</li> <li>project substantially complete; transport indicators to be developed for Feb 2018 report</li> <li>agreed with ChristchurchNZ to produce this report in Jun and Nov 2018, with added transport indicators</li> <li><b>design complete</b></li> <li><b>continuing work programme</b></li> </ul> |
| Canterbury Drinking Water Reference Group     | Ongoing      | <ul style="list-style-type: none"> <li>in response to the Havelock North drinking water contamination incident: report on the vulnerability of drinking water supply in Canterbury, note contingency plans and recommend any amendments to current practice as may be required</li> </ul>  | COF            | Bill Bayfield                | <ul style="list-style-type: none"> <li>interim report to CEF 31 Oct 2016</li> <li>progress report to CEF 3 Feb 2017</li> <li>reported to CMF 26 May 2017</li> <li>submitted to Inquiry 21 July 2017</li> <li>reporting to COF from 2018</li> <li>to report to CMF by 31 May 2018</li> <li><b>continuing work programme</b></li> </ul>  |
| Stormwater management planning and consenting | Ongoing      | <ul style="list-style-type: none"> <li>CEF established a regional stormwater forum in 2014 to improve environmental and community outcomes from urban stormwater network discharges</li> </ul>   | COF            | Regional Stormwater Forum    | <ul style="list-style-type: none"> <li>reported to CEF 31 Oct 2016</li> <li>reported to CEF 24 Feb 2017</li> <li>reported to CEF 31 July 2017</li> <li>group incorporated into and reporting quarterly to COF</li> <li><b>continuing work programme</b></li> </ul>   |
| Contaminated land shared services             | Ongoing      | <ul style="list-style-type: none"> <li>deliver contaminated land technical support shared services to all councils</li> <li>monitor development of NES</li> <li>report progress by May 2017</li> </ul>   | CPF            | Bill Bayfield                | <ul style="list-style-type: none"> <li>funding model likely to be reviewed as a result of report to CEAG Oct 2016</li> <li>ECan submitted on the draft NES 14 Oct 2016</li> <li>reported to CEF Feb 2018 and revised funding model agreed</li> <li><b>continuing work programme</b></li> </ul>   |
| Refresh and relaunch the CREDS                | 30 June 2017 | <ul style="list-style-type: none"> <li>re-visit and revise priority actions for 2016</li> <li>identify opportunities to align and integrate the Strategy with the Christchurch Economic Development Strategy</li> </ul>  | CMF            | Lead Mayors                  | <ul style="list-style-type: none"> <li>lead Mayors agreed 27 Jan 2017</li> <li>workshop with CREDS reference group 23 Feb 2017</li> <li>funding proposals submitted to Regional Growth Programme Apr 2017</li> <li>refreshed CREDS launched 23 June 2017</li> <li><b>complete</b></li> </ul>   |
| Long-Term Plan working group                  | Jun 2018     | <ul style="list-style-type: none"> <li>identify opportunities to work together in developing 2018–28 Long-Term Plans (e.g. population analysis, infrastructure strategies, financial strategies, levels of service, consistency of presentation) – building on collaboration on 2015–25 LTPs</li> </ul>  | CPF            | David Ward                   | <ul style="list-style-type: none"> <li>working group met 22 Nov 2016 and reported progress to CPF 2 Dec 2016</li> <li>reported to CEF 3 Feb 2017</li> <li>reported to CEF 8 May 2017</li> <li>reported to CEF 31 July 2017</li> <li><b>complete</b></li> </ul>   |
| Build on Canterbury Maps shared service       | Ongoing      | <ul style="list-style-type: none"> <li>continue bi-annual survey to inform future development and improvements from users</li> <li>improve data sharing and update methods for TAs and other partners contributing data to combined datasets</li> <li>build of 3D tools to enhance user experience by September 2017</li> <li>build an all-of-Canterbury e-Plan application to include all regional and district plans</li> <li>build property search tool – phase II by June 2017</li> <li>identify and develop TA-specific applications</li> </ul> | CEF            | Bill Bayfield                | <ul style="list-style-type: none"> <li>this work programme is well established as 'business as usual' and now reports quarterly via Chief Information Officers to the CCF</li> <li><b>continuing work programme</b></li> </ul>   |
| Health and safety collaboration               | Ongoing      | <ul style="list-style-type: none"> <li>re-constitute the 'virtual team' as a regional working group reporting to CEF</li> <li>the existing team to prepare terms of reference for consideration by CEF</li> </ul>  | CEF            | David Ward                   | <ul style="list-style-type: none"> <li>interim report to CEF 31 Oct 2016</li> <li>ToR agreed by CEF 3 Feb 2017</li> <li>reported to CEF 8 May 2017</li> <li>reported to CEF 31 July 2017</li> <li><b>continuing work programme</b></li> </ul>  |

# CREDS PROGRESS REPORT: May 2018

Please note that all updated information since the last CREDS Progress Update (March 2018) is highlighted in red.

**Project overview: 11 total projects, 10 projects have commenced, 1 project completed, 0 projects parked, 0 projects yet to commence.**

Indicator:



On Track







Some issues but not critical





Substantive issues with remedial action required.


| PROJECT   | LEAD AGENCY / AMOUNT   | KEY OUTCOMES / DELIVERABLES   | UPDATE AND NEXT STEPS (UPCOMING MILESTONES)  | INDICATOR | RECOMMENDED ACTION   |
|---|--|---|--|-----------|----------------------|
| <p><b>1. REGIONAL TRANSPORT</b></p> <p>Strategic policy analysis and advice to accelerate progress on work programme priorities and co-ordinate a stocktake of the resilience of the roading network in Canterbury</p> <p><b>TIMELINE</b><br/>30 September 2018</p> | <p><b>Environment Canterbury</b></p> <p><b>\$100,000</b></p> | <p>The CREDS Regional transport work programme objective is to ensure that integrated transport planning occurs across all modes (air, rail, shipping and road transport) that:</p> <ul style="list-style-type: none"> <li>prioritises a resilient transport network</li> <li>enables the efficient movement of people and freight into, out of and within the Canterbury region</li> <li>improves social connectedness and wellbeing, supports visitor strategies and improves road safety.</li> </ul> | <ul style="list-style-type: none"> <li>Darren Fidler appointed Sep 2017</li> <li>Monitoring indicators agreed with Regional Transport Committee (RTC) and are now published quarterly on the Environment Canterbury website (<a href="https://www.ecan.govt.nz/your-region/living-here/transport/regional-transport-planning/regional-land-transport-scorecard/">https://www.ecan.govt.nz/your-region/living-here/transport/regional-transport-planning/regional-land-transport-scorecard/</a>)</li> <li>Freight modal shift phase 1 (scale of opportunity) complete.</li> <li>Freight modal shift phase 2 (assessment of opportunity and development of action plan) underway with project awarded to Stantec led consortium, project completion due December 2018. Project co-funded across South Island regional councils.</li> <li>Engagement with South Island RTCs in progress regarding the development and implementation of a tourism initiative.</li> <li>Resilience stocktake – initial information gathering underway.</li> <li>The RTC will continue to explore how to fully implement the GPS, once finalised, and the second stage GPS, once released. Considerations include the balance of transport activities across the region and the fit with the strategic priorities in the GPS.</li> <li>Development of visitor flows desktop study underway (work being led by Otago Regional Council).</li> </ul> |           | <p>Not required.</p> |


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| <p><b>2. YOUTH TRANSITIONS</b></p> <p>Expand pilot programmes developed by Aoraki Development to support youth transitions to further education, training and employment in South Canterbury and Ashburton</p> <p><b>Timeline</b><br/><b>31 December 2018</b></p> | <p><b>Aoraki Development</b></p> <p><b>\$130,000 plus up to \$100,000 for web/app</b></p> | <p><b>The CREDS Education and training work programme objectives are:</b></p> <ul style="list-style-type: none"> <li>▪ <i>business, education and local government sectors are aligned, working together to make Canterbury a great place to study, live and work</i></li> <li>▪ <i>Canterbury has an appropriately skilled and educated workforce</i></li> <li>▪ <i>education and training institutions deliver an integrated education programme that maximises benefits to the institutions and to Canterbury.</i></li> </ul> <p>Funding has been used to engage a contractor for 12 months to facilitate and co-ordinate (in partnership with MSD and MoE) an expansion (with evaluation) of programmes piloted in Timaru to at least one other centre, working with the region’s businesses, Aoraki Development and other economic development agencies in Canterbury, secondary schools, tertiary education organisations, chambers of commerce, and businesses, and leveraging MSD’s existing work with Te Rūnanga o Ngāi Tahu on NEET issues.</p> | <ul style="list-style-type: none"> <li>▪ Contract with Ministry of Social Development agreed December 2017. Milestone reporting occurs directly between fundholder Ministry of Social Development and supplier Aoraki Development.</li> </ul> <p><b>Achievements</b></p> <ul style="list-style-type: none"> <li>▪ Significant commitment to date from schools, businesses and other agencies (Yr 11 – 13 students).</li> <li>▪ 20 mentors have been inducted who will work alongside the identified Transition Plan students to support them with their pathway plans. (Additional mentors have been identified for future induction).</li> <li>▪ Secondary schools have completed the identification of their respective “priority students” for Transition Plans. (Matching of students to mentors is underway).</li> <li>▪ Web scope complete.</li> <li>▪ Additional media coverage received to date: <a href="https://www.stuff.co.nz/timaru-herald/news/102390587/transport-and-logistics-open-day-at-levels-raceway-ahead-of-new-ara-course">https://www.stuff.co.nz/timaru-herald/news/102390587/transport-and-logistics-open-day-at-levels-raceway-ahead-of-new-ara-course</a></li> <li>▪ Valued relationships established with Ara, Ministry of Social Development, Ministry of Education, and Skills.</li> </ul> <p><b>Upcoming Events</b></p> <ul style="list-style-type: none"> <li>▪ Geraldine High School – Manufacturing and Technology Pathway Expo, and Service Industry Pathway Expo (May).</li> <li>▪ Timaru Boys High School – Food Processing Expo (May).</li> <li>▪ Employment Day with local Careers Advisors and Industry (Term 3).</li> </ul> |  | <p>Not required.</p> |
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| <p><b>3. CONTRACT MANAGEMENT – CREDS PROJECT MANAGER</b></p> <p>Provide contract and project management across all work programmes and support lead Mayors with CREDS implementation</p> <p><b>Timeline</b><br/><b>31 March 2019</b></p> | <p><b>Environment Canterbury</b></p> <p><b>\$150,000</b></p> | <p>Key outcomes:</p> <ul style="list-style-type: none"> <li>▪ <i>Provide contract and project management across all Canterbury Mayoral Forum work programmes and</i></li> <li>▪ <i>Support lead Mayors with CREDS implementation.</i></li> </ul>  | <ul style="list-style-type: none"> <li>▪ CREDS Project Manager commenced role on 8 January 2018.</li> </ul>  |    | <p>Not required.</p> |
| <p><b>4. INDICATORS MONITORING REPORTING</b></p> <p>Develop outcomes / indicators and create a publication design that can be maintained and updated for further publications</p> <p><b>Timeline</b><br/><b>31 December 2017</b></p>     | <p><b>ChristchurchNZ</b></p> <p><b>\$10,000</b></p>          | <p>This funding will be used to achieve the following:</p> <ul style="list-style-type: none"> <li>▪ further develop indicators for CREDS work programmes, specifically for Regional transport (with NZTA)</li> <li>▪ design a template for more effective presentation and communication of CREDS indicators.</li> </ul>  | <ul style="list-style-type: none"> <li>▪ Complete.</li> </ul>  |    | <p>Not required.</p> |
| <p><b>5. DIGITAL CONNECTIVITY: 4G MOBILE AND BROADBAND MAPPING and</b></p> <p><b>6. UPTAKE PROJECTS</b></p> <p>a. Mapping remaining coverage gaps in rural Canterbury</p>  | <p><b>Timaru District Council</b></p>                        | <p>Rural Canterbury generates much of the prosperity for the region but has suffered from a ‘digital divide’ between town and country. Fast broadband and addressing mobile ‘black spots’ is critical to the economic and social development of our region. For Canterbury to be fully connected, the following needs to be put in place:</p> <ul style="list-style-type: none"> <li>▪ infrastructure – an integrated, resilient network that provides</li> </ul> | <ul style="list-style-type: none"> <li>▪ Funding Agreement between ECan (acting on behalf of the Canterbury Mayoral Forum) and MBIE signed.</li> <li>▪ <b>Project scope for “Mapping remaining coverage gaps” confirmed. Awaiting RFP response application from preferred supplier.</b></li> <li>▪ <b>RFP process for “Promotion of benefits to businesses through take-up of digital technology” complete. Contract for Services signed between ECan (acting on behalf of the Canterbury Mayoral Forum) and Stuart</b></li> </ul> |  | <p>Not required.</p> |


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| <p>b. Analysing gaps for economic / social assessment<br/> c. Promotion of benefits to businesses through take up of digital technology – by way of case studies published through various media channels<br/> d. Supporting lead Mayor with advocacy / facilitation</p> <p><b>Timeline</b><br/> <b>31 December 2019</b></p> |   | <p>fast broadband and mobile phone coverage to every farm and community in Canterbury</p> <ul style="list-style-type: none"> <li>▪ retail packages that are fit for purpose and affordable</li> <li>▪ uptake and use of digital technologies and online services to increase economic productivity and improve social and environmental outcomes.</li> </ul>   | <p>Oldham. Work commenced.</p>  |   |                      |
| <p><b>7. JOB READY – PROGRAMME EXPANSION</b></p> <p>Expand programme to match and mentor international students trained in New Zealand to employment in export-facing businesses – all of region, focusing on South Canterbury and graduates at NQF L7+</p> <p><b>Timeline</b><br/> <b>30 June 2019</b></p>                  | <p><b>ChristchurchNZ</b><br/> <b>\$40,000</b></p> | <p><b>The CREDS Education and training work programme objectives are:</b></p> <ul style="list-style-type: none"> <li>▪ <i>business, education and local government sectors are aligned, working together to make Canterbury a great place to study, live and work</i></li> <li>▪ <i>Canterbury has an appropriately skilled and educated workforce</i></li> <li>▪ <i>education and training institutions deliver an integrated education programme that maximises benefits to the institutions and to Canterbury.</i></li> </ul> <p>This funding will be used to expand the Job Ready Programme in Timaru (40 students per year, for two years).</p> | <ul style="list-style-type: none"> <li>▪ Contract for Services with ChristchurchNZ signed 23 February 2018.</li> <li>▪ Programme has expanded to 31 students placed to date – on target.</li> <li>▪ 26 International Graduates are now working in Regional Canterbury (16 having completed internships with 10 of these in Regional Canterbury).</li> <li>▪ Attended the South Canterbury Conference “Innovate” and hosted a trade stand, talking with regional businesses about hosting interns, and hiring international graduates – now following up leads to gage success.</li> <li>▪ First interim report due 30 June 2018.</li> </ul> |  | <p>Not required.</p> |

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| <p><b>8. IMPROVING PRODUCTIVITY</b></p> <p>a. Investigate new value-add market opportunities that the region is well placed to take advantage of, to improve productivity and create higher living standards; e.g. niche markets, particularly in China / South East Asia, and</p> <p>b. consult and engage with South Island economic development agencies on creating a virtual economic policy unit/function, to support economic development strategy and implementation across the South Island</p> <p><b>Timeline</b><br/><b>30 September 2022</b></p> | <p>ChristchurchNZ</p> <p><b>\$1,000,000</b></p> | <p>A specific objective for the Value-added production work programme is that planning and consenting processes, and infrastructure managed by local government enable value-added production in Canterbury; i.e. focusing on what local government can contribute to value-added production.</p> <p>The funding will be used to:</p> <ul style="list-style-type: none"> <li>investigate further the global demand side of regional value-add opportunities, to improve productivity and create higher living standards. N.B. this is not engaging with CRIs or Public Research Organisations around commercialisation or supply side initiatives, which is the domain of the Lincoln Hub and other entities, but rather an outward-looking investigation of niche market opportunities for the region, particularly in China / SE Asia.</li> <li>consult and engage with other South Island EDAs, councils and Mayoral Forums – with central government mandate and support – for the creation of a virtual economic policy unit/ function, to support economic development strategy and implementation across the South Island. There are some critical common issues where the South Island is best viewed as a single market (e.g., tourism, transport, infrastructure, water). Three joint South Island EDA sessions were held last year –</li> </ul> | <ul style="list-style-type: none"> <li>Funding Agreement between ECan (acting on behalf of the Canterbury Mayoral Forum) and MBIE signed.</li> <li>Project scope descriptions and deliverables within the MBIE Funding Agreement, have been redrafted with input from ChristchurchNZ and University of Canterbury as the key organisations driving the delivery of these projects. Contract for Services scope and deliverables agreed with ChristchurchNZ and University of Canterbury.</li> <li>As the project duration is over a four – five-year duration, the project scope has been redrafted to ensure that the project working groups are not constrained with regard to exploring opportunities around different products and markets.</li> <li>The “Improving Productivity” and “High Value Manufacturing” projects are closely aligned. Consequently, there has been significant front-end time spent and work done with both ChristchurchNZ and University of Canterbury to ensure project outcomes and expectations are clear, agreed and communicated between the parties.</li> <li>The Steering Groups will be convened by Mayor Rowley.</li> <li>Improving Productivity / High Value Manufacturing (Stage One) RFP open tender process closed 14 May 2018. Contract for Services under negotiation with successful RFP service provider applicant.</li> </ul> |  | <p>Not required.</p> |
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|  |  | <p>this proposal builds on that, and on the experience of the Mayoral Forum in creating the Canterbury Policy Forum in 2013.</p>  |   |   |               |
| <p><b>9. HIGH VALUE MANUFACTURING</b></p> <p>Work across the Canterbury Tertiary Alliance and with the Lincoln Hub, CRIs and Callaghan Innovation to connect industry needs to research and accelerate knowledge translation to high-value production and manufacturing for export<br/>Timeline – June 2017 to June 2018</p> <p><b>Timeline</b><br/><b>30 September 2021</b></p> | <p><b>University of Canterbury</b></p> <p><b>\$450,000</b></p> | <p>A specific objective for the Value-added production work programme is that planning and consenting processes, and infrastructure managed by local government enable value-added production in Canterbury; i.e. focusing on what local government can contribute to value-added production.</p> <p>This investment will part-fund a co-ordination position (based at the University of Canterbury), to work across the Canterbury Tertiary Alliance (Canterbury University, Lincoln University (including the Lincoln Hub) and Ara Institute) and with CRIs as appropriate to connect industry needs to research and to accelerate knowledge translation to high-value production and manufacturing for export.</p> <p>This project will be driven by industry engagement, but two indicative examples of potential areas for connection and co-ordination are:</p> <ul style="list-style-type: none"> <li>▪ under the Montreal Protocol, the use of methyl bromide is to be banned for log exports from 2020 (phase-out of ozone-depleting substances), so industry urgently needs alternative methods of pest control – this also relates to</li> </ul> | <ul style="list-style-type: none"> <li>▪ Refer “Improving Productivity”.</li> </ul> |  | Not required. |


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|   |   | <p>biosecurity and climate change adaptation and mitigation generally</p> <ul style="list-style-type: none"> <li>new generation fertilisers are needed that comply with nutrient limits set by Environment Canterbury through the Canterbury Water Management Strategy in RMA regional and sub-regional plans – this has both regional and national application.</li> </ul>   |  |   |               |
| <p><b>10. VISITOR STRATEGY</b></p> <p>Work with KiwiRail and other relevant agencies to develop a robust assessment of the business case for reintroducing tourism passenger services south of Christchurch – and to support the regional visitor strategy</p> <p><b>Timeline</b><br/><b>31 December 2018</b></p> | <p><b>Timaru District Council / KiwiRail</b></p> <p><b>\$50,000</b></p> | <p>A specific objective for the Visitor strategy work programme is to grow sustainable tourism that focuses on the high-end market, encourages a wider seasonal ‘spread’, disperses visitors across the region and South Island, and keeps them here longer.</p> <p>This also relates to the CREDS Regional transport work programme, with its objective of integrated transport planning across modes (air, rail, shipping and road transport) that:</p> <ul style="list-style-type: none"> <li><i>prioritises a resilient network</i></li> <li><i>enables the efficient movement of people and freight into, out of and within the Canterbury region</i></li> <li><i>improves social connectedness and wellbeing, supports visitor strategies and improves road safety.</i></li> </ul> <p>This funding will be used to engage a consultant to work with KiwiRail on an indicative business case for reintroducing tourism passenger services south of Christchurch (Christchurch–Invercargill rail corridor) with initial emphasis on the</p> | <ul style="list-style-type: none"> <li>Project scoping workshop on 8 March 2018 with KiwiRail, NZTA, Ministry of Transport, Treasury facilitated by MBIE. Key message: KiwiRail has advised that apart from the existing TransAlpine, TransCoastal and Northerner services, they are not in the businesses of developing new passenger routes where they take on the role of marketer, operator, and network provider i.e. carry the full end to end risk. KiwiRail will maintain the existing passenger service routes and will work with event managers and charter operators who are prepared to take on the financial risk of promoting an event and where KiwiRail’s role would be as a “service for hire” only i.e. provide the engine and passenger carriages, drivers etc, and the access to the rail network.</li> <li>Project scope has needed to be reviewed a number of times pending buy-in from Kiwirail and MBIE on the final project scope.</li> <li>New proposal under discussion. KiwiRail has recently reported record passengers on its TransAlpine and Northerner services and indicated that there was a growing segment of the visitor and travel market that preferred this slower mode of travel. This statement is largely based on anecdotal evidence i.e. conversations with RTO’s and I-Site operators. KiwiRail has no intention of introducing additional scheduled passenger services without hard evidence that there is</li> </ul> |  | Not required. |




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|   |  | <p>Christchurch–Dunedin sector.</p> <p>The business case will refer to and build on earlier work, including:</p> <ul style="list-style-type: none"> <li>• a report on National passenger rail network development (Kiwirail, 2010) undertaken by Boulter Consulting and</li> <li>• MBIE’s 2016 review of Tourism infrastructure – highlighting limitations including lack of long distance passenger rail capacity.</li> </ul>  | <p>a market and a viable proposition. The new project scope will provide tangible evidence on whether there is a market for passenger rail services south of Christchurch, be it predominantly tourism driven and possibly at a scale which might support say, two return trips to Dunedin each week. If this market segment does exist, research would be undertaken to see the barriers for putting such an operation in place.</p>  |   |                      |
| <p><b>11. CANTERBURY BRAND STORY</b></p> <p>Work with ChristchurchNZ to deliver a validated Canterbury story, integrated and aligned with the Christchurch story, the production of a promotional video for Canterbury story, and develop a network of committed funders for ongoing asset development</p> <p><b>Timeline</b><br/><b>31 December 2018</b></p> | <p><b>ChristchurchNZ</b></p> <p><b>\$110,000</b></p> | <p>Key outcomes:</p> <ul style="list-style-type: none"> <li>• <i>promoting a shared, region-wide brand story</i></li> <li>• <i>greater efficiencies by leveraging the marketing resources of the region as a whole</i></li> <li>• <i>responding more powerfully as a region to increased competition from other place brands</i></li> <li>• <i>helping to accelerate the transition from a traditional to a broader and more progressive economy</i></li> <li>• <i>enhancing the value of what the region produces through a Canterbury source-of-origin association (provenance marketing).</i></li> </ul> <p>Funding is for the following:</p> <ul style="list-style-type: none"> <li>• development of media images and video production – particularly of Canterbury business / industry.</li> <li>• video production to tell the story, in a style aligned to the video of the Christchurch story.</li> </ul> | <ul style="list-style-type: none"> <li>▪ Funding Agreement between ECan (acting on behalf of the Canterbury Mayoral Forum) and MBIE signed.</li> <li>▪ Project scope and draft Contract for Services now confirmed with ChristchurchNZ. Canterbury Employers Chamber of Commerce (CECC) has offered to work with us during the third phase of project – promotion and leveraging the brand with businesses.</li> <li>▪ Canterbury brand story will align and leverage off the Christchurch story process.</li> </ul> |  | <p>Not required.</p> |

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|  |  | <ul style="list-style-type: none"> <li>Contracting a resource for 6 months to work and fundraise for the ongoing development and use of both the Christchurch and Canterbury brand stories to promote Canterbury as the preferred destination to work, live and invest.</li> </ul> |  |  |  |
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**NEW INITIATIVES UNDER DEVELOPMENT**

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|---|---|--|---|---|--|
| <p><b>1. SOUTH ISLAND EVENTS CALENDAR</b></p> <p>Development of an integrated and centralised event calendar accessed through a unique portal but available to all destination marketing and regional tourism organisations (RTO's) to promote all South Island major events</p> <p><b>Timeline</b><br/><b>31 December 2018</b></p> | <p><b>ChristchurchNZ / Christchurch Airport</b></p> | <p>Key outcomes:</p> <ul style="list-style-type: none"> <li><i>Ensure that at a regional level, tourism initiatives, strategies and products can be planned around major events</i></li> <li><i>Inform infrastructure planning ensuring optimization of regional tourism marketing investments</i></li> <li><i>Encourage collaboration and partnerships between tourism marketing and economic development organisations throughout the South Island</i></li> <li><i>Development and implementation of an event by event planners, can be done in a coordinated manner and avoid competition occurring between major events happening on the same date.</i></li> </ul> | <ul style="list-style-type: none"> <li>Initial scoping of initiative agreed with ChristchurchNZ.</li> <li>Investigation into whether EventFinda could host and manage a shared event website has identified a number of issues which discount this option i.e. cost, coordination of events.</li> <li><b>Draft business case being considered by MBIE Senior Regional Officials group at their next meeting on 21 May.</b></li> <li><b>Web design specifications and costings being scoped and confirmed as part of RFP process.</b></li> </ul> |  |  |
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| <p><b>2. NZ AGRICULTURAL SHOW – AGRISCIENCE AND INNOVATION PAVILION</b></p> <p>Work with NZ Agricultural Show (formerly Canterbury A&amp;P) to establish an Agri-science and Innovation Pavilion which is able to draw together a number of key industry stall holders to promote and showcase innovative technology initiatives and has the ability to grow the profile of Canterbury as a high-tech region. This becomes the opportunity to attract highly specialist individuals, business and investment into the region</p> <p><b>Timeline</b><br/><b>31 December 2019</b></p> | <p><b>NZ Agricultural Show</b></p> <p><b>\$50,000</b></p> | <p><b>Key objectives for Canterbury Mayoral Forum</b></p> <ul style="list-style-type: none"> <li>▪ <i>Grow the profile of Canterbury as a high-tech region by showcasing innovative technology initiatives promoting the region as the preferred place to work, live and invest.</i></li> <li>▪ <i>Provides the Canterbury Mayoral Forum to build the profile of the Canterbury Water Management Strategy, along with highlighting some of the innovative and collaborative solutions for sustainable freshwater management.</i></li> </ul> <p><b>Approach</b></p> <p>ECan facilitates the implementation of the Canterbury Water Management Strategy (CWMS) and the Mayoral Forum will work with mayors and industry partners to provide a programme of practical demonstrations, presentations of best practice case studies, and hands-on exhibits to tell the CREDS and CWMS stories over the three-day duration of the Show.</p> | <ul style="list-style-type: none"> <li>▪ Scope of project agreed with Canterbury A&amp;P event management.</li> <li>▪ Business case approved by MBIE in March. Draft Funding Agreement received with funding conditional on the confirmation of the other anchor tenants in the pavilion, and confirmation all funding required for delivery of the project is secured.</li> <li>▪ <i>Other key pavilion site-holders approached include MPI, Lincoln Hub and KPMG. While we understand that verbal confirmation from the above has been provided to Event Management, we are yet to evidence formal confirmation from the event management.</i></li> <li>▪ <i>Following consideration by ECan Executive to the resourcing of a key site within the Pavillion, it has been determined that this is not optimal forum to showcase ECan / Mayoral Forum key projects.</i></li> </ul> |  |  |
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## Glossary

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| MBIE | Ministry of Business, Innovation and Employment |
| MfE  | Ministry for the Environment                    |
| MPI  | Ministry for Primary Industries                 |
| NZTA | New Zealand Transport Agency                    |

## CANTERBURY YOUTH INITIATIVE

**“Exposing, Educating and Exciting our Youth on their Future Pathways”**

**REPORT TO MSD for the three month period 1<sup>st</sup> January – 31 March 2018**

| YEAR 9 & 10 Students – summary of # of participants by type of event participated in |            |                |                       |            |
|--|------------|----------------|-----------------------|------------|
| Event  | Date       | School         | # Businesses Involved | # Students |
| Guest Speaker Pathway Assembly   | March 2018 | Geraldine High | 1                     | 68         |

| YEAR 11 to 13 Students – summary of # of participants by type of event participated in |            |                                |                       |            |
|--|------------|--------------------------------|-----------------------|------------|
| Event  | Date       | School                         | # Businesses Involved | # Students |
| Guest Speaker Assembly   | March 2018 | Geraldine High                 | 1                     | 215        |
| Transport and Logistics Sector Day   | March 2018 | 8 Secondary Schools and Alt Ed | 12                    | 130        |

| Secondary School Teachers, Educators and Careers Advisors – summary of # of participants by type of event participated in |            |                                |                       |                                 |
|---|------------|--------------------------------|-----------------------|---------------------------------|
| Event   | Date       | School                         | # Businesses Involved | #Teachers/Educators/ Careers Ad |
| Teacher Only Day – Industry Visits  | Jan 2018   | Waimate High School            | 4                     | 30                              |
| Teacher Only Day – Industry Visits  | Jan 2018   | Opihi College                  | 4                     | 30                              |
| Transport and Logistics Sector Day  | March 2018 | 8 Secondary Schools and Alt Ed | 12                    | 12                              |

With schools back late January, Q1 2018 focus for the Initiative has been on establishing annual plans with each individual school around both “priority students” for transition plans and industry engagements.

| <b>YEAR 11 to 13 Students – # of Transition Plans established with engagement with community mentors</b>  | <b>In progress</b> |
|---|--------------------|
| <p>An induction was held in February for 20 mentors who will work alongside the identified Transition Plan students to support them with their pathway plans. Additional mentors have been identified for future induction.</p> <p>Secondary schools are finalising the identification of their respective “priority students” for Transition Plans. Students are being progressively met with, initial transition plans completed and matching of students to mentors is underway. All transition plan students will be identified prior to end of term 1.</p> |                    |

## Upcoming Events

1. Web Proposal for the Initiative has been confirmed with VERB & Yellow Design. Scope finalisation meeting set for 23 April in Timaru and will include MSD, MOE and TEC as appropriate, alongside Aoraki Development and Careers Advisor representation.
2. Geraldine High School – Manufacturing and Technology Pathway Expo and Service Industry Pathway Expo - May
3. Timaru Boys High School – Food Processing Promotion at Whole School Conferencing - May
4. Pathway Assemblies at Geraldine High School and Timaru Girls High School – May
5. Helping facilitate an Employment Day with local Careers Advisors (CATE) and Industry – likely Term 3

## Other achievements

1. Facilitated:
  - a. the holiday employment for graphics and design students at Timaru District Council to commence April 2018
  - b. the presentation of the Skills “Work Passport” to Careers Advisors
  - c. the connection, between Ara and the Transport and Logistics Business Connection Group with the key outcome being the establishment of an industry designed Transport and Logistics Qualification to be fully supported and resourced as required by local business. In addition, we are working with SWEP regarding a Level 3 - Yr. 12 & Yr. 13 course to provide an even clearer pathway for students into this industry.
  - d. The Food Processing sector are now collaboratively promoting their industry and associated operations as one group – a real focus being on parents via attendance at student conferencing, expos and information evenings.
  - e. The promotion and selection of a young Maori for the Tuia Te Here Tangata – Youth Leadership Programme/Mayoral Mentoring. This scholarship is focused on developing and enhancing the leadership skills of young Maori.
2. Additional media coverage received to date:
  - a. <https://www.stuff.co.nz/timaru-herald/news/102390587/transport-and-logistics-open-day-at-levels-raceway-ahead-of-new-ara-course>
3. Valued relationships established and being fostered with Ara, Ministry of Social Development, Ministry of Education, and Skills.

## January 2018: Opihi College Teacher Only Day – Industry Visits

Opihi College used their January Teacher only day as an opportunity to visit local business and industries and expose their staff to the pathway and career opportunities in the region. The businesses involved included: Fonterra Clandeboye, DB Breweries, Primeport and Timaru District Council.



*"The Industry Day gave our Staff a great insight into what opportunities are available locally for our school leavers. There are so many exciting career options right on our doorstep. The day also enabled Teachers to connect their subject areas to local industries and they can now share those connections with their students. Staff came away excited about what they saw and keen to explore more industries in the future." Jo Shaw (Careers Advisor Opihi College)*

## January 2018: Waimate High School Teacher Only Day – Industry Visits

Waimate High School used their January Teacher only day as an opportunity to visit local business and industries and expose their staff to the pathway and career opportunities in the region. The businesses involved included: Fonterra Studholme, DB Breweries, Thompsons Construction and Timaru Container Terminal Ltd.



# Transport and Logistics Sector Day – 19 March 2018



Craighead Diocesan School student Ella Smyth checks out a truck for size



Mike Mills, of Hilton Haulage (left), lets Isaac Sawyer have a go moving a water tank with the Hiab.

*"They don't necessarily have to go to university and obtain a higher education to have a job. We're definitely interested in anything that involves the local school leavers and encourages them to stay in the area."* Fulton Hogan Central South Island Safety Manager Kim Stephenson

*"I've seen a lot of different sides to the transport industry that I didn't know about,"* Craighead Diocesan School student Ella Smyth

*80% of the feedback received from attendees stated that the day "exceeded their expectations".* – SurveyMonkey Results

## Comments from Careers Advisors

Excellent day thank you so much. Our students really enjoyed the whole thing!

Students loved the opportunity to hop into the cabs of the trucks and head out around the tracks.

I was a bit nervous taking a group of girls out some of whom were going out of goodwill rather than because of interest in the sector - they were all totally engaged and were most positive in their feedback. For the student with identified interest in this area, it was gold! A really affirming experience for her and enabled her to demonstrate skills which are not visible in the school setting.

Feedback from the diverse range of students I took was totally positive - they enjoyed hearing the driver's career stories as they did the circuit!



**Date:** 25 May 2018

**Presented by:** Lianne Dalziel, Chair

## **Memorandum of Understanding with Nagano Prefecture, Japan**

### **Purpose**

1. This paper invites the Canterbury Mayoral Forum to approve a draft Memorandum of Understanding with the Nagano Prefectural Government in Japan.

### **Recommendations**

**That the Canterbury Mayoral Forum:**

1. **approve the attached draft Memorandum of Understanding with the Nagano Prefectural Government, Japan**
2. **authorise the Chair to sign the Memorandum of Understanding of behalf of the Canterbury Mayoral Forum when she visits Nagano in October 2018.**

### **Background**

2. On 25 August 2017, the Mayoral Forum received a report on a proposed region-to-region Memorandum of Understanding (MoU) with Nagano Prefecture and:
  - agreed in principle to develop a region-to-region relationship with Nagano
  - directed the secretariat to work with ChristchurchNZ and Christchurch City Council (Civic & International Relations team) to progress this.
3. The proposed MoU leverages off existing projects and exchanges in education and training between the University of Nagano, Lincoln University and Ara Institute of Canterbury. Canterbury education providers have historically been very strong in Japan, stronger than any other region in that market outside of Auckland.
4. The draft MoU presented to the Mayoral Forum in August 2017 included an implicit commitment to encourage and facilitate business-to-business contacts between Canterbury region and Nagano Prefecture.
5. Through consultation with ChristchurchNZ and New Zealand Trade and Enterprise (NZTE), we have identified that there is currently no mechanism or funding to broker business introductions. Where initiatives are industry led, NZTE can offer its support.
6. From time to time, Mayors may be able informally to encourage businesses trading with Japan to consider opportunities in Nagano Prefecture; for example, in tourism,

adventure sports and outdoor recreation, primary industries, agricultural technology, and food and beverage manufacturing.

## **Revised Memorandum of Understanding**

7. The revised draft MoU attached to this report:
  - focuses on affirming and encouraging further development of education partnerships
  - commits the Mayoral Forum only to information sharing and facilitation – specific initiatives that emerge will be negotiated and agreed by separate documentation between those other parties
  - notes potential opportunities for business-to-business relationships between the two regions; for example, in tourism, adventure sports and outdoor recreation, primary industries, agricultural technology, and food and beverage manufacturing
  - commits the Mayoral Forum to ‘encourage businesses to consider opportunities to expand trade between the two regions’.

## **Cost, compliance and communication**

### **Financial implications**

8. There are no direct financial implications for the Mayoral Forum or member councils. The proposed MoU is high level and well aligned with the Mayoral Forum’s exercise of leadership, facilitation and advocacy for the Canterbury region.
9. Strengthening the existing relationship with Nagano will involve Mayors and their councils in hosting delegations from time to time. If Mayors or other city/district representatives are visiting Japan for any other reason (e.g. existing sister-city relationships), extending the visit to include Nagano Prefecture would be a cost-effective way of building and maintaining the relationship at governance-to-governance level.

### **Risk assessment and legal compliance**

10. The draft MoU (in English and Japanese) has been reviewed by the Civic and International Relations team at the Christchurch City Council.

### **Communication**

11. If the Forum agrees and an MoU is signed in October 2018, the secretariat will work with the Civic and International Relations team at the Christchurch City Council, ChristchurchNZ and the Canterbury Employers’ Chamber of Commerce to publicise the opportunities it represents to the education and training, agriculture, food and beverage, tourism and technology sectors.

## **Next steps**

12. In June 2018, the Chair will discuss the MoU in a teleconference with Vice-Governor Nakajima.
13. If both Parties are in agreement, the Chair will sign the MoU when she visits Nagano in October 2018.

## **Attachments**

- Draft Memorandum of Understanding between Canterbury Mayoral Forum and Nagano Prefectural Government, Japan

**Memorandum of Understanding  
between  
the Nagano Prefectural Government, Japan  
and  
the Canterbury Mayoral Forum, New Zealand**

1. The NAGANO PREFECTURAL GOVERNMENT and the CANTERBURY MAYORAL FORUM (the Parties) enter into this Memorandum of Understanding to affirm and promote exchanges and partnerships that enhance social wellbeing and prosperity in Nagano Prefecture and Canterbury (the two regions).
2. The objectives of this Memorandum of Understanding are:
  - 2.1. to affirm and encourage further development of education partnerships between the two regions; and
  - 2.2. to signal additional opportunities for business-to-business relationships.
3. The Parties agree that:
  - 3.1. their role is primarily information sharing and facilitation; and
  - 3.2. specific initiatives that emerge from this Memorandum of Understanding will be negotiated and agreed by separate documentation between those other parties.

**Education partnerships**

4. The Parties affirm current education partnerships between the University of Nagano, Lincoln University and Ara Institute of Canterbury, encourage further development of education partnerships, and acknowledge with appreciation the leadership of Tony Oikawa in facilitating this.

**Business-to-business relationships**

5. The Parties note:
  - 5.1. similarities of geography and economic activity between the ten districts of Nagano Prefecture and the ten territorial authority areas of Canterbury; and
  - 5.2. potential opportunities for business-to-business relationships between the two regions; for example, in tourism, adventure sports and outdoor recreation, primary industries, agricultural technology, and food and beverage manufacturing.
6. The Parties will encourage businesses to consider opportunities to expand trade between the two regions.

**General**

- 7. The Parties agree to work co-operatively and in accordance with the laws prevailing in their respective countries.
- 8. This Memorandum of Understanding will commence on the date the last party signs this document and be in effect for four (4) years.
- 9. This Memorandum of Understanding can be extended by agreement between the Parties, and may be amended by agreement in writing by the Parties. Either Party can give the other Party three months' notice in writing should they wish to terminate the Memorandum of Understanding.
- 10. This document is written in English and in Japanese. Both descriptions have equal validity.

**Signed on behalf of the Parties:**

Nagano Prefectural Government

Canterbury Mayoral Forum

**Date:** \_\_\_\_ / \_\_\_\_ / \_\_\_\_ ,

**Date:** \_\_\_\_ / \_\_\_\_ / \_\_\_\_ ,

**Date:** 25 May 2018

**Presented by:** Steve Lowndes

## **Canterbury Water Management Strategy (CWMS) – new project**

### **Purpose**

1. This paper seeks agreement to a shared project under the auspices of the Canterbury Mayoral Forum to ensure that the Canterbury Water Management Strategy (CWMS) is fit for the future needs of the region.

### **Recommendations**

**That the Canterbury Mayoral Forum:**

1. **agree to sponsor a project to ensure the CWMS is fit for the future needs of the region**
2. **note that the CWMS vision and principles have legislative status, and that the CWMS strategic framework continues to provide a good foundation for the future management of freshwater in Canterbury**
3. **agree that the focus of the project be on:**
  - 3.1. **identifying what is required to maintain and build momentum for implementation of the strategy and ensure that it can and will be delivered**
  - 3.2. **developing intermediary goals for 2025 and 2030 to ensure that the CWMS continues to provide meaningful guidance for action**
4. **agree that Environment Canterbury be the lead agency, with the active involvement of territorial authorities, and the CWMS Regional Committee being responsible for development of advice on intermediary goals**
5. **agree that recommendations on intermediary goals and key implementation matters be provided to the Canterbury Mayoral Forum by April 2019.**

### **Key points**

2. Freshwater management is a key issue for the Canterbury region. Nine years on from adoption of the CWMS, it is timely to take stock and ensure that the strategy continues to provide meaningful direction and momentum for action over the next ten years and beyond. Environment Canterbury is proposing a shared project that:
  - recognises and builds on the CWMS strategic framework

- focuses on:
    - identifying what is required to maintain and build momentum for implementation of the strategy and ensure that it can and will be delivered
    - developing intermediary goals for 2025 and 2030 to ensure that the CWMS continues to provide meaningful guidance for action.
3. Environment Canterbury will lead the project and give the CWMS Regional Committee responsibility for developing advice on intermediary goals for the CWMS's ten target areas. This will enable engagement of a wide range of stakeholder interests, consistent with the CWMS collaborative approach. Environment Canterbury is establishing a joint Project Steering Group and Project Team with the territorial authorities to provide oversight and support for the project. The intent is to obtain key decisions within the current local government period (by April 2019).
  4. The Chief Executives Forum considered this proposal at its meeting on 30 April 2018.

## **Background**

5. The CWMS was adopted by the Canterbury Mayoral Forum in 2009. Since then, significant progress has been made to embed collaborative ways of working, develop zone implementation programmes and engage in sub-regional planning processes. A range of initiatives is underway to implement the strategy.

## **Opportunity to strengthen the CWMS**

6. Freshwater management remains a key issue for the Canterbury region. Nine years on, it is timely to consider what is needed to ensure that the CWMS continues to provide meaningful direction and momentum for action over the next ten years and beyond. Environment Canterbury made provision in its draft Long-Term Plan 2018–2028 for work to strengthen the CWMS and ensure it is fit for the future needs of the region. Environment Canterbury now proposes that this work be undertaken as a shared project under the auspices of the Canterbury Mayoral Forum.
7. Drivers for the work include:
  - a need for intermediary goals for the target areas to bridge the gap between 2020 and 2040 goals – highlighted by the Regional Committee when it presented the *CWMS Targets Progress Report 2017* to the Canterbury Mayoral Forum in August 2017
  - growing emphasis on delivery of the CWMS by a wider range of partners across the private and public sectors and community (including through zone committees)
  - a sharpening focus on urban water issues, which are also firmly on the central government agenda
  - the intergenerational nature of freshwater management, and the need to renew commitment to the strategy into the future.

## Proposals

### Recognise and build on the CWMS strategic framework

8. Environment Canterbury proposes that the project proceed from the basis that the CWMS strategic framework is sound and continues to provide a good foundation for the future management of freshwater in Canterbury. Key fundamentals of the strategic framework are:
  - collaborative approach
  - delivery of environmental, economic, cultural and social outcomes together
  - integrated management of zones (rather than effects-based management of individual consents)
  - management of cumulative effects within environmental limits
  - commitment to clear goals for the target areas.
9. This approach represents a significant positive shift in the management of freshwater resources in Canterbury, and is recognised as leading the way in New Zealand.
10. The strategic framework also includes the CWMS vision and principles, which are set out in Schedule 3 of the Environment Canterbury (Transitional Governance Arrangements) Act 2016 and so cannot be amended without legislative change.

### Focus on enabling strategy implementation

11. Environment Canterbury proposes that the focus of the project be on:
  - identifying what is required to maintain and build momentum for implementation of the strategy and ensure that it can and will be delivered
  - developing intermediary goals for 2025 and 2030 to ensure that the CWMS continues to provide meaningful guidance for action.
12. The last nine years have had a strong focus on building relationships, setting up ways of working and feeding into sub-regional planning processes. Increasingly, attention is turning to action on the ground, which requires mobilising a wide range of partners. The project presents an opportunity to:
  - re-engage communities, non-government organisations and sector groups
  - strengthen collective ownership for CWMS implementation
  - consider how the strategy is delivered (including the role of zone committees).
13. Related to this is the need for intermediary goals for 2025 and 2030 to ensure that the CWMS continues to provide meaningful guidance for action. Developing intermediary goals will provide clear direction about what progress the partners are looking for over the next ten years, and help keep agencies focused on action.



## **Take a collaborative approach to project delivery**

14. The collaborative approach that underpins the CWMS needs to be reflected in the delivery of this project. Environment Canterbury proposes that:
  - the project be 'owned' by the Mayoral Forum (as the owner of the CWMS)
  - Environment Canterbury be the lead agency and take responsibility for project management, co-ordination of a cross-agency project team, and preparing advice to the Mayoral Forum
  - Environment Canterbury commission the Regional Committee to develop advice on 2025 and 2030 goals for the ten target areas of the CWMS
  - partner agencies be actively involved in delivery of the project – including leading advice for the Regional Committee on some target areas
  - zone committees be involved throughout the project, and provide the forum for discussion with communities on the implications of the 2025 and 2030 goals for action at the zone level
  - the process provide for engagement of a wide range of stakeholders, including participation in task groups focussed on the development of intermediary goals for specific target areas.
15. To support the project, Environment Canterbury is establishing a Project Steering Group comprising senior managers from Environment Canterbury, the ten territorial authorities and, subject to their confirmation, Te Rūnanga o Ngāi Tahu – to provide guidance and project oversight of behalf of key partners. A joint Project Team will manage the delivery of the project.

## **Look for key decisions by April 2019**

16. Environment Canterbury proposes to get the project underway as soon as possible so that key decisions can be made within the current local government period (by April 2019) – in the interests of continuity and momentum.

## **Cost, compliance and communication**

### **Financial implications**

17. Resourcing this project will have implications for all partner agencies in terms of staff time. Environment Canterbury has made some provision in its draft Long-Term Plan for additional costs associated with the project (such as project management).

### **Risk assessment and legal compliance**

18. The project creates some risk of opening a broader conversation about the underlying strategic approach of the CWMS, and could undermine the agreements and gains made over many years. Mitigating these risks will require clear and careful engagement

about the purpose of the project and effective processes for engaging a wide range of stakeholder interests.

19. Freshwater management is firmly on the central government agenda. There is a risk that central government initiatives could overwhelm CWMS conversations, particularly if partner agencies and communities are heavily engaged in those initiatives. If this occurs, the project approach and timelines may need to be reconsidered.
20. The CWMS vision and principles are included in Schedule 3 of the Environment Canterbury (Transitional Governance Arrangements) Act 2016, to which Environment Canterbury must have particular regard when making decisions under clause 10(1) of Schedule 1 of the Resource Management Act 1991. The project will not seek to amend the CWMS vision and principles.

### **Significance and engagement**

21. There is a wide range of stakeholders with an interest in the CWMS and this project, including Ngāi Tahu, zone committees, the Canterbury District Health Board, central government, and industry and community groups in the agriculture, energy, biodiversity, recreation and regional development sectors.
22. Environment Canterbury is engaging with Ngāi Tahu about the project and how they would like to be involved. The project will be socialised with the Regional Committee and zone committees once the key partners (Environment Canterbury, the territorial authorities and Ngāi Tahu) are agreed on the project scope and approach. A programme of engagement and consultation with other stakeholders will follow.

### **Communication**

23. The project has been signalled to the community, in broad terms, in Environment Canterbury's Long-Term Plan consultation document. Environment Canterbury will work with partner agencies to develop a more specific communications plan.

### **Next steps**

24. Conversations are already underway at a staff level to complete project planning and set up project structures, including a joint Project Steering Group and Project Team. The next steps are:
  - preparing for a first discussion on intermediary goals with the Regional Committee at its next meeting on 12 June 2018
  - socialising the project with zone committees and other stakeholders – June 2018
  - setting up task groups to start work on developing draft goals – by early July 2018.

**Date:** 25 May 2018

**Presented by:** Steve Lowndes, Environment Canterbury

## **Canterbury Water Management Strategy update**

### **Purpose**

1. This paper provides the Canterbury Mayoral Forum with an update on region-wide progress towards implementing the Canterbury Water Management Strategy (CWMS).

### **Recommendations**

**That the Canterbury Mayoral Forum:**

1. **report progress towards implementing the CWMS in each district and across the region and discuss current challenges and opportunities.**

### **Key points**

2. The CWMS committees are all working on specific priorities, with a variety of practical projects underway.
3. Many future-focused projects and regional working groups are underway, including working together on drinking water supplies in Canterbury and local councils' analysis of submissions on 2018–2028 Long Term Plans.
4. Water has regularly featured in the media in the first quarter of 2018, especially for drinking-water issues, and the impacts of central government decisions.
5. There is no shortage of water-related events to attend and publications to read. Water remains a highly important topic for our region and our nation.

### **Regional and Zone Committee updates**

6. Zone Managers and Facilitators have summarised the current focus for the CWMS Zone and Regional Committees. The table is included in Appendix 1.

### **Territorial Authority updates**

7. For verbal update if any additions to Territorial Authority CWMS committee updates.

## Environment Canterbury updates

8. Environment Canterbury received agreement in principle from Chief Executives to initiate a project under the auspices of the Canterbury Mayoral Forum to ensure the CWMS is fit for the future needs of the region. See Item 8 from today's agenda for this paper.
9. Environment Canterbury received 181 freshwater-related submissions on the 2018–2028 Long-term Plan that will be finalised in June 2018. Overall there was good support for the proposed activities under the Freshwater Management portfolio. Strongest support was signalled for the proposal to establish three Cultural Land Management Advisors and two Land Management Advisor roles, reflecting Environment Canterbury's sharper focus on action-on-the-ground. There was also strong support for the proposed use of catchment-scale consent reviews as an alternative to, or to complement, plan change proposals and as a way to achieve the outcomes the community wants to see.
10. Environment Canterbury has set draft targets for swimmable lakes and rivers, as required under the National Policy Statement for Freshwater Management. The targets are for 92% of rivers and 81% of lakes being swimmable by 2030. 86% of Canterbury rivers are swimmable now (see further information in paragraph 22).
11. The Canterbury Drinking Water Reference Group is currently identifying drinking water sites that require immediate upgrades (high risks) and what plans are already in place for such upgrades.
12. The Christchurch-West Melton Zone Committee, Christchurch City Council and Environment Canterbury staff have been working closely to investigate the issue of copper in vehicle brake pads and the impact on stormwater quality. A remit to LGNZ will be raised at the LGNZ AGM in July 2018, requesting central government to introduce legislation to limit or eliminate the copper content of vehicle brake pads.
13. On 9 April 2018, zone committee members came together for the inaugural Watershed 2018 conference. The event provided an opportunity for zone committees to reflect on progress with implementing the CWMS to date, share information on successes and challenges, and collectively envisage where we want to be in 2025 and what we need to do to get there. Approximately 115 people participated in the conference, with good representation from all ten zone committees, the Regional Committee and partner agencies. Feedback to date has been extremely positive. Key themes emerging from the discussion included:
  - the need to keep working together – putting aside organisational or sector boundaries to focus on the bigger picture
  - an emphasis on education and behaviour change – so individuals and communities have a better understanding of how their actions impact on water, and what they can do to make a difference
  - engaging young people in identifying and implementing solutions for improving freshwater management in Canterbury.

## Community feedback

### In the news since February 2018

14. Minister for the Environment David Parker's comments (6 May on TVNZ's Q+A show) that **New Zealand might have to accept fewer cows to curb environmental concerns** in order to address the pollution of New Zealand's waterways resulted in lots of media coverage and a variety of opinions expressed. The Prime Minister and Minister Parker have clarified that the focus will be on reducing nutrients, rather than a cap on the number of cows.
15. **Chlorination of Christchurch's drinking water** has been the subject of many media and social media articles and discussions. Chlorination of the city's water supply started on March 26 2018 with the whole supply chlorinated by the end of April.
16. **Withdrawal of Government funding for irrigation schemes in Canterbury** received both positive and negative reaction. Irrigation developers for the Hurunui Water Project and Hunter Downs have expressed concern about the implications, but have committed to continue with planned fundraising and development. The Canterbury Plains Water Stage 2 project has received a \$65 million loan to fund construction.
17. **The death of hundreds of eels in Kaputone Creek** in Belfast, Christchurch on 4 April 2018 is being investigated by Environment Canterbury.
18. **Environment Canterbury's decision to grant consents to two water bottling companies is likely to be legally challenged.** Aotearoa Water Action (AWA) group is raising support and funds to initiate a legal challenge against two water bottling companies and Environment Canterbury, with claims Environment Canterbury did not follow processes laid out in Local Government or Resource Management Acts.
19. **Environment Canterbury fined itself for polluting a stream** near Ashburton while carrying out flood protection work. The run-off was a breach of the Resource Management Act 1991, which prohibits the unauthorised discharge of contaminants into water.
20. **Farmers value the lakes zone in Ashburton and agree to work together** – the outcome of discussions by 170 people at the Federated Farmers high country field day in the Hakatere in March.
21. **Working together in the Mackenzie.** The five agencies with statutory responsibility for managing land and water in the Mackenzie Basin welcomed the February 2018 report that outlined ways for them to better co-ordinate their work.

### National water initiatives

22. **Draft regional swimmability targets** have been reported by all regional and unitary councils with support and advice from a joint taskforce between the Ministry for the Environment (MfE), the Ministry for Primary Industries, and regional councils with TA involvement. The final targets are to be reported by 31 December 2018.

23. On-going work for the **National Policy Statement for Freshwater Management and the National Objectives Framework** includes MfE scoping work on sediment and water quality and Regional Chief Executives doing work on capacity and capability across the sector within sediment and land management. The focus is on practical measures for reducing sediment and national guidance and regulation. MfE is beginning work looking at a multi-indicator measure of water quality.
24. The recommendations in the **Government's Inquiry into Havelock North Drinking Water** are being considered by the Government. Through the Canterbury Drinking Water Reference Group set up by the Canterbury Chief Executives Forum, Canterbury councils are working collaboratively to develop a comprehensive water supply risk assessment tool that helps councils better understand and gauge the relative risks for each of their water supplies.
25. The Government has continued work from the previous Government's **three waters review**, announcing that the Department of Internal Affairs will lead a cross-agency approach that considers the full range of appropriate institutions, market structures and regulatory arrangements. Policy and funding decisions will be brought to Cabinet in October 2018.
26. The **Land and Water Forum (LAWF)** has received a letter from Ministers advising that MfE has been directed to develop a detailed plan for improvements to water management. LAWF has been invited to give more detailed consideration of interim limits and measures and provide advice on what can be done between now and 2020 to prevent further damage.
27. **Local Government New Zealand**, on behalf of the regional sector, is providing advice to the Minister for the Environment on water policy implementation. Topics covered include improving plan agility, retaining quality decision-makers, certainty in the policy environment, confidence in models, prioritising effort and expenditure and better coordination with other central government policies.

## Current challenges and opportunities

28. For verbal discussion

## Meetings and events

29. A summary of issues arising at recent meetings and events;

| Date/Location                             | Event  | Relevance to CWMS/Event summary   |
|---|--|---|
| 14 - 15<br>February<br>2018<br>Wellington | National Freshwater<br>Conference<br>(Organised by<br>Conferenz) | <b>Summary:</b> The CWMS featured in several presentations including a case study on 'The Canterbury collaborative approach to water management' by Environment Canterbury, a case study on the Hinds/Hekeao managed aquifer recharge pilot project by Wallbridge Gilbert Aztec, and several members of zone committees on various panels. Collaborative water management was a key theme, with much discussion about different ways of working collaboratively around the country. |

| Date/Location                    | Event  | Relevance to CWMS/Event summary   |
|----------------------------------|--|---|
| 12 February 2018<br>Christchurch | Water New Zealand Seminars on the Far-reaching Havelock North Inquiry Recommendations                              | <b>Summary:</b> Drinking water is one of the CWMS Targets, and implementing parties have different responsibilities. Discussions centred on implications of the Havelock North Inquiry for the Canterbury region including for local authorities and other water suppliers. Very well attended event with a clear message that change is coming and agencies need to work together. Councils now await further Government Direction.  |
| 4 – 5 April<br>Wellington        | Our Land and Water (OLW) National Science Challenge Symposium: The Way Forward, Te Arā Whakamua                    | <b>Summary:</b> The CWMS relies on and utilises up-to-date research and science. The symposium was focused on future initiatives for the Challenge. Key note presentations from Steven Carden (Pāmu) and James Palmer (HBRC) set the scene on the need for changing farming systems to meet the challenge of reducing environmental footprint while enhancing production. Following this were presentations from researchers pitching ideas focused on resetting the farming system to achieve the dual outcomes, and the need for radical change. Following the symposium, the ideas were discussed by the OLW Board and the more innovative ones have been put forward for the next tranche of funding in 2019. |
| 9 April 2018<br>Christchurch     | Canterbury Water Management Strategy's WaterShed 2018 (For CWMS Zone Committee members)                            | <b>Summary:</b> See paragraph 11.   |
| 17 – 19 April 2018<br>Alexandra  | Irrigation New Zealand Conference and Expo   | <b>Summary:</b> The conference explored the role of irrigation in Central Otago and tackled the numerous challenges facing the irrigation industry, many of which are relevant to the CWMS.   |
| 23 – 25 May 2018<br>Queenstown   | Water New Zealand's 2018 Stormwater Conference<br>Wai Ora – Rising to the Challenge                                | Session topics include design construction performance, being future ready and governance and planning.   |
| 30 – 31 May 2018<br>Wellington   | Local Government New Zealand Water Summit 2018   | In conjunction with Water NZ and IPWEA will explore the key issues of drinking water regulation, infrastructure funding, freshwater management and allocation   |
| 15 – 17 July<br>Christchurch     | Local Government New Zealand (LGNZ) Annual Conference  | <b>Theme:</b> We are firmly focused on the future: Future-proofing for a prosperous and vibrant New Zealand   |
| 1 – 2 August<br>Auckland         | Green Light or Light Green? The Government's environmental reforms. Environmental Defence Society (EDS) Conference | Conference will put new Government's policies under a focused spotlight, including changes to the RMA, freshwater management and climate change.  |

| Date/Location                            | Event                                    | Relevance to CWMS/Event summary   |
|--|--|---|
| 19 – 21<br>September<br>2018<br>Hamilton | Water New Zealand<br>Conference and Expo | Water NZ's 60 <sup>th</sup> conference will include celebration of history and forward-looking action. Brings together 3-waters professionals to share experiences and knowledge. |

## Progress reports and publications

30. Environment Canterbury has produced a booklet titled *Canterbury Water Management Strategy Quick Guide*, aimed at summarising the journey of the CWMS to date. The booklet has been created to help understand the whakapapa, history, progress and current direction of the CWMS to date – for new zone committee members, local government staff, stakeholders, schools and CWMS partners. The booklet should be read in conjunction with CWMS targets reports, as it does not repeat information on progress within each target area. The booklet is available on Environment Canterbury's website and hard copies will be distributed at the meeting.
31. Dr Bryan Jenkins (former chief executive of Environment Canterbury) has recently published a book, *Water Management in New Zealand's Canterbury Region*. The book provides a detailed description of some of the theoretical underpinnings of the Canterbury Water Management Strategy (the strategic approach, the collaborative engagement, and the nested adaptive systems approach), and it describes some of the limitations of the current New Zealand water management framework for resources that are at sustainability limits. You can find more details about the book [here](#).
32. 'Balancing act required for Waimakariri'. This article in the Northern Outlook (23 March 2018) by the chair of the Waimakariri Zone Committee Dave Ashby begins with "*listening to presentations at the recent Fertiliser and Lime Research Centre Workshop in Palmerston North, I was struck by how far ahead we are in Canterbury in terms of what we're doing with the Canterbury Water Management Strategy*". Ashby goes on to write that "*we're not just New Zealand leading, but world-leading with our outputs-based approach to managing water quality, compared to Europe which follows an inputs-based approach*".

## Attachments

33. A physical copy of the CWMS Quick Guide will be provided at this meeting.



## Appendix 1: Zone Committee Focus: Overview – March Quarter 2018

| CWMS Committee        | Focus of the Zone Committee Work Programme   | Highlights of practical work underway   |
|-----------------------|--|---|
| <b>Kaikōura</b>       | <b>Earthquake Recovery:</b> The Kaikōura Earthquake.   | <ul style="list-style-type: none"> <li>• Managing, monitoring and reporting of earthquake-related consents and emergency actions under the Order of Council.</li> <li>• Remediation planning for past Immediate Steps biodiversity projects</li> </ul>  |
| <b>Hurunui-Waiiau</b> | <p><b>Minimum Flows:</b> Implementing the minimum flow rates in Hurunui and Waiiau Rivers alongside</p> <p><b>Implementation:</b> A significant environmental enhancement package from Amuri Irrigation Scheme.</p> <p><b>Good Management Practice:</b> Work underway to develop a targeted plan change to permit dryland farming.</p> | <ul style="list-style-type: none"> <li>• Ensuring irrigation companies complete Farm Environment Plan audits</li> <li>• The Farming Post Quake Project is now underway led by Beef and Lamb NZ</li> <li>• Hurunui District LandCare Group is developing information Good Management Practice</li> <li>• Approved the Hurunui-Waiiau braided Immediate Steps flagship project in 2017 that will protect and enhance braided river bird communities on the Hurunui and Waiiau Rivers</li> <li>• 2017 Waiiau River survey of river birds found that numbers were slightly lower than 2016 for most species. Black billed gull numbers were higher than they have been since 2008.</li> <li>• The water quality monitoring site is installed in the Waiiau Hapua is in. The site will eventually be fully telemetered and with a camera to observe river mouth openings.</li> </ul> |
| <b>Waimakariri</b>    | <p><b>RMA Planning:</b> ZIP addendum forming the basis of water quality and quantity limits for the sub-regional plan.</p> <p>Priority Action on the Group</p>   | <ul style="list-style-type: none"> <li>• Priority ‘on the ground actions’ are being developed through an integrated work programme:             <ol style="list-style-type: none"> <li>1. Relationships and Respect</li> <li>2. Waimakariri Corridor</li> <li>3. Waimakariri North Branch Loop</li> <li>4. The Cam River</li> <li>5. Tūhaitara Coastal Park Extension</li> <li>6. Te Aka Aka Connections</li> <li>7. Ashley Rakahuri stepping stones</li> <li>8. Foothills and Lees Valley Protection</li> <li>9. GMP Showcase Compliance and Alliance Programme</li> </ol> </li> </ul>   |

| CWMS Committee                  | Focus of the Zone Committee Work Programme   | Highlights of practical work underway   |
|---------------------------------|--|---|
| <b>Christchurch-West Melton</b> | <b>Stormwater:</b> Storm-water and associated behaviour change issues.   | <ul style="list-style-type: none"> <li>• Committee recommended that the Christchurch City Council and Environment Canterbury discuss actions to reduce copper contamination in urban waterways with Central Government as the most effective way to make progress.</li> <li>• Attending community events to raise awareness about storm-water quality and the behaviour changes needed.</li> </ul>  |
| <b>Banks Peninsula</b>          | <p><b>Forestry Impacts:</b> Considering options and actions related to increasing concerns about the significant risk that forestry poses to waterways.</p> <p><b>Whaka-ora Healthy Harbour:</b> to restore the cultural and ecological health of Whakaraupō/Lyttelton Harbour</p> | <ul style="list-style-type: none"> <li>• Working on the implementation of the new National Environmental Standards (NES) for Plantation Forestry which will come into effect on 1 May 2018, including setting clear expectations and guidance for industry on deliverables and consent requirements, and assessing whether changes are needed to the Land and Water Regional Plan.</li> <li>• The Whaka-Ora Healthy Harbour Plan to launched in March 2018 by five parties working together; Te Hapū o Ngāti Wheke, Te Rūnanga o Ngāi Tahu, Environment Canterbury Christchurch City Council, and the Lyttelton Port Company.</li> </ul>  |
| <b>Selwyn-Waihora</b>           | <p><b>Farming at GMP:</b> visiting farms to advise on GMP and Mahinga Kai outcomes.</p> <p><b>Swimmable Selwyn at Coes Ford:</b> Managing tributary impacts</p> <p><b>Biodiversity Projects:</b> coordination and partnership on projects</p>                                      | <ul style="list-style-type: none"> <li>• Farming at GMP campaign targeting &gt;50 ha irrigated farms; 98% of farms on track</li> <li>• Focused efforts on farming at GMP within the Lake Area of the Cultural Landscape Values Management Area (CLVMA) and within the River Zone and the Lower Phosphorus and Sediment Risk Area</li> <li>• Land Management Advisor workshop for farmers to learn more about Mahinga Kai and requirements for land use consents and wetland stock exclusion. Farm visits to follow.</li> <li>• Swimmable Selwyn at Coes Ford: Approximately 50% of properties within the Snake Creek, McGraths Creek and Silverstream catchments have been visited by Land Management Advisors to assist landowners with GMP and map potential areas of e-coli source.</li> <li>• Biodiversity projects in development phases; mudfish protection in Haldon Pastures, collaboration with Fish and Game around Snake Creek restoration project, Silverstream projects associated with mahinga kai protection and enhancement, possible wetland extension project in Black Hills, wetland and mudfish protection sites in CPW catchment.</li> </ul> |

| CWMS Committee                    | Focus of the Zone Committee Work Programme   | Highlights of practical work underway   |
|-----------------------------------|--|---|
| <b>Ashburton</b>                  | <p><b>Environmental Infrastructure:</b> Maintaining oversight for two projects as part of Solutions Package for the Hinds catchment</p> <p><b>Drainage and Food Protection:</b> Focus on Hinds Drains and Carters Creek</p> <p><b>Farming at GMP:</b> visiting farms to advise on GMP.</p> | <ul style="list-style-type: none"> <li>• Managed Aquifer Recharge (MAR) Governance group, currently developing a business case for a catchment-scale groundwater replenish scheme for the Hinds Catchment</li> <li>• The Hinds Drains working party, reconvening to review new information including proposed changes to the Land and Water Regional Plan</li> <li>• Discussing concerns over drinking water quality</li> <li>• Encouraging Environment Canterbury and Ashburton District Council to continue ongoing work and investigations into improving water quality and flood protection in Carters Creek.</li> <li>• Environment Canterbury has followed up with farmers who irrigate more than 50 hectares and require consent to farm under the LWRP. Nearly 100% compliance: Farmers must be at least on a wait list for a nutrient budget and demonstrate progress on their Farm Environment Planning in preparation for consents this year.</li> </ul> |
| <b>Orari-Temuka-Opihi-Pareora</b> | <p><b>RMA Planning:</b> ZIP addendum forming the basis of water quality and quantity limits for the sub-regional plan.</p>   | <ul style="list-style-type: none"> <li>• Practical support for industry and catchment groups has been important for the development of the ZIP addendum and for ongoing work towards good management practice.</li> <li>• The flow and allocation regime for the Opihi River is proving to be difficult to agree collaboratively in the current timeframe.</li> </ul>   |
| <b>Upper Waitaki</b>              | <p><b>Impacts of tourism on freshwater:</b> Alignment with the district councils</p> <p><b>Biodiversity projects:</b> focus on Galaxids.</p> <p><b>Farming at GMP:</b> visiting farms to advise on GMP</p>   | <ul style="list-style-type: none"> <li>• Relationship building projects include engaging with the Mackenzie Report and its recommendations, exploring better alignment with the district councils, strengthening links with Tourism Waitaki, and alignment with the Geo Park proposal.</li> <li>• Bignose Galaxid monitoring at Greys Hill (including effects of drain clearance).</li> <li>• Supporting the development of Farm Environment Plans and Good Management Practice visits to farms.</li> <li>• The SHiFT project is examining issues associated with sediment loss and hill farming.</li> </ul>  |
| <b>Lower Waitaki</b>              | <p><b>Wainono Lagoon:</b> improving water quality and reducing sediment inflows to help restore the culturally significant resource</p>  | <ul style="list-style-type: none"> <li>• Wainono lagoon projects continue; Committee looking at the implications of the government's withdrawal of funding for the Hunter Downs Irrigations Scheme</li> </ul>   |

| CWMS Committee  | Focus of the Zone Committee Work Programme   | Highlights of practical work underway   |
|-----------------|--|---|
|                 | <p><b>Farming at GMP:</b> visiting farms to advise on GMP</p> <p><b>Projects:</b> collaborative restoration project to improve its water quality</p>   | <ul style="list-style-type: none"> <li>• Open days with farmers and industry to help get consents in progress where required,</li> <li>• Strengthening links with Tourism Waitaki (including aligning with the Geo Park proposal),</li> <li>• Working on grey scrub with district and regional councils and signage for the Black Hole project.</li> </ul>  |
| <b>Regional</b> | <p><b>Monitoring progress:</b> Tracking the implementation of the CWMS across the Canterbury region</p> <p><b>Farming at GMP:</b> visiting farms to advise on GMP</p> <p><b>Recreation and Amenity:</b> Research project on recreational data</p> <p><b>CWMS Targets:</b> Fit for Future Project</p> | <p>Regional Committee currently providing oversight of:</p> <ul style="list-style-type: none"> <li>• the introduction of Good Management Practice and the auditing of Farm Environment Plans</li> <li>• “swimmability” of rivers and lakes around the region including the use of the LAWA site for up-to-date information</li> <li>• Commissioning of further research on recreational use of rivers and lakes in the region</li> <li>• Impact of the government’s withdrawal of funding for irrigation projects on the CWMS targets</li> <li>• Considering whether the CWMS Targets are fit for the future</li> </ul> |

**Date:** 25 May 2017

**Presented by:** Jim Palmer

## **Chief Executives Forum report**

### **Purpose**

- 1 This paper reports on the work of the Chief Executives, Corporate, Operations and Policy Forums since March 2018.

### **Recommendations**

#### **That the Canterbury Mayoral Forum:**

1. **note the contents of this paper**
2. **note that the next Chief Executives Forum will focus on Transport**

### **Chief Executives Forum**

- 2 The Chief Executives Forum met on 30 April, and agreed to develop a process for co-ordinating applications to the Provincial Growth Fund for agreement by the Mayoral Forum (agenda item 4).
- 3 Other agenda items included:
  - presentations on the Provincial Growth Fund and 1 Billion Trees programme by officials from the Ministry for Business, Innovation and Employment, Department of Internal Affairs, and Ministry for Primary Industries
  - update on implementation of the Canterbury Regional Economic Development Strategy (CREDS), including the draft mid-term review, updates on the three-year work programme, and CREDS quarterly project report (agenda item 5)
  - an update from David Ward on the valuation and rating services project, including the presentation of findings on technology platform options by EY, and discussion on next steps for the project
  - updates from Bill Bayfield on Civil Defence and Emergency Management reviews and Canterbury Water Management Strategy (CWMS) implementation
  - discussion on the review of 3 Waters, including the recent update of progress from central government, and an update from the Drinking Water reference group
  - reports from the Policy, Corporate and Operations Forums, the Engineering Managers working group on engineering services and common standards, and the Climate Change working group on the development of its work programme.
- 4 The Chief Executives Forum is aware of a number of activities and potential changes going on related to Transport, such as the recent Government Policy Statement on Land Transport, and agreed that their next meeting in August should focus on this.

## Corporate Forum

- 5 The Corporate Forum met on 12 March 2018 and agreed to endorse the Terms of Reference for the Canterbury Public Records Act (PRA) Executive Sponsors working group, noting the appointment of Anne Columbus (Christchurch City Council) to the Chair of this working group.
- 6 Other agenda items included:
  - updates from the first cycle of Chief Executives and Mayoral Forums
  - continuing discussions on customer/citizen focus, concentrating on ratepayer expectations and delivering seamless services at a reasonable cost. Members were asked to discuss and identify shared service and collaborative opportunities with their respective working groups, as well as shared/collaborative services and process already underway.
  - update on rating and valuation services
  - discussion on a Canterbury councils' smartphone app was raised as a potential opportunity for a shared service to push information out to ratepayers who opt in
  - updates from the Finance Managers, Records and Information Managers, and Public Records Act Executive Sponsors working groups.
- 7 Leonie Robinson (Ashburton District Council) has stepped down as Chair of the Canterbury Records and Information Managers working group (CRIMS). Denise Thompson (Environment Canterbury) has been elected as the replacement Chair.

## Operations Forum

- 8 The Operations Forum met on 12 March 2018. Agenda items included:
  - updates from the first cycle of Chief Executives and Mayoral Forums
  - continuing discussions on customer/citizen focus, concentrating on how councils can be better informed of ratepayer's expectations of levels of service. Members were asked to come back at the next meeting with ideas for clarifying ratepayer expectations, including examples of what has and has not worked for councils previously.
  - further discussion of the 3 Waters stocktake, and the need to give priority to drinking water to be ready to respond to imminent government announcements
  - discussions on taking a regional approach to waste minimisation through advocating for greater product stewardship
  - updates from the Engineering Managers, Natural Hazards, Stormwater, Drinking Water, Regulatory Managers, and Health and Safety working groups.

## Policy Forum

- 9 The Policy Forum met on 6 April 2018, and agreed to endorse the Terms of Reference of the Compliance, Monitoring and Enforcement working group.
- 10 Other agenda items included:
  - discussions on the *Mackenzie Basin: Opportunities for agency alignment* report
  - Mana Whakahono ā Rohe and Iwi participation arrangements under the Resource Management Act

- priorities for the coming year, including how the Policy Forum can best support councils and other regional forums, and scanning of upcoming central government initiatives that may affect the Canterbury region
- a draft immigration and international education discussion document prepared for the Canterbury Mayoral Forum, to support engagement with central government officials and Ministers
- an update on the *Canterbury Earthquakes: Whole of Recovery Symposium* planned for November 2018
- updates from Canterbury Planning Managers, the Climate Change working group, and the Compliance, Monitoring and Enforcement working group.